

For property sales, acquisitions and letting

J. TREVOR & SONS
Telephone for information: London 629 8151; Manchester 228 6752

FINANCIAL TIMES

PUBLISHED IN LONDON AND FRANKFURT

Tuesday March 30 1982 ***30p

Travis & Arnold
Timber, Building Materials, Heating and Plumbing Equipment for the Construction and Allied Trades. Northampton 62494.

CONTINENTAL SELLING PRICES: AUSTRIA Sch. 15; BELGIUM Bfr. 20; DENMARK Kr. 6.00; FRANCE Fr. 5.00; GERMANY DM 2.0; ITALY L. 1.000; NETHERLANDS F. 2.25; NORWAY Kr. 6.00; PORTUGAL Esc. 20; SPAIN Ptas. 166; SWEDEN Kr. 6.00; SWITZERLAND Fr. 2.0; YRE 42p; MALTA 30c

NEWS SUMMARY

GENERAL Further union curbs proposed
The Government may introduce a Bill seeking major changes in trade union practice. The Bill would be based on amendments to the present Employment Bill which have been tabled by Conservative MPs.

BUSINESS Equities fall 2.6; gilts off 0.46
EQUITIES eased on international interest rate worries. The FT 30-share index was 2.6 off at 555.1, a four-day loss of 9.2. Page 36

Church unity plan
The Pope would be "universal prince" of a union of the Anglican and Roman Catholic Churches, a commission of both churches said. But hardline Protestants said the proposals could cause a constitutional crisis.

EEC warning
President Mitterrand warned in Brussels that new proposals to settle the dispute over Britain's contributions to the EEC budget were no basis for negotiation. Back Page

Begin wins vote
Israel's coalition government won a crucial parliamentary vote which apparently ensures its survival until it hands Sinai back to Egypt next month.

Columbia delay
The Columbia space shuttle is due to land today. Its scheduled return to Earth yesterday was postponed by the U.S. Space Agency because of unsuitable weather.

Laker fund closed
The Save Sir Freddie Laker Fund has been wound up and all the money returned to subscribers.

Execution call
A Nevada jury recommended that Priscilla Ford be executed in the state gas chamber for murdering six people with her car in a crowded Reno street.

Mersey cash boost
Private and voluntary sectors have raised nearly £1m for several facilities on Merseyside. The Government will match this sum. Page 8

Sex case verdict
Helen Gates won £200 in a sex discrimination case when a tribunal heard she was refused a head teacher's job after a series of questions about her marital life.

Falklands speech
Lord Carrington, the Foreign Secretary, is to cut short his visit to the EEC summit in Brussels to make a statement in the Lords today on the Falklands "invasion" row. Page 4

Fugitive shot
An East German using a bulldozer to flee to the West was shot dead by Soviet border guards near Bad Soden, West German police said.

Submarine scare
The Ministry of Defence is investigating the activities of a submarine which emerged from the sea near Bournemouth Pier, scaring passersby.

Briefly...
The Queen gave Royal Assent to Canada's new constitution. Three members of Polish national ice hockey team defected to Austria. Police are seeking hoodlums who strangled rare black swan at Newstead Abbey, Nottingham.

CHIEF PRICE CHANGES YESTERDAY
(Rises in pence unless otherwise indicated)
RISERS: Austin (F.) (Lev'n) 61 + 14, Boots 223 + 4, Brit. Aerospace 180 + 10, Dunlop 78 + 3, Eagle Star 380 + 5, Empire Stores 80 + 6, Flaxan (J.) 156 + 8, Hawley Grp. 82 + 4, Hayworth (L.) 102 + 7, Lambert Horwath 63 + 4, Pearson Longman 322 + 7, Yorkshire Chemicals 44 + 6

Ford to cut prices of most UK cars to end discount chaos

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT
FORD OF BRITAIN is to cut recommended prices of most of its car models, to try to end the chaos of heavy discounts and special offers in the UK new-car retail trade and to stop the growth in unofficial imports from the Continent.

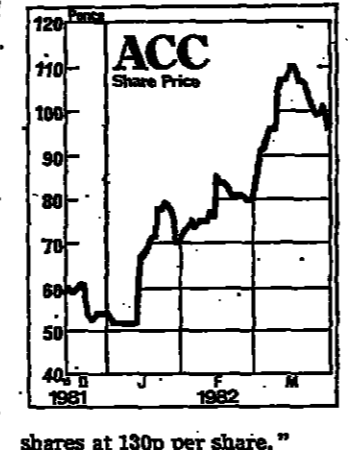
NEW CAR PRICES
Ford Fiesta 1.1L. £4,162 (4,268), Ford Cortina 1.6L £5,333 (5,105), Austin Metro L... 4,025, Renault R5 GTL... 4,945, Honda Civic 1.3... 3,945, Ford Escort 1.1L. 4,286 (4,473), VW Golf C... 4,106, Datsun Sun. 1.2GL 3,745, Talbot Hm. 1.1LE 4,099

Right-wing lead emerges in El Salvador election

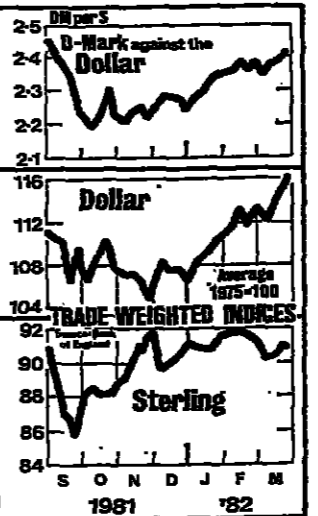
By HUGH O'SHAUGHNESSY IN SAN SALVADOR
HECTIC political negotiations began yesterday morning in the wake of the provisional results of Sunday's Salvadoran election which gave the parties of the right and the extreme right an apparent lead over the U.S.-backed Christian Democratic Party (PDC) of President Jose Napoleon Duarte.

Heron withdraws bid for ACC

By JOHN MOORE, CITY CORRESPONDENT
THE BATTLE for control of Associated Communications Corporation, the entertainment empire, between Mr Robert Heron and Mr Gerald Ronson, head of Heron Corporation, came to an abrupt end yesterday when Heron announced that he was withdrawing his £49.8m offer for ACC.



CONTENTS
Video: where are the entrepreneurs? 17
Management: what factoring can mean for small businesses 18
Commercial law: arbitration frustrated by delay 20
Editorial comment: bank lending; EEC farm prices 22
Lombard: David Fishlock on prospects for biotechnology 23
Survey: Portugal 11-16



Dollar at six month high

By Our Foreign and Financial Staff
A FRESH RISE in Euro-dollar interest rates yesterday boosted the dollar to its highest level against sterling and the D-Mark for six months.

Oil companies seek price cut from Nigeria

BY QUENTIN PEEL AND RAY DAFTER
MOST OF the major international oil companies buying crude from Nigeria have asked for a price cut, but have not unilaterally reduced production, oil company officials said yesterday.

With falling oil prices reducing the inflationary danger of a strong dollar, EEC central banks for the time being appear fairly relaxed about the widening gap between U.S. and European interest rates.

Kienzle Computers offer the businessman 33 YEARS of solid experience!

The computer explosion has produced a bewildering number of companies who are jostling for your business. To the hard pressed businessman looking for a complete system to handle his book-keeping, stock control, payroll and general company administration we say look no further... CHOOSE KIENZLE

OVERSEAS NEWS

Libya holds up payment to Japanese exporters

By Richard C. Hanson in Tokyo

LIBYA is delaying payments for goods bought from Japanese electronics manufacturers for up to five months, apparently because of a severe cash squeeze.

Some of the companies involved have filed notices of non-payment with the Ministry of International Trade and Industry's export insurance fund.

Malaysia ruling party backed

MALAYSIA'S ruling United Malays National Organisation has received a boost to its campaign for the April 23 general election by the decision by Mr Anwar Ibrahim, the Islamic youth leader, to join its ranks.

Israel cuts its cloth to suit EEC market

BY DAVID LENNON IN TEL AVIV

MORE THAN one Israeli has discovered, with chagrin, that the shopping bargains proudly shown on their return bear not just the St Michael logo of Marks and Spencer, but also the legend "made in Israel."

Mr Israel Pollak, the chairman and managing director of Polgat Enterprises, reports that he expects sales to Marks and Spencer to reach £27m this year, following exports to the British chain of £31m in 1981.

with M and S as the main customer. On a much smaller scale, but growing at a tremendous rate, is Delta Textiles, the only firm in the world licensed to produce and sell with a Pierre Cardin label.

for export. Delta has contradicted the conventional local wisdom that Israel's industrial future lies in high technology products.

about 60 per cent of the employees are Arabs, and 10 small sewing plants have been set up in Arab villages in the Galilee.



Shopping in Marks and Spencer, one of the Israeli textile industry's growing outlets.

China starts purge of Gang's supporters

By Tony Walker in Peking

A CLEAR INDICATION that the Chinese authorities have embarked on a purge of lesser officials alleged to have been associated with the disgraced Gang of Four, has been given by the dismissal of the management of a fishing company in the large coastal city of Tianjin.

Reports are now circulating in Peking that a huge "rectification campaign" is under way aimed at re-educating millions of officials who joined the Communist Party during the 11 years of the Cultural Revolution.

It was expected that such a process would begin after the trial of the Gang of Four just over a year ago. But political opposition apparently hampered efforts by the dominant faction in the Chinese leadership to launch a full-scale "re-education campaign."

The Communist discipline inspection commission under the aged Chen Yun, a party vice chairman, has been reviewing the party membership of millions of officials who joined during the Cultural Revolution.

A report of the sacking of the Tianjin fish company's management, carried prominently on the front page of yesterday's People's Daily, follows a report last week of the banishment from party and managerial positions of a former Red Guard who was alleged to have engaged in acts of violence during the Cultural Revolution.

Saudi expenditure 'needs 7m b/d oil output'

BY RICHARD JOHNS, MIDDLE EAST EDITOR

SAUDI ARABIA will require oil output of 7m barrels a day, if it is to maintain expenditure at the present rate in real terms and to carry out development programmes on schedule over its next financial year, starting April 24, according to diplomats in Jeddah.

The calculations about Saudi Arabia's short-term financial prospects are in contrast to the recently generally held assumption that an output of 6.2m b/d to 6.5m b/d would be sufficient to cover the kingdom's current budgetary requirements, not to mention the widespread feeling that production should be reduced to 5m b/d.

system by the Organisation of Petroleum Exporting Countries, and to 7m b/d at the recent extraordinary conference of Opec in Vienna.

Any drop in production in support of Opec's price structure and the \$34 per barrel reference price for more than a short period of two to three months would probably necessitate drawing on the kingdom's substantial foreign assets.

quoted as saying that state expenditure this year would exceed budget estimates. In addition, senior officials report intensified efforts by Ministry of Finance inspectors who are posted to all departments to curb waste and extravagance.

in an interview last week, Mr Abu al Khail said expenditure this year would exceed the Rials 2987m (£48.4bn) allocated in the budget for the fiscal year 1981-82, but still within actual revenue which would be higher than the Rials 340bn originally projected.

The Finance Minister did not elaborate, but evidently took account of military imports and capital transfers, mainly aid, which are not covered by the published budget. Aid is running at a rate far higher than the recent annual one of £2.8bn because of substantial soft-term loans and grants to Iraq over the past year amounting to as much as \$5.6bn.

Because of the high rate of Aramco production, averaging 10m b/d in the first six months of the financial year, total Government receipts, about 90 per cent of them from petroleum revenues, are likely to be in the region of £44bn to £67bn it is believed.

West Bank violence may spread to Israel today

BY PATRICK COCKBURN IN JERUSALEM

VIOLENCE in the West Bank and Gaza Strip could spread to Israel itself today because of strikes and demonstrations planned to commemorate the shooting of six Israeli Arabs during clashes in 1976 over the expropriation of Arab land.

The Government yesterday warned employees against taking part in the strikes and claimed that a majority of the

54 local Arab councils were opposed to the protest. Although the so-called "land day" is officially designed as a protest against the expropriation of land from Israeli Arabs, Palestinian leaders are clearly hoping for a demonstration of support among Arabs within Israel itself.

The Government maintains that violence in the West Bank and Gaza is incited by the Palestine Liberation Organisation whose authority is under threat.

Iraq cancels £67m order

BY ROGER MATTHEWS

IRAQ has cancelled a contract with General Motors of Canada for 12,000 Chevrolet Malibu cars worth about £67m. The order is now likely to be placed with Toyota of Japan.

but the authorities in Baghdad say they will not accept any more because of mechanical defects. The total order for Malibus—25,000 until yesterday's cancellation—provided one of the more accurate yardsticks for measuring Iraq's casualties in the 18-month war.

Amex forecasts Opec deficit of up to \$30bn

BY OUR FOREIGN STAFF

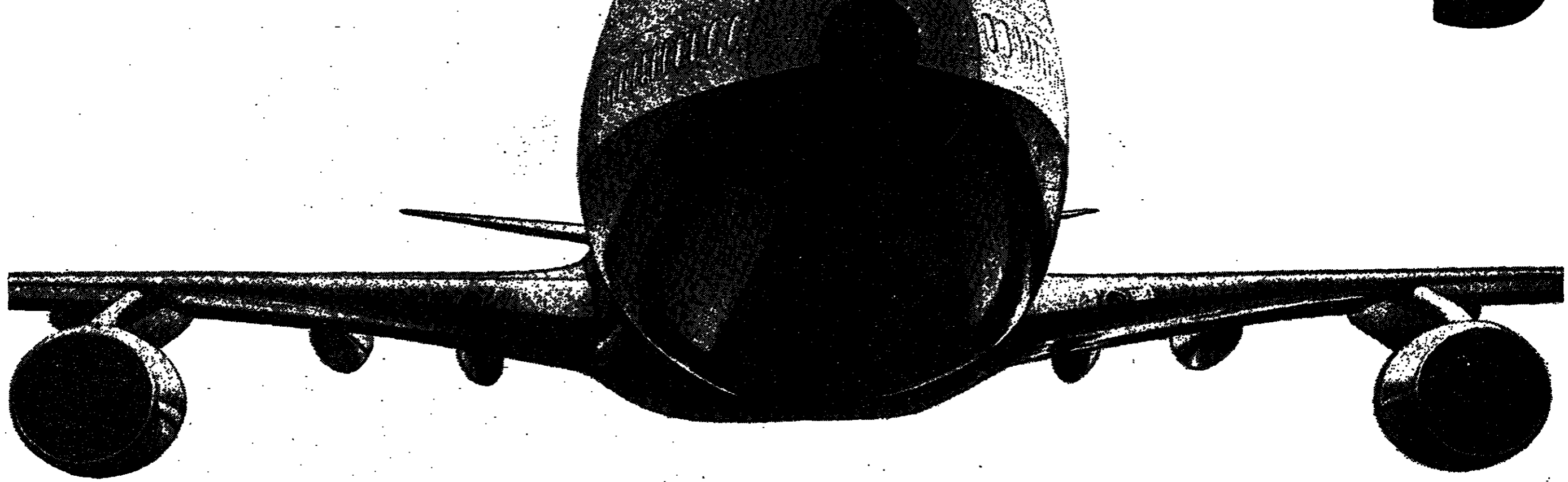
MEMBERS of the Organisation of Petroleum Exporting Countries could run an overall current account deficit of close to \$30bn (£16.7bn) this year, according to the latest American Express Bank Review.

on the distribution of the Opec current account deficit. The review believes that the so-called "high absorbers" (generally those with the largest populations) are most likely to be forced into selling short-term investments. It has calculated that those countries have total investments of about \$100bn, only 30 per cent of

which are in long-term instruments. If the review's projected 1982 deficits are correct it estimates that up to one-third of short-term investments held by "high absorbers" may have to be liquidated. "It is highly likely that certain countries will also be forced to sell off long-term assets, possibly at a loss."

It further predicts a shift in investment policy by the "low absorbers," such as Saudi Arabia and the other Gulf exporters. According to the review those countries which do not have any immediate current account problems may begin to shift their investment mix towards shorter-term instruments.

Jumbo saving



More miles per gallon than its competitors. That's what the Rolls-Royce RB211 engine has given our customers since it entered service in Boeing 747 airliners. Plus a further five per cent reduction in fuel consumption with the latest RB211. Saving 85,000 tons of fuel over the

life of a new Boeing 747 - worth up to \$25 million at today's prices. This saving is compared with the fuel used by the first 747s.

Lockheed TriStars and the new Boeing 757 also benefit from continuous improvements in RB211 fuel economy. Proven technology in service.

Relentless research and testing to achieve even greater advances tomorrow. That's how Rolls-Royce stays ahead of the world. Powering commercial and military aircraft worldwide.

Pumping oil and gas. Generating electricity. And powering the ships of twenty-five navies.

ROLLS-ROYCE LIMITED, 65 BUCKINGHAM GATE, LONDON SW1E 6AT.



STAYING AHEAD IN THE RACE TO TOMORROW.

AMERICAN NEWS

Reagan expected to back new round of arms talks

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

PRESIDENT Ronald Reagan is expected to announce his support for a new round of strategic arms reduction talks with the Soviet Union at a news conference set for tomorrow evening.

of Oregon and Edward Kennedy of Massachusetts, has already won the support of 20 Senators and 154 members of the House of Representatives.

The Administration has rejected this approach on the grounds that it would freeze the Soviet Union in a position of nuclear superiority—by as much as six to one in Europe—removing any incentive for Moscow to come to the negotiating table.

The move is seen in Washington as designed both to counter recent nuclear disarmament initiatives by President Leonid Brezhnev and to placate the growing movement in favour of a nuclear freeze in the U.S.

Mr Reagan has not abandoned his view that the only way to deal with the Soviet Union is from a position of strength.

On Wednesday, Mr Reagan is expected to fall in line with a less stringent, also bipartisan, resolution, first put forward by Senators Henry Jackson of Washington and John Warner of Virginia.

Jimmy Burns examines a diplomatic furore Deadlock over Falkland Islands

A RELATIVELY minor incident involving events surrounding the British-owned Falkland Islands has blown up into a diplomatic storm of unprecedented proportions.

Yesterday, Britain and Argentina were still in diplomatic deadlock after a meeting between Sir Anthony Williams, the British Ambassador, and Argentina's Foreign Minister, Sr Nicanor Costa Mendez—the ninth over the past week—failed to produce a solution.

divide separates British diplomacy on the one hand, and deep-rooted Argentine motivations on the other.

The scrap merchants had reportedly not received the necessary clearance before establishing a base camp and hoisting the Argentine flag.

Two days later, a small group of islanders in the Falkland capital of Port Stanley (pop. 1000) of the main door of the Argentine transport carrier, hoisted a British flag, and scribbled a message: "Tit for tat."

Officially, the Argentine Government has denied that the scrap merchants were sent as an "invasion" force. However, the incident was perceived by veiled threat from Argentine officials in response to what they saw as Britain's continuing diplomatic apathy.

Redemption Notice City of Oslo (Norway)

9% Sinking Fund External Loan Bonds due May 1, 1985

NOTICE IS HEREBY GIVEN, pursuant to Fiscal Agency Agreement dated as of May 1, 1970 under which the above described Bonds were issued, that Citibank, N.A., Fiscal Agent, has selected by lot for redemption on May 1, 1982 through the operation of the Sinking Fund, \$1,533,000 principal amount of said Bonds at the Sinking Fund redemption price of 100% of the principal amount thereof, together with accrued interest to the date fixed for redemption. The serial numbers of the Bonds selected by lot for redemption are as follows:

Table with columns for Bond Numbers and corresponding serial numbers for redemption.

Table with columns for Bond Numbers and corresponding serial numbers for redemption.

Table with columns for Bond Numbers and corresponding serial numbers for redemption.

American development bank seeks more cash

By Peter Montagnon in Cartagena, Colombia

SR ANTONIO ORTIZ MENA, President of the Inter-American Development Bank, yesterday called for support from its member-countries for a further increase in the bank's capital.

Without a capital increase, convertible currencies available to the bank next year would not be sufficient to meet Latin America's vast financial needs, he told the annual meeting in Cartagena, Colombia.

The Bank has already identified projects with a total cost of \$5bn (\$2.5bn) for possible financing during 1983. This would involve some \$3bn in Inter-American bank financing.

Therefore he said the bank's resources needed to be increased especially given the gloomy economic outlook for the region as a whole, its rapid increase in population and the growth of its big cities.

"I should like to stress the importance in coming years of maintaining a stable growth rate of Inter-American Bank operations," he said.

In an apparent response to U.S. pressure for the bank to devote less resources to concessional lending, he said that the region's poorer countries face far more acute balance of payments problems than those prevailing when the bank resources were last increased.

Notes from Hugh O'Shaughnessy's El Salvador election diary Yearning for peace—but at a price

THE PRINCIPAL lesson from Sunday's polls in El Salvador, a lesson to be read on the faces of rich and poor who queued for hours in the sun to cast their votes, or who sometimes had to throw themselves to the ground as firing between the troops and guerrillas broke out at polling stations, was that all Salvadoreans are desperate for a peaceful solution to a civil war which has brought tens of thousands of deaths in the past two years.



Patrols still go on in El Salvador, even as the elections are being held.

No one who saw the women with babies waiting three hours for the polls to open in San Salvador's slum suburb of San Antonio Abad, or who saw the fight for voting papers among the crowds at the school in Apopa, could doubt that. Desperation for peace was seen in the faces of the peasants who trudged for hours over mountains to their nearest polling station.

The question must be: What validity can there be in an election where the Left has to be absent from the poll because Left-wing candidates' lives are in danger, or where hundreds of thousands of refugees and people without documents are effectively disenfranchised?

● The British observers of the Salvadoran election, Sir John Galsworthy, a former ambassador, and Professor Derek Bowers of Queen's College, Cambridge, say: "They have been thoroughly enjoying themselves during their mission and that the polls have had an 'almost festive character.' Perhaps the delegates were not able to talk to orphans or refugees or to visit El Playon."

● "The Christian Democratic Party is heavily influenced by Marxism and Leninism and President Duarte is an agent of international communism," said Major Roberto d'Abuisson, why is Major d'Abuisson referred to sympathetically by many journalists as Major Bob?

● The British observers of the Salvadoran election, Sir John Galsworthy, a former ambassador, and Professor Derek Bowers of Queen's College, Cambridge, say: "They have been thoroughly enjoying themselves during their mission and that the polls have had an 'almost festive character.' Perhaps the delegates were not able to talk to orphans or refugees or to visit El Playon."

U.S. Government delighted with the poll

BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. Government is delighted with what it sees as the success of the elections in El Salvador and is already hailing them as a vindication of its policy in Central America.

half the seats in the Constituent Assembly, the large turnout of voters has been hailed as "an extraordinary demonstration of the power of a democratic idea."

Television and newspaper reports of huge crowds waiting to cast their votes at the polling stations, despite the ever-present threat of guerrilla attack, will the Administration

dominant. Speaking as the votes were still being cast, on Sunday, Mr Alexander Haig, the Secretary of State, refused to speculate about what a victory for the extreme right would do to U.S. policy. The situation was "in the hands of the Salvadoran people," he said, and the U.S. would respect their choice.

DEREGULATION IN THE U.S. Despite the promises, intervention goes on

BY DAVID LASCELLES IN NEW YORK

DEREGULATION, free enterprise, free markets: these are the watchword of the Reagan Administration. With momentous deeds like the ending of anti-trust proceedings against American Telephones and Telegraphs and IBM, and the abolition of all price controls, the Administration seems to be practising what it preaches. Or is it?

or do business wherever they want and, as a result, are losing out to unregulated competitors. Despite its more lenient line, the Securities and Exchange Commission has also done little to reduce the amount of superfluous paperwork required of publicly quoted corporations.

Some people think not. Many of them are Mr Reagan's political opponents, but a growing number of disappointed free marketeers suspect Mr Reagan may already be backing away from his ringing campaign pledges because of political pressures and worries about the economy.

Energy. Mr Reagan's swift move to abolish oil price controls has been extremely successful in creating realistic energy prices without fueling inflation but the Administration is dithering over a campaign pledge to decontrol natural gas, mainly because of concerns about energy costs.

The gap between the rhetoric of "Reaganomics" and the reality has been pursued particularly by the Manhattan Institute, a New York-based research group with strong free market leanings. Last week it assembled a group of specialists in half a dozen industries and concluded that the reality not only fell far short of the rhetoric, but that the Reagan Administration's record on deregulation has, if anything, been worse than that of the Democrat Carter Administration.

Defence. The Administration has failed to spur competition for government contracts or foster sufficient bureaucratic rivalry to cut procurement costs and reduce inefficiency. Much procurement is still dictated by "pork barrel" interests, like placing jobs in depressed areas.

The points they made included: ● Transport. Administration appointees have stalled the deregulation of the trucking industry launched under President Carter. Many of the fixed pricing and route restrictions have been phased out, but the Interstate Commerce Commission which regulates road transport has not gone as far as it was supposed to. The fact that the Teamsters Union was the only major labour organisation to back the Reagan candidacy may have some significance. Unemployment in the trucking industry has soared.

Partisan though they may be, the Institute's findings shed a somewhat different light on Reaganomics. Indeed, the list could probably be expanded. In transport, the Administration has allowed U.S. carriers to secure access to international price cartels like IATA and liner conferences, reversing the Carter policies. It has also delayed the abolition of some interest rate ceilings on bank deposits to spare hard-pressed savings banks unable to afford to pay more to their depositors.

SENIOR ACCOUNTANTS FOR NIGERIA \$30-40,000 + Benefits. A U.S. group with extensive flour milling and shrimping interests in West Africa is currently recruiting three senior accountants at controllership level for its operations in Nigeria.

BOND DRAWINGS CITY OF TURIN U.S.\$ 9% Bonds 1991. S. G. WARBURG & CO. LTD., announce that the annual instalment of Bonds for a nominal value of U.S.\$500,000 have been met by purchases in the market to the nominal value of U.S.\$148,000 and by a Bond drawing to the nominal value of U.S.\$352,000.

Gatt urges change of approach to economic policy

BY PAUL CHEESRIGHT, WORLD TRADE EDITOR

World leaders were warned yesterday that simply dealing with high interest rates will not bring the international economy back to recovery.

The Secretary of the General Agreement on Tariffs and Trade (GATT), in its first assessment this year on trends in international trade, noted "an unfortunate tendency in public policy discourse to focus attention on a single, simple explanation to the virtual exclusion of all others."

What is needed, the GATT Secretariat argued, is a more comprehensive approach to economic policy analysis, citing the separation of trade issues on one hand and financial issues on the other.

As an example, GATT raised the question of access to foreign markets. Debtor countries cannot service their debt unless they can earn foreign exchange through trade.

This sideswipe at the tendency of a few developed countries to restrict access to basic export commodities from the developing countries, when local industries are under competitive threat, comes against the background of the first year-on-year decline in world trade since 1958.

World merchandise trade was valued at \$200bn (£105.2bn) in 1981, Gatt said, or 1 per cent less than in 1980. The decline followed an increase the year before of 20 per cent.

The general message of the GATT suggestions for trade policy was the necessity for countries to abide by internationally agreed rules. Accommodations are being reached between countries outside the rules, Gatt said, in a reference to devices like voluntary restraint agreements to control exports.

The Secretariat is clearly seeking to influence the build-up to the GATT ministerial conference next November. This is likely to be influential in shaping the trading system for the next decade.

This conference will be rated by some as a failure unless there is agreement progressively to roll back the bilateral restraint agreements which have proliferated over the past decade.

The desire to encourage trade leaders to see trade in global terms and not as a matter of bilateral imbalances or bilateral reciprocity is a scarcely-veiled attack on the Reagan Administration's recent dalliance with bilateral reciprocity.

Row over Cyprus Airbus purchase

By Andreas Hadjipapas in Nicosia

THE CYPRUS Government has given its backing to a decision by Cyprus Airways to buy two Airbus A-310 aircraft and has taken steps to provide a guarantee for the financing of the deal.

The new Doewoo shipyard in Korea, for example, which can build as much as 2m gross registered tons a year, is bound to attract orders, said Mr Robert Huskisson, the chairman, in the report, published yesterday.

"But inevitably the work has to come from shipyards struggling for orders in another part of the world. World overcapacity in the industry was still substantial."

Not did he expect any improvement unless the upturn in the world economy was greater than expected. His comments come as new shipbuilding orders have started to ease off after a recovery from 1978.

Mr Huskisson said that the same problem of growing overcapacity was true of the offshore construction industry, though to a lesser extent. Far Eastern companies were now moving rapidly into the sector.

Although the industry was undergoing tremendous expansion, the entry of efficient rig builders in the Far East is going to increase the pressure on their opposite numbers in other countries.

The contraction of shipping and shipbuilding in the past few years had, he said, made the industry leaner, healthier and more efficient in some ways.

"For owners, competition is so fierce now that great pressure has been put on management to manage with the utmost possible efficiency," he added.

Shipbuilding expansion disturbing, says report

BY ANDREW FISHER, SHIPPING CORRESPONDENT

EXPANSION OF shipbuilding facilities by countries like South Korea was highlighted as "the most disturbing fact" about present world over-capacity in the annual report of Lloyd's Register of Shipping.

The new Doewoo shipyard in Korea, for example, which can build as much as 2m gross registered tons a year, is bound to attract orders, said Mr Robert Huskisson, the chairman, in the report, published yesterday.

"But inevitably the work has to come from shipyards struggling for orders in another part of the world. World overcapacity in the industry was still substantial."

Not did he expect any improvement unless the upturn in the world economy was greater than expected. His comments come as new shipbuilding orders have started to ease off after a recovery from 1978.

Mr Huskisson said that the same problem of growing overcapacity was true of the offshore construction industry, though to a lesser extent. Far Eastern companies were now moving rapidly into the sector.

Although the industry was undergoing tremendous expansion, the entry of efficient rig builders in the Far East is going to increase the pressure on their opposite numbers in other countries.

The contraction of shipping and shipbuilding in the past few years had, he said, made the industry leaner, healthier and more efficient in some ways.

"For owners, competition is so fierce now that great pressure has been put on management to manage with the utmost possible efficiency," he added.

Since the fleets of developing countries would continue to increase, traditional flag fleets would have to be as efficient as possible in future.

He said it was sad but not very surprising to see the diminution of "the once mighty British flag fleet." He added: "It is difficult to see a domestic reversal of the present trend."

The report said that the world merchant fleet showed a marginal net rise last year to nearly 42m grt, despite scrapping and losses at sea. Of this, more than 14m grt was laid up at the end of December against only 3m grt the previous year.

While enough ships were being built to give a number of builders enough work for at least two years, it would be hard to maintain this momentum.

Increasingly keen competition could be expected between traditional shipbuilding countries and Korea, China and Taiwan. "Nevertheless, Japan is unlikely to relinquish its position as market leader. On the dry cargo side, winter

	For delivery during				Total	World fleet at 1.7.81
	1982	1983	1984 & after	1985		
Oil tankers	4.93	1.96	0.70	0.88	7.17	171.70
Ore and bulk carriers	9.28	6.03	1.64	0.12	17.07	87.25
Bulk/oil carriers	0.98	0.74	0.06	—	1.79	25.84
Container ships	0.85	0.59	0.14	—	1.62	12.29
General cargo	1.53	0.58	0.04	0.00	2.18	79.57
Specialised carriers	1.43	0.65	0.41	0.33	2.83	10.57
Total order book at Dec. 31, 1981	20.7	11.33	2.66	0.47	35.41	420.83

Source: Lloyd's Register

China, Sweden sign investment protection agreement

BY TONY WALKER IN PEKING

CHINA AND Sweden yesterday signed an agreement for the mutual protection of investments, the first such agreement the Chinese have entered into.

It is likely to be followed by others as nations seek to add a layer of protection to their investments and countries known to be negotiating agreements include Japan, West Germany and Switzerland.

Mr Lars Stalberg, Commercial Counselor at the Swedish Embassy in Peking, said yesterday that the agreement would create a favourable "psychological atmosphere" for companies from Sweden interested in investing in China.

"We're dealing here with a country where the legal framework for investment is still developing," he said. "It seems

obvious to us that an investment protection agreement could be a useful supplement."

Mr Stalberg said yesterday's agreement was similar to those that Sweden had entered into with Yugoslavia, Egypt and Pakistan.

The agreement lays down principles to be followed in the event of a host country deciding to expropriate the assets of a

foreign investor.

The agreement also includes procedures to be followed in the case of a government-to-government dispute over investment. However, there is no specific provision for arbitration to cover disputes between a Swedish company or national and the Chinese authorities.

According to Mr Stalberg, this will be taken care of in a

supplement to the agreement since the Chinese have signed an international convention on the settling of disputes.

Yesterday's agreement was signed by Mr Sten Sandfeldt, the Swedish Ambassador to Peking, and Mr Wei Yunzeng, Chinese Vice-Minister of Foreign Economic Relations and Trade.

freight rates have been depressed for some time, the Lloyd's Register report noted that the decline in oil trade meant combination carriers were being switched to this market.

Japanese ministers discuss market access demands

BY RICHARD C. HANSON IN TOKYO

JAPANESE Economic Ministers in Prime Minister Zenko Suzuki's Cabinet will today begin thrashing out ways of satisfying demands from Europe and the U.S. to open their market to more Western imports.

The meeting follows the return last week of Mr Yasuhiro Sakuruchi, the Foreign Minister, from the U.S., and Mr Masumi Esaki, a senior Liberal Democratic Party politician, from Europe.

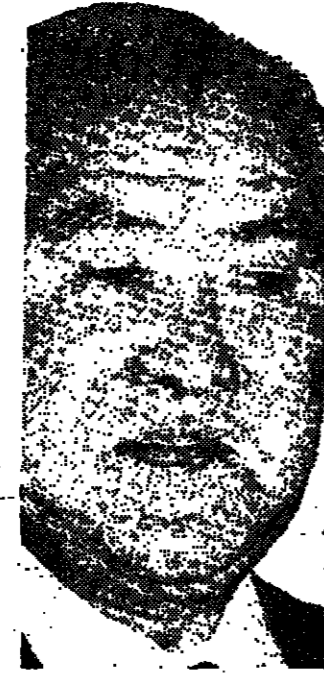
Both will report on the results of their discussions on trade, now the most sensitive problem Japan faces in relations with the West.

It is not yet clear what form the Japanese response will take, but it does seem likely that the Government will try to formulate at least a "short-term" package of measures before the seven-nation economic summit in Versailles in June.

Government officials have already indicated this "package" may in fact include items which may trickle out in the next few weeks.

But any interim measures will still leave the longer-term problem of answering calls from the West for fundamental changes in Japanese trade practices and attitudes.

It is unlikely that Japan will be prepared to give in on such U.S. demands as abolishing quotas on beef and oranges, which would upset the domestic farm industry. Japan would



Prime Minister Suzuki's Cabinet holds talks.

prefer to offer larger quotas.

The Government appears to be trying to isolate as many specific complaints as possible from Europe for possible action.

This may mean it is preparing to make more concessions on such items as high tariffs on confectioneries.

What a Ford dealer is afraid to tell you about the New Vauxhall Cavalier.

HE WON'T TELL YOU ABOUT RESALE VALUE

We've put a number of 6 month old Cavaliers up for auction to discover just how well they hold their value. And we've learned that used Cavaliers are currently fetching up to 90.2% of the current retail price—streets ahead of the competition.

HE WON'T TELL YOU ABOUT THE ADVANTAGES OF FRONT-WHEEL DRIVE

Cortinas don't have front-wheel drive. Cavaliers do. And front-wheel drive gives extra comfort and space, as well

as superb handling and road-holding, especially in adverse weather conditions.

HE WON'T TELL YOU THAT CAVALIERS COME IN HATCHBACK AS WELL AS SALOON FORMAT.

Who ever heard of a hatchback Cortina?

WILL HE TELL YOU ABOUT FUEL ECONOMY?

Not likely. Because the New Cavalier's revolutionary aero-

dynamic design, together with its new 1300S or 1600S engine, gives it truly exceptional fuel economy.

So there's not much a Ford dealer will be prepared to tell you about a Cavalier. On the other hand, your Vauxhall-Opel dealer has all the information you need.

And he'll talk to you about a test drive any time you like.

CAVALIER  



TEST DRIVE ONE AT YOUR FRIENDLY VAUXHALL-OPEL DEALER.

FUEL CONSUMPTION TESTS, MPG (LITRES/100KM). CAVALIER 1300S SIMULATED URBAN DRIVING 28.8 (9.8), CONSTANT 56 MPH 42.8 (6.6), CONSTANT 75 MPH 32.1 (6.8). CAVALIER 1600S 29.4 (9.6), 46.3 (6.1), 35.3 (6.0).

Japan-U.S. venture to be set up

MITSUBISHI Electric, a major electrical machinery maker, will form a joint venture with Westinghouse Electric of the U.S., to manufacture parts for gas circuit breakers in Japan.

This is the first joint venture between the two. Mitsubishi-Westinghouse SGC Company, with an equally shared paid in capital of ¥1bn (£2.2m) is expected to have a turnover of (¥2.5bn) once production begins in 1983.

Japan is to extend a ¥60bn (£1.18bn) loan to China to help finance construction and expansion of seaports and railways, according to the Foreign Ministry, Reuters reports.

Official notes for the loan, the third year loan to China, would be exchanged soon. The loan, two-thirds in the form of project credits and one-third commodity credits, carries annual interest of 3 per cent and covers 30 years with a 10-year grace period.

Bid to boost Malta's tourist industry

BRITISH TOUR operators are cutting their prices for holidays to Malta in a bid to boost bookings for the summer.

Malta this year is threatened with a 50 per cent drop in tourist arrivals from Britain which last year totalled 514,000. This could have a drastic effect on the island's developing economy which, last year, netted a gross ME112m (£153m) from tourism.

The first two operators to announce revised rates for Maltese Holidays were Exchange Travel and Thomas Cook. Exchange has brought down the cost of a 14-day stay for two at a first-class hotel by as much as £188.

The price of a 14-night stay for two at a self-catering flat has been cut by £128. Exchange Travel have also announced reductions of up to 50 per cent for children.

UK-led group to design Gibraltar strait tunnel

THE CONTRACT to design a tunnel planned to go under the Strait of Gibraltar between Spain and Morocco has been awarded to an international consortium led by UK consulting engineers.

The consortium is the Groupe d'Etudes du Détroit (GED). Set up last November, it comprises Mott, Hay and Anderson International (MHA), of Croydon, Surrey, Innesco, of Madrid, and five Rabat and Casablanca-based Moroccan companies — CAET, Incomat, Program, Socopet and Technoprojet.

The appointment was made

by the Sociedad Estudios y Comunicaciones del Estrecho de Gibraltar (SECECSA), the Spanish study group, in Madrid at the weekend.

Work on the project will start immediately and is scheduled to be completed by October.

The commission is for the preliminary design of a bored tunnel, for a railway only.

The designers have been given three options, each with a service tunnel and a drainage track. These are for a single-track rail tunnel, a twin-track rail tunnel and two separate tunnels each containing a single track.

BARCLAYS 1981

Operating in more than 80 countries.

The Annual General Meeting of Barclays Bank PLC will be held in London on April 28th 1982. The following are extracts from the Address to the Stockholders by the Chairman, Timothy Bevan, for the year 1981.

I must start this report by paying tribute to my predecessor, Sir Anthony Luke. He would, I know, be averse to my saying much, but it is a fact that under his tolerant but effective and energetic leadership the Group's Balance Sheet totals grew from £12 billion when he assumed the Chairmanship in 1973 to more than three times that figure in 1981 and in the same period we opened offices in a further 28 countries. His interest in people and places was much appreciated throughout the Group and has contributed to bringing the different arms closer together. We wish him well in his new responsibilities and I am glad that he is remaining a Director, so that his advice and help will continue to be available to us.

The Barclays Group

The Barclays Group has now become a large organisation by any standard. Each working day the Group increases its number of accounts of all kinds by around 5,500 and although banking is, and for the foreseeable future will remain, labour intensive, we can only cope with this welcome burden by extensive use of today's technology.

At present we look after depositors' money denominated in 66 currencies of the equivalent of £43 billion or \$82 billion and our business is far from being restricted to traditional banking services.

In the United Kingdom, the bank and its subsidiaries have 76,000 staff on the payroll, of whom 63% are women, and some 3,200 offices in all. Abroad, Barclays Bank International with its subsidiary and associated companies has offices in over 80 countries—soon to increase further as we have just been granted a licence in Colombia. In all these countries—more than half of which are classified by international organisations as "developing"—a total of 54,000 people are employed in over 2,100 offices.

We continue to develop and to expand; we are increasing our presence in the Far East and have opened a Representative's Office in Beijing, formerly called Peking. In the United States we have recently agreed, subject to the approval of the regulatory authorities, to acquire Bankers Trust Company of Hudson Valley NA in New York State with 26 branches. In all, we now have nearly 8,000 on the payroll in the United States and gross total assets of over \$10 billion. We are also glad to have acquired 85.31% of the Banco de Valladolid in Spain, particularly as Spain is negotiating to join the EEC.

In March 1981 we became the first foreign bank to file with the Securities and Exchange Commission in Washington and thereafter to raise public quoted debt on the New York market. We saw this as a means of broadening the scope of our ability to raise term money as part of our capital resources and as a means of strengthening our presence in the USA.

Performance

The profit for the year of £567 million is about 8% higher than in 1980, an increase that is less than the average inflation rate of 12% for 1981. This profit had to bear, after tax, the so-called "windfall" profits levy imposed on the banks, which in our case amounted to £94.1 million. After all deductions the profit attributable to the stockholders of the Bank came to £337 million, a fall of about 3% on the figure for 1980.

But for the "windfall" levy, net earnings of £431 million would have represented some 20% of average stockholders' funds in 1981, against 18.5% in the previous year. Considering that interest rates in the UK fell somewhat in 1981 this is not an unsatisfactory outcome.

Substantial growth took place in 1981, which has naturally brought downward pressure on our capital ratios. This increase in liabilities, coupled with further projected growth in the UK, expansion overseas and an extensive programme of capital expenditure on branch premises and new technology, caused us to decide to increase our capital to ensure that we retained a comfortable capital position. Accordingly, in February 1982 we raised £100 million by a placing of 16% Unsecured Capital Loan Stock 2002/07, a sum which will, of course, support liabilities a number of times greater.

In the United Kingdom our bad debt experience has been better than we might have expected, given the depth of the recession. By normal standards, much of manufacturing and service industry is over-extended and for many, crisis has been averted only by action taken to cut costs and improve productivity; an up-turn in demand would avoid further deterioration. Barclays International has experienced an increase in specific provisions raised reflecting the impact of the world recession on borrowers in many of the countries where we operate. The substantial growth in Barclays International's balance sheet has also resulted in an increase in general provisions in line with the Bank's prudential policy.

It is difficult to relate our results to those of banks abroad owing to the problems of comparison. For instance, on the Continent profit is often struck after making undisclosed transfers to inner reserves, which has the effect of understating theirs or increasing ours, depending on the way you look at it. Compared with American banks, a difference is the fact that the banks there provide for deferred tax, but in the United Kingdom, under the standards of the accountancy profession, most of such tax is not provided. In round figures, our post tax profit of £461 million would decline to £310 million if the sums were done in the same way as in the United States.

Also, in some countries the practice of making medium term loans and investments at fixed rates of interest plays a larger part than in Britain; and this, too, has proved expensive to those banks in a period of high rates. The contrary is, of course, true in periods of low interest rates. For all such reasons it is probably misleading to make international comparisons of bank profitability over a relatively short period of time.

Differences in inflation rates must also be taken into account. It should be remembered that our historic pre-tax profit of £567 million is reduced to £345 million under the convention of current cost accounting. The convention does result in a figure which makes allowances for the ravages of inflation, even though it is not a completely satisfactory answer as the tax charge shown does not take account of inflation.

Again, it is often alleged that banks welcome high interest rates—this is not so. What we do enjoy is our customers' prosperity and high interest rates do nothing to support this cause.

That being said, it is true that non-interest bearing cheque accounts are more valuable at times of high rates. But the costs of running these accounts are high—in the UK, despite massive computerisation, it still costs over 20p to clear a cheque and our customers last year drew around 594 million of them.

United Kingdom

Much emphasis has been placed on a restricted measure of monetary growth, sterling M3, and this has been affected by the expansion of bank lending to the personal sector, especially for housing. In my view the bulk of this increase represents a rise in the market share of the banks at the expense of other lenders—and to the benefit of borrowers. The flatness of house prices and of consumer spending generally in 1981 suggests that there has been no undue expansion in credit in this field. Indeed, there are many who argue that monetary policy has been much tighter than the growth of sterling M3 would suggest.

Certainly, in circumstances in which the banks are raising their market share relative to that of other lenders, such as the building societies, sterling M3 is less significant than the wider measures of monetary growth, which include building society as well as bank deposits and which have been rising less rapidly.

It should also be emphasised that the course of bank lending to the personal sector has been greatly distorted by Government controls. The recent expansion in personal sector lending stems from the removal of the "corset" in the summer of 1980, and lending that would have grown more slowly over the years has been concentrated into a relatively short period, as is usually the case when artificial restrictions are removed.

British banks have also been said to have been lending too much to the personal sector at the expense of industry. But we have been well able to meet industry's demand and expect to be able to continue

to do so. Additionally the level of bank lending to the personal sector, contrary to the views of our critics, does not seem particularly excessive by the standards of other countries. In 1981 some 14% of total outstanding sterling advances of banks in the UK, including mortgages, were to consumers. In Japan the comparable figure was in the region of 11% and in the USA it was about 19%.

Looking at our industrial lending, 1981 was a difficult year as we endeavoured both to keep afloat those customers who were in danger of being swamped by the recession, and to encourage new business and employment. We have tried to alleviate our customers' problems by a sympathetic and understanding approach, often by lending over and beyond what would until recently have been regarded as normal. Several hundred million pounds have been advanced in this way to those who can, we believe, use the funds to survive the recession.

We have continued to develop our services to the corporate market in the United Kingdom. We now lend over £6 billion to the manufacturing, production and services sectors. A growing proportion of our advances are medium term or even longer and, excluding our leasing operations, we have some £1.7 billion out on terms exceeding five years.

This year small businesses have again been under the microscope. Much has been done to improve their lot, and in view of this interest I set out below some of the special services we offer:

- Business Advisory Service — Providing free advice and assistance and used by 2,150 small firms in 1981.
- Business Start Loans and — On specially favourable terms to assist with the development of new products and services or the acquisition of property and machinery.
- Business Expansion Loans — Available through our Merchant Bank to selected customers.
- Equity Participation — To which we have committed £6.5 million in sites as far apart as London's Docklands and Washington New Town.
- Financing of small factory units — To advise and train those attending these Centres who wish to start up on their own.
- Attachment of managers to Business Promotion Centres

On top of these, there is now the Government Small Firms' Loan Guarantee Scheme. We had lent £18.1 million under it by December 1981, but this is a small figure compared with the several hundred million pounds of fresh money we lend every year to smaller businesses.

International

Overseas, the general picture is not dissimilar to that in the United Kingdom. The recession has affected almost all the world and the developing countries are having a hard time with less demand from the industrial parts of the world for their primary products. In addition, they are still trying to cope with the effects of the 1979 oil price rise—the cost of this increase alone to the non-oil producing developing countries in 1980 was more than the direct aid they received from the countries of the OECD.

The recycling of OPEC surpluses has continued to occupy the attention of the international banking system. Immediately after the oil price shocks of 1974 and 1979, it was doubted whether the banking system would be able to recycle the surpluses of the oil producing countries to those less fortunately placed, but in fact the system has stood the strain. The dramatic increase in deposits, however, particularly in Eurocurrencies, is putting pressure on the capital ratios of the banks concerned, and of course there is the difficulty of finding potentially safe and prudent outlets for the funds.

As I write, the sad events in Poland are much in the news and so, too, is the question of the risk incurred by banks in lending to sovereign borrowers. It is important to put this question into context. There are good reasons why banks should wish to lend to governments, private corporations and banks in other countries, in the same way as they do to any other customer. In some cases we have relationships going back over many years involving trade finance. Often, too, lendings have resulted from the support of major export projects, whether from the United Kingdom or other countries in which we operate.

The finance required for major projects has also become larger—for instance equipping an airline with a new Jumbo jet and its spares costs £45 million and the 250,000-ton tankers now in service cost some £40 million to build. However, it is clear that the world is becoming a riskier place in which to lend and it is more than ever important that the banks maintain traditional habits of careful evaluation of risk and remember the basic principle that risks should be spread. There is the continuing need, too, for bankers not to be dazzled by size and prestige.

Having said that, I think we need to be careful not to become over-pessimistic about the periodic need for countries or corporations to reschedule their debts.

The European Economic Community

Although there is some unhappiness in Britain about the EEC—an example near to home on a minor bureaucratic matter is the necessity for your Bank to change its name, from Barclays Bank Limited to Barclays Bank PLC, to comply with EEC regulations at a cost of around £500,000—the fundamental logic of the Community remains.

For many reasons it would be folly for the United Kingdom to think of withdrawing. Overseas trade has, for generations, been at the heart of Britain's prosperity with exports in 1980 accounting for 28% of what we produced compared with 10% and 15% for the USA and Japan. Of our exports, nearly half were to fellow members of the European Community with whom we ran a trade surplus of £700 million.

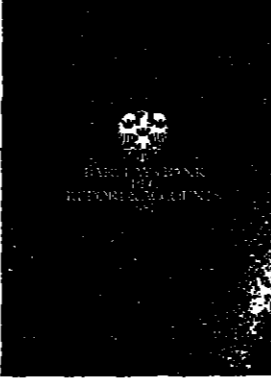
Our previous trade with our Commonwealth partners has diminished in importance to both ourselves and them, with our exports to the Commonwealth accounting for only 13% of our total in 1980 compared with almost 50% only twenty-five years ago. Our job is now to build on the new framework that is being developed, not to try and return to a previous structure that in fact no longer exists and is beyond recall.

Finally, our most important asset—the staff of the Barclays Group. During the months before I assumed the Chairmanship, and since, I have made many visits in this country and overseas. Everywhere I have been, the chief characteristics are the friendliness and great enthusiasm of all. Stockholders are fortunate to have such men and women of all races and creeds working to further the interests of the Barclays Group.

Timothy Bevan

Timothy Bevan, Chairman of Barclays Bank PLC.

The Barclays Bank Report and Accounts gives a comprehensive review of the Group's activities in the UK and around the world. To obtain a copy, just send this coupon to the address below.

	Name FT
	Address
	Post Code
	Post to The Secretary, Barclays Bank PLC, 54 Lombard Street, London EC3P 3AH.



BARCLAYS

REGISTERED OFFICE: 54 LOMBARD STREET, LONDON EC3P 3AH. REG. NO. 48839.

Tory backbenchers seek tougher steps to halt disputes

BY ELINOR GOODMAN, POLITICAL CORRESPONDENT

PROPOSALS to strengthen the Government's Employment Bill by addition of powers to give employers the right to lay workers off without pay during industrial disputes were put forward yesterday by a group of Conservative backbenchers.

Mr Gerry Neale, one of the Tory MPs behind last year's successful backbench campaign for another Government Employment Bill, tabled two clauses to the Bill now going through Westminster.

They give employers the right to lay workers off without pay in disputes which have the effect of disrupting production, whether or not the workers laid off are involved in the dispute.

The clauses, originally proposed by the Engineering Employers' Federation, are designed to deal with selective strike action.

One clause would affect situations where industrial action by employees of the company concerned disrupted production.

The other would be used when the supply of essential goods and services was disrupted by industrial action at another company.

During a miners' strike, for example, manufacturers could lay off their workers without pay if lack of fuel meant they were unable to continue production.

The clauses provide for suspensions of workers to take effect five days after posting a notification of intent by the employer. Provision is made for an appeal by suspended workers to an industrial tribunal.

The amendment would involve a further major erosion of trade union power, and it is unlikely that Mr Norman Tebbit, the Employment Secretary, would want to incorporate such a controversial change in the Bill at this late stage.

The Tory MPs behind the clauses seemed, however, to hope that they would convince the Employment Secretary that there was a sufficiently wide body of support behind the idea to justify making the change at some later stage, either in this Bill or more probably in a future Conservative Employment Bill.

Increasingly, Tory MPs seem to be putting down markers for a further Employment Bill in the first few months of the Government's next term.

Mr Neale claimed yesterday that the clauses would deal with "a grave and growing imbalance" between unions and employers. If a company could not get supplies, he said, then it was a simple choice between "standing by and watching them bleed to death or letting them lay off workers."

He said that the clauses would help deal with the increasingly common tactic of selective strikes.

Ivo Dawney looks at the closed shop in the second feature on the Bill

Tebbit puts the brake on union powers

THE POWER of the closed shop to inspire public indignation is rivalled only by its ability to breed mythologies.

The passionate debate inspired by such cases as the Walsall dinner ladies and the British Rail workers' successful appeal to the European Court of Human Rights, comes in stark contrast to the pragmatic approach of large sections of industry.

While the Press makes much of the case of Ms Joanna Harris, the poultry inspector sacked for failing to join a union, few are aware that more than 63 per cent of new closed shop agreements exclude existing non-unionists from compulsion to join.

Mr Norman Tebbit's Employment Bill shows an astute awareness of the strength of public feeling, and of the political mistakes made in the past in tackling closed shops.

Mr Tebbit is conscious of the ironic fact that the greatest growth in the history of the closed shop has taken place in the decade since the Heath Government tried to stamp it out with the Industrial Relations Act 1971.

Research by the London School of Economics shows that at the beginning of 1980, at least 5.2m of the 22m workforce were members of closed shops, compared with 3.75m in 1965. The growth of white collar workers joining closed shops accelerated from 300,000 (8 per cent of the closed shop workforce) in the early 1960s to more than 1.1m (22 per cent).

One explanation for this rapid expansion lies in the complicity of employers. For while the closed shop offers unions increased membership and greater industrial muscle, many management have tacitly welcomed it as a stabilising element in industrial relations.

A work force represented by one trade union is often more disciplined than a series of groupings with separate agreements and contrary interests.

The subtlety of the present Government's attempts to restrict the closed shop is that they are, at least ostensibly, aimed as much at the companies that allow it as at the trade unions.



Mr James Prior, recognising that the companies were the most vulnerable partners in the deal, chose unfair dismissal as the best weapon for redressing the balance.

The Employment Act 1980 expanded the basis for an individual to object to union membership, from religious grounds to any "deeply held personal conviction."

It also required that any new closed shop agreement would be enforceable only if a secret ballot showed that 80 per cent of those entitled to vote supported the move.

And those workers unfairly dismissed for failing to join a union could, on appeal to an industrial tribunal, claim compensation of up to £10,150, or £16,910 in cases where the management refuses an order to reinstate the employee.

The only recourse for an employee caught in the vice of trade union pressure and the requirement of the Act is to "join" the union as a party to unfair dismissal proceedings—thus making the union liable to pay part or all of the compensation.

Following consultations with employers' organisations, Mr Tebbit agreed to abandon his proposal for no upper limit on awards for loss or future loss of earnings, and substitute a £7,000 maximum.

He also revised down the level of special awards in cases where tribunals declined to order reinstatement, from two-and-a-half times annual salary with a minimum of £12,000, and no maximum, to twice annual salary with a £10,000 minimum and a £20,000 maximum payment.

Employers facing a union boycott may be forced to abandon the small protection of a ballot and would have to operate closed shops at the risk of liability to large compensation payments.

The gamble seems worth taking. There have been no significant awards for unfair dismissal taken to the industrial tribunal since Mr Prior's Employment Act. Companies can only hope it will remain that way.

However, that is not to say that Mr Tebbit's Bill will be ineffective. It will certainly put a significant brake on the expansion of closed shop agreements where they do not exist.

The Government may also hope that financial constraints will make unions less willing to strike over the maverick non-unionists in their midst. The CBI believes the legislation will also inhibit unions from threatening members with expulsion where they fail to follow orders from officials.

Ultimately, the closed shop provisions appear to be the most political element in the Bill. Few would argue that their restrictions are likely to boost the efficiency and productivity of British industry.

The next article in the series will appear on Monday, April 5.

FOUR CLAUSES in the Employment Bill constitute its "most political element." They are:

- Dismissal for refusing to join a closed shop not supported by 80 per cent of employees or 85 per cent of those voting to be deemed unfair (Clause 2).
- Compensation for worker unfairly dismissed for refusing to join closed shop substantially increased, to a ceiling of about £35,000 (Clauses 3 and 4).
- Worker can "join" a union as a party to unfair dismissal proceedings, making the union liable to pay part or all of compensation awarded if shown to have exerted "unfair pressure" for dismissal (Clause 5).

The greatest worry among industrial relations managers has been over maverick workers.

The unions are worried too. Unlike the Heath Government's 1971 Act, there is no onus on the unions to actually do anything. In law, the rights of closed shops will disappear by default if ballots are not held. And if union pressure on a company can be established as a reason for an employee's dismissal, both the company and the employee can "join" the

Temporary deal lifts threat at Vauxhall

Financial Times Reporter

VAUXHALL car workers have lifted a threat to start a campaign of industrial disruption in support of an improved productivity bonus scheme.

The company has agreed to pay increases on production bonuses. These will now range from £1 to a maximum of £14 a week.

The 3,000 workers at the Luton car factory, which is working at full capacity to meet demand for the Cavalier, are likely to benefit from increases ranging from about £2.50 to £4 a week.

Union officials said the agreement was a temporary measure only, until a more permanent scheme could be agreed with the company.

It is unlikely that workers at the Dunstable truck factory will benefit from the increases, because the plant is not working at full capacity.

Vauxhall said it managed to improve the bonuses by lowering production thresholds. It stressed that the increases hatched to February 22 depended largely on each plant's production levels.

Sealink staff seek peace plan

By Robin Reeves, Wales Correspondent

A PACKAGE of proposals for ending the dispute which has halted Irish Sea ferry sailings from Holyhead over the past three weeks, was being drawn up last night by the 10 trade unions.

Although details were not available, the unions were understood to be ready to concede a major point of principle. The dispute led to Sealink being prevented from entering Dun Laoghaire, near Dublin, by a B & I blockade earlier this month.

The Holyhead unions will now accept that the rival Irish Sea ferry operator, B & I, be allowed access to the Sealink-owned port for a competitive daily Dublin-Holyhead service—provided both operators give assurance, including job security for 1,100 Sealink staff.

Turkey plant strikers accept £6.50 a week deal

FINANCIAL TIMES REPORTER

A SIX-WEEK strike by 1,200 workers employed at the Bernard Matthews turkey processing factories in Norfolk and Suffolk ended yesterday when they agreed to accept a £6.50 a week pay rise.

The stoppage began when the workers rejected an extra £5.60 a week in response to their claim for a 32 per cent rise. But despite the long and costly strike, the workers finally agreed to return for just 83p more on top of the official offer.

Mr Matthews said yesterday: "I am delighted it is over and I am prepared to make advance wage payments to any of my workers who have got into financial difficulty after being on strike for so long."

The new wage deal will run for a year, backdated to January.

Local official of the National Union of Agricultural and Allied Workers, Mr George Barnard, said: "It means we will be back around the negotiating table in nine months' time."

TUC fights council privatisation

BY PHILIP BASSETT, LABOUR CORRESPONDENT

THE TUC yesterday launched a new campaign to resist further moves by local authorities to transfer the running of public services to private contractors.

In a document being circulated to affiliated unions and trade councils, the TUC argues that Government spending cuts have increased the likelihood of privatisation.

It said: "The TUC believes that contracting out of local authority services poses a serious threat to the social wage and to local democracy. The hub of the argument is the long-term loss of control by local authorities over the provision and development of services."

The TUC stressed its support for efficiency in the public services. However, it said: "The fact that we do not want public services run for private profit does not mean we want public inefficiency."

The TUC's public services committee cites the decision of Southend Council to put out to private contract its refuse collection service as an example.

It suggested that the problems of privatisation could show up when the contract came up for renegotiation.

Mr Geoffrey Drain, chairman of the committee, and general secretary of the National and Local Government Officers' Association, said: "Private contractors pose a far greater threat to public services than Michael Heseltine's cuts."

He did not rule out industrial action against increased privatisation, though Nalgo has identified that a campaign against privatisation which included strikes could be unlawful under the provisions of the Government's Employment Bill 1982.

Non-cash wages opposed

BY MARK WEBSTER

THE TUC said yesterday it would oppose any attempt by the Government to withdraw the right of manual workers to be paid wages in cash.

The Engineering Employers Federation, in a report, had urged that the Truck Acts, which guarantee cash payments for manual workers, should be amended to clear up confusion in the law.

The report says 59 per cent of all employees and 78 per cent of manual employees are paid in cash, mostly weekly.

Although about 400,000 workers annually change to non-cash payment, Britain is still well behind West Germany, where only 5 per cent of workers receive cash payment, and the U.S., where only 1 per cent do.

The report says there are advantages in transferring to non-cash payment. These include reduced security risks, saving on costs related to security, more efficient use of payroll staff, and faster cash-flow and administrative savings when wages are paid fortnightly or monthly instead of weekly.

Non-cash Payment of Wages; Engineering Employers Federation; EEF members £2, non-members £3.

There's no business like show business.

'FOUR IN A MILLION.'
Created by Les Blair. Tonight 9pm.

CENTRAL

UK NEWS - PARLIAMENT and POLITICS

Major sub-contracting hopes on Trident

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

A TEAM of American technical experts will arrive in Britain next month to start briefing industrialists on the procedures to bid for sub-contracting work for the Trident II (D3) missile. Mr John Nott, the Defence Secretary, told the Commons last night.

Speaking in the Commons debate on the controversial decision to proceed with Trident II as a successor to Polaris, Mr Nott was expanding on the talks he had with Mr Weinberger last week, at a meeting of the Nato nuclear planning group in Colorado Springs.

Trident came under attack from Labour, from the SDP-Liberal Alliance, and there was also some criticism from the Tory back benches.

Dr David Owen, of the SDP and the Liberals, said both parties were agreed that while the Soviet Union had nuclear weapons Nato must have them too. But they also thought the decision to replace Polaris need not be taken at the present time.



Sir Hugh Fraser "wrong weapon"

Hattersley urges police to keep out of politics

By Margaret Van Hattem, Political Staff

MR ROY HATTERSLEY, the Shadow Home Secretary, yesterday singled out for attack two of Britain's most senior policemen. Mr James Anderson, Greater Manchester Chief Constable, and Sir David McNea, Commissioner of the Metropolitan Police—in a condemnation of politically motivated police chiefs.

British Airways loss 'will exceed last year's £141m'

BY IVOR OWEN

BRITISH AIRWAYS' deficit for the financial year just ending will be "a good deal larger" than the £141m pre-tax loss incurred in 1980-81, Mr Iain Sproat, Under-Secretary for Trade, confirmed in the Commons yesterday.

Howell drops proposals for 40-tonne lorries

BY LYNTON MCLAIN

MR DAVID HOWELL, the Transport Secretary, is to drop his proposal to raise maximum legal lorry weights by almost a quarter to 40 tonnes. The amended proposal will be introduced in the Commons as soon as possible after the Easter recess.

Alliance seats deal despite difficult talks

By Peter Riddell, Political Editor

THE Social Democratic/Liberal Alliance, has sorted out one of the trickiest local negotiations on the allocation of parliamentary seats.

Richardson 'optimistic' on inflation prospects

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

THE GOVERNOR of the Bank of England, Mr Gordon Richardson, said yesterday that he was optimistic about the prospects for a reduction of British and World inflation rates.

Times editorial safeguards 'not broken over Evans'

BY IVOR OWEN

CONDITIONS designed to safeguard the editorial independence of the Times were not broken when Mr Harold Evans ceased to be editor, Mr John Biffen, the Trade Secretary, maintained in the Commons yesterday.

Financial targets tough, say Crown Agents

By Paul Chesswright

THE CROWN AGENTS yesterday said financial targets imposed by the Government for 1982-85 were "tough but acceptable."

Legislation demanded on holiday brochures

BY IVOR OWEN

TOO MANY holiday brochures are still dealing in "dreams" which bear no relation to reality, Mr Gwynn Roberts (Lab, Cannock) protested in the Commons yesterday.

Tandy TRS-80 MANAGERS! GET MORE DONE IN LESS TIME! £2362.95 Complete System: Tandy COMPUTER CENTER. For further details write or telephone: Tandy Corporation (Branch UK), Tameway Tower, Bridge Street, Walsall, West Midlands. WS1 1LA. Tel. 0922-648181.

NOTICE TO DEPOSITORS The National Savings Bank announces that with effect from 1st May 1982 the interest rate payable on Investment Account deposits will be 13% per annum.

FINANCIAL TIMES SURVEY

Tuesday March 30 1982

PORTUGAL

The country's willingness to compromise should help to carry through the sensitive but vital reforms needed in the constitution. Once that issue is out of the way Ministers believe that more attention can be devoted to the economy and to Portugal's accession to the EEC

Testing time for political future

By Robert Graham

DURING a recent week-long rail strike, the Portuguese Prime Minister, Sr Francisco Pinto Balsemão, used to stop every day to give a lift to stranded commuters going from Cascais to Lisbon. He would have let two share his official car but for the objections of his security guards. The Premier's action received no publicity and indeed was never intended as a political stunt. Instead, it merely reflected his curiosity to find out how voters felt about the state of the nation.

In few countries, save Portugal, would such an incident pass off so naturally and unnoted. But this is a small country and, despite the growing pressures of the world on its ten million inhabitants, Portugal remains an extraordinarily tolerant, friendly and cohesive society.

Without such tolerance and cohesion Portugal would never have witnessed a bloodless military-led revolution, a major redistribution in wealth and the establishment of parliamentary democracy all in the space of seven years.

This sense of compromise faces an important test this year. The test concerns changing the constitution, written in the heady days of the revolution, and which has looked out of step with the country's needs ever since it was introduced in 1976. The centre right coalition, Aliança Democrática (AD), won the elections of December 1980 on a platform that promised a fundamental change in the constitution.

The principal changes envisaged were ideological and institutional. The AD, headed by Sr Francisco Sa Carneiro, before his tragic death in a plane crash, insisted that a modern industrialised state seeking membership of the EEC could not possess a constitution which read like a Third World political manifesto pledging the inevitable triumph of socialism. The constitution, for instance, ruled out any idea of a market economy.

Institutionally the constitution created a presidency with wide powers to appoint and dismiss governments and to control the armed forces. The constitution also formalised, as watchdog of the revolution's achievements, a Revolutionary Council, composed of 14 members of the military chosen among themselves plus the heads of the three services and the President of the Republic.

The powers of the Revolutionary Council extended to the blocking or vetoing of parliamentary legislation. The AD argued that parliament could not operate harmoniously alongside these two institutions, so long as the legislature was made subordinate to a non-elected body.

AD's resentment was the greater since it has held a centre-right majority in parliament confronting a left of centre president, Antonio Ramalho Eanes, and a left-



President Eanes (right) being greeted by President Machel of Mozambique on his historic visit to the former colony

dominated Revolutionary Council.

Since the death of Sr Sa Carneiro in December 1980 and the appointment of Sr Balsemão as his successor, the head-on collision promised by AD's electoral platform has been reduced. Sr Balsemão does not have the same brash self-righteous conviction of his predecessor. Even so the contradictions have remained and are underlined by the way in which the Revolutionary Council has four times blocked legislation by AD (essentially the blocking or vetoing of parliamentary legislation. The AD argued that parliament could not operate harmoniously alongside these two institutions, so long as the legislature was made subordinate to a non-elected body.

President Eanes, for instance, has warned against undue curbs on presidential powers in the constitutional review now under way. He has also threatened to throw his cap into the political arena by allowing rumours to be floated that he would consider forming a presidential party.

Some of the more fervent revolutionary language in the constitution will also be wiped out. But the Socialist Party, for cynical appearance's sake, will not agree to endorse AD's wishes for a document that supports a market economy. The real changes that affect the right to property, freedom of establishment and sectorial control will have to be introduced by common law—Portuguese compromise working again.

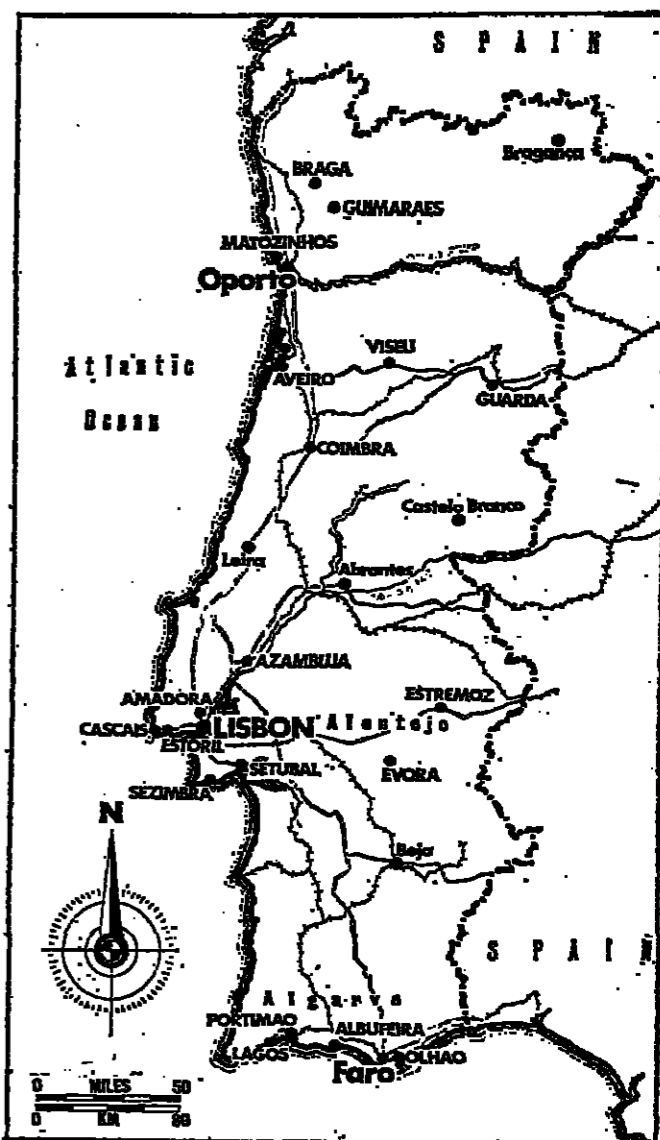
Hopefully, compromise will also be evident in the creation of a Council of State appointed jointly by Parliament, the President and the Government. A new constitutional tribunal will also be created. At the same time the military will acquire a new body in the form of a National Defence Council which will play a part in appointments and defence policy. Both the Defence Council and the Council of State could absorb some of the redundant members of the Revolutionary Council.

The Prime Minister has been consistently reproached within his own AD for being too much of a nice guy—over the constitution, too weak in standing up to the President. But those who criticise forget the very serious tensions between his predecessor and President Eanes which undoubtedly would have caused a major showdown.

Despite the significant achievement of having provided a calmer atmosphere for constitutional reform, the ever-busy Lisbon political rumour mill is convinced Sr Balsemão will soon take a back seat. If nothing else, these rumours reflect the basic difficulties in keeping the AD coalition together. The AD is composed of the Social Democrats (PSD), which Sr Balsemão helped to found along with the late Sr Sa Carneiro, and the Christian Democrats (CD), with minimal support from the small Monarchist Party.

CONTENTS	
Economy	II
Relations with EEC	III
Relations with Spain	III
Profile of Balsemão	III
Renault in Portugal	IV
Role in Nato	IV
Relations with Africa	IV
Northern Regions	V
Profile of Lisnave	V
Industrial Outlook	V
Agriculture	VI
Role of Army	VI
Energy Outlook	VI

Editorial production by Arthur Dawson and Phil Hunt



INVESTING IN PORTUGAL THE RIGHT CHOICE AT THE RIGHT TIME

Foreign investors are starting to turn to Portugal. Results in 1980 were more than double those achieved in 1979. And, in 1981, there was an increase of about 50 percent in relation to the previous year. Why? Because Portugal now offers attractive prospects to investors from abroad. Particularly, as regards projects for export-oriented industries. And the reasons are easy to see: Portugal's forthcoming membership of the EEC. The very close relationship with the Portuguese-speaking countries in Africa. The important tax incentives already in force. The ability of Portuguese goods to compete on an international level. Its excellent geographic situation, which makes for quick and easy contacts overseas...

Portugal - the right country at the right time

Foreign Investment Institute Portugal

Instituto do Investimento Estrangeiro
Direcção de Promoção e Relações Públicas

Av. da Liberdade, 258-4 - 1200 LISBOA - PORTUGAL
Phone 55 33 15 - 54 57 53 - Telex 14712 IFIPOR P

Please send me, free of charge, the Code for Foreign Investment in Portugal, and any other relevant documentation.

Branch of activity: _____
Name: _____
Address: _____
Telex: _____

It means a lot to anyone doing business with Portugal.

In Portuguese the word means service. And in Portugal, that means Banco Espírito Santo e Comercial de Lisboa.

As one of the leading banks there, we offer a broad range of services, many geared specially to meeting the needs of overseas customers.

In addition to domestic clearing facilities within Portugal, we also manage international currency transactions and transfers, import and export financing, and Euromarket dealings.

We can call on a wealth of local knowledge and experience of Portuguese

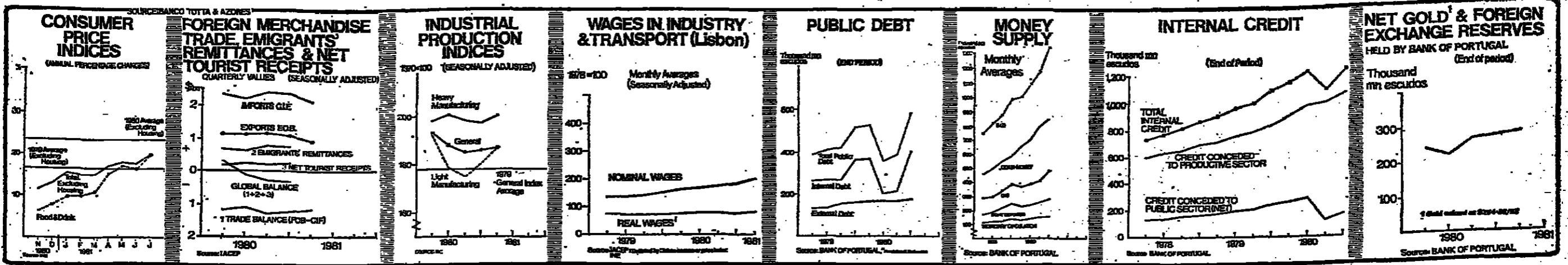
BANCO ESPIRITO SANTO E COMERCIAL DE LISBOA

London Office: Cavendish House, 88 Leadenhall Street, London EC3A 3DS. Tel: 01-283 5581. Telex: 883064 and 886050. Contact: R. E. Docherty, General Manager

Head Office: 195 Avenida da Liberdade, 1200 Lisbon, Portugal. Telephone: 578005/579005/574132. Telex: 12191 BESCLP, 13766 BESCLP, 13569 BESCLP, 13797 BESCLP, 16323 BESCLP

CONTINUED ON NEXT PAGE

PORTUGAL II



Aims are higher investment and holding labour costs

PORTUGAL IN 1981 suffered the worst drought for 120 years. Fortunately in the past three months there has been renewed rainfall, but the effects of the prolonged drought have been little short of disastrous. Furthermore, in a small economy like that of Portugal where 30 per cent of the active population is still in the agricultural sector the vulnerability is even greater.

The drought completely undermined growth projections and pushed up the balance of payments deficit to nearly double the original estimate. If the experience does not repeat itself, the main problem now is that of coping with the resulting short-term debt to finance the extra payments deficit.

According to finance minister Sr Joao Salgueiro, the Government has been given two estimates of the cost of the drought that vary between \$450m and \$650m. Whichever estimate

proves correct, this is a formidable burden when Portugal's per capita income is only \$1,500. The principal cost came from the need to import extra foodstuffs and more energy.

If this was not enough, Portugal's misfortunes were compounded by the rise in the exchange rate of the dollar and increased interest rates. Thus financing both the extra food and oil imports was more than usually costly. To this one should add that the Government could not pass on the cost of the drought too directly to the consumer and thus was obliged to pay more to subsidise oil and cereals. Indeed, the compensation fund that aids the state grain organisation, Eupac, and the oil distribution and refining company, Petrogal, has had its finances almost exhausted.

Firm estimates of the current deficit are available only for the first nine months of 1981. However, these show a deficit of \$1.9bn against an original

projection for the year of \$1.3bn. It now seems likely that the total deficit on current account will be between \$2.4bn and \$2.6bn. The deterioration in Portugal's external position is all the more notable when compared against the \$34m of 1979.

Fewer tourists

The change has not been caused merely by the drought and the dollar. Emigrant remittances have, for the first time, begun to level off and could even show for the year as a whole one point drop. Tourist earnings, which have shown important gains in the previous three years, also slipped back, reflecting the international recession rather than decreased competitiveness of the industry. More importantly the export performance has lost its dynamism.

The export trend in the first

nine months of 1981 showed that Portugal was failing to sustain its quota of international trade. Volumes have stagnated and in dollar terms the amount of exports is almost certain to have declined, according to several economists.

The main explanation given for the export performance is the loss of price competitiveness, coupled with recession in Portugal's main export markets. Portugal also faces stiff quotas in the EEC on such vital items as textiles.

Overall growth was down to 1.5 per cent, the lowest since the 1974 revolution. Here the poor agricultural performance had a significant impact. Agricultural growth fell back 6 per cent. However, industry was also sluggish and grew at under 1 per cent—well below the 3 per cent average of the five previous years. As for this year, growth is expected to edge up modestly but still under 3 per cent.

Even without the drought, the brakes were being applied from mid-1981 by the Government. This was an inevitable response to the overheating of the economy created by electoralist policies in late 1980 and early last year. Then substantial subsidies on essential foodstuffs were sustained, pensions raised and high wage settlements permitted. As a result the Government found itself mid-year obliged to scale down some of the planned public sector investment and tighten the monthly credit ceilings, under which the banks operate, to limit the money supply. This more restrictive policy is being continued this year, at least initially while the prospects for economies by the Organisation for European Co-operation and Development show little

evidence of an upturn.

However, there is an underlying need to stimulate faster growth if Portugal is to come closer to the European development norm. Since the revolution and the nationalisation of the basic means of production, the public sector has become the motor of economic development, through the Budget.

This year the Government is attempting to boost productive investment and hold down as far as possible current expenditure. Total budget expenditure has been approved at Es 597bn, 27 per cent up on 1981, yet around 3 per cent in constant terms. Two major burdens inhibit Government control of current expenditure. The first concerns personnel costs which comprise nearly one-third of current expenditure. The administration is inefficient and heavily overstuffed and gives the sanctity of public sector jobs there is little chance of shedding personnel. (In spite of this the Government has pledged to raise productivity in the administration by 3 per cent.)

The second burden concerns debt servicing. This is essentially an inheritance of the revolution and its aftermath when the only way the administration could survive, offering the kind of social benefits demanded by the new order, was to resort to debt. In the 1982 Budget, interest payments have jumped from Es 60bn to Es 97bn, up 59 per cent and equivalent to almost a quarter of current expenditure. This increase is mainly explained by the maturing of debt contracted in the early days of the revolution.

The total budget deficit for the year is scheduled at

BASIC STATISTICS	
Area	34,861 sq miles
	94,276 sq km
Population	9.93m
GDP (1980)	Es 1,205.3bn
Per capita (1980)	Es 121,379.7
TRADE	
Exports (1980)	\$4,580m
Imports (1980)	\$8,611m
Exports to UK (1980)	\$335.1m
Imports (1980)	\$389.8m
Currency:	\$1=Es 70.2

Es 187bn. As it was felt impossible to increase fiscal pressure further, this large deficit is being financed as before by a mix of domestic and foreign debt. The bulk, Es 101bn, will be funded through the state-controlled banking system: some Es 20bn will be covered by short-term Treasury bills and Es 10bn through medium-term bills. A further Es 35bn will be borrowed abroad.

As can be seen, Portugal's finances continue parlous even if the none too distant days when its 689 tonnes of gold were partially pledged have been relegated to history.

Two-fold problem

The problem in coping with Portugal's external position is two-fold: the proportion of debt contracted short-term and dependence on dollar-denominated loans. Up to one-third of the \$10bn foreign debt is short-term, and almost 80 per cent is dollar-denominated. To offset this, current negotiations for foreign borrowing, have focused

on diversifying into other currencies like the yen. Recently there has been discussion of altering the parity of the escudo. This is now being devalued on a crawling peg equivalent to 9 per cent a year. The Finance Ministry believes that, given the structure of imports and the dependence on foodstuffs and energy, any further devaluation is inadvisable. Nevertheless, exporters point out that at the end of 1980 the escudo was revalued 6 per cent in artificial circumstances and they are still suffering from this.

This parity debate is far from over. Day-to-day worries have tended to divert the Government from its broader strategy of liberalising the economy and removing both controls and some of the more inefficient activities of the state.

To its credit the Government has been more aggressive in limiting subsidies to deficit-ridden state enterprises. The annual hand-out has remained constant at Es 11bn now for two years, a drop in real terms: and there is a move to switch from direct subsidy to injecting new capital. This year Es 17bn has been set aside to this end.

Just as important, the Government has been trying to stimulate private sector activity through making more flexible the bonds handed out to owners nationalised by the revolution. Already owners of these bonds have been able to use them to write off bank debts. So far Es 9bn worth of debts have been written off in this way. Now the Government is planning to permit these bonds to be exchanged for shares in some state concerns. For instance, the nationalised banks still hold a

number of equity investments and the idea is that these be divested to the private sector via an exchange of bonds. Another proposal likely to be implemented is cash grants for productive investments against the bonds.

Private investment has picked up in the past two years but it has been most evident in the service sector and in construction property development. There is also a thriving black economy whose importance is almost certainly provides a more optimistic view of private investor confidence. Private business is holding back as much as anything because of pending reform of the constitution and changes in the very strict hire and fire labour laws. Given the increased climate of tension on the shopfloor this year an immediate move on changing the labour laws is unlikely.

Labour unrest has been ostentatiously over the Government wage guidelines that have placed a 19 per cent ceiling on rises. However, the wage issue has been used by the Communist-dominated Intersindical union as a weapon to challenge the Government's authority.

The strength of this challenge will help determine the nature of inflation this year. The Government in setting the guidelines, sought to restrain wages to the pace of inflation and not let them rise above that level. However, the unions, used to substantial wage rises over the past two years, are reluctant to accept effective zero wage growth. They also mistrust government projections, believing that inflation will be closer to 25 per cent.

Robert Graham

Testing time for politics

CONTINUED FROM PREVIOUS PAGE

As a whole the country's economic performance has been weak and not helped by having three different finance ministers in less than 18 months. Last year's payments deficit is expected to be about \$2.5bn and was badly affected by a serious drought. The budget deficit continues to grow, inflated by ever larger debt service and almost a quarter of current budget spending is now debt service.

Despite the economy's con-

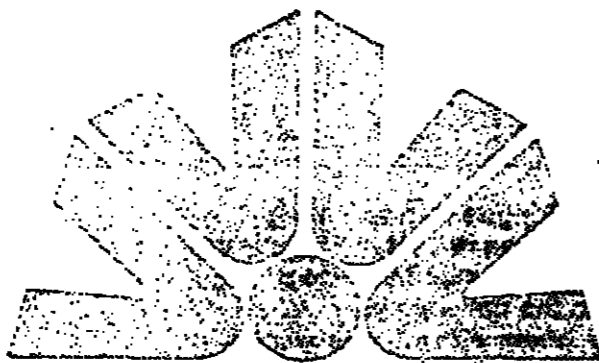
tinued precariousness, economics remain subordinate to politics. Ministers insist that once the constitutional issue is out of the way more attention will be devoted to the economy and to the consequences of Portugal's accession to the EEC. Negotiations with Brussels are proceeding smoothly and could easily be completed by the end of the year if both the Portuguese and the Community are happy at seeing this done before neighbouring Spain.

Membership of the EEC is still viewed almost exclusively in political terms by Lisbon, and the Portuguese could face a jolt when the real consequences of accession sink home.

For instance, Portugal wants to join the EEC at a moment when a major effort is being made to re-establish Portuguese interests in the former African colonies of Angola and Mozambique. Greater outlet is seen for Portuguese products in these markets than the EEC.

In Portugal since 1895,
CREDIT FRANCO-PORTUGAIS
affiliated to
CREDIT LYONNAIS

- All traditional domestic and import-export banking services,
- Short and medium term finance in escudos readily available,
- Assistance to foreign investors and for joint ventures with local companies.



CREDIT LYONNAIS
International Affairs
16, rue du 4-Septembre
75002 Paris - Tel. 295.70.00
Telex : 612 400 Cred.

CREDIT FRANCO-PORTUGAIS
In Lisbon : rua da Conceição, nº 92
Apartado 2010 - 1101 Lisboa Codex
Tel. 36.25.12/5 - Telex : 12567/18864 Credit P

In Porto : Av. dos Aliados 66/80
Apartado 1 - 4001 Porto Codex
Tel. 25.705/7 - Telex : 22.302/23413 Credit P

Europartners:
Banco di Roma - Banco Hispano Americano - Commerzbank - Crédit Lyonnais.



FINANCIAL TIMES CONFERENCES

Portugal- A new outlook

Lisbon, 21 and 22 June 1982

The Portuguese Prime Minister, H.E. Dr Francisco Pinto Balsemão, will open this international forum to be sponsored by the Financial Times and the Instituto Do Investimento Estrangeiro.

The purpose of the conference will be to discuss Portugal's preparation for entry into the European Economic Community, what can be expected from membership of the Community and the financing of the changes that must be made.

Major addresses will also be given by:

H.E. Dr Leonardo Mathias
Secretary of State
for Foreign Affairs
Ministry of Foreign Affairs

Professor Dr Karl-Heinz Sohn
Chairman of the Board of Managing
Directors, Deutsche Gesellschaft
für Wirtschaftliche Zusammenarbeit
(Entwicklungsgesellschaft) mbH

H.E. Eng. Ricardo Bayão Horta
Minister for Industry, Energy and Exports
Ministry of Industry, Energy and Exports

Mr Shiro Miyamoto
Advisor
The Long-Term Credit Bank of Japan

Sponsored by: **Financial Times**
Instituto Do Investimento Estrangeiro

Portugal- A new outlook

To: Financial Times Limited Conference Organisation
Minister House, Abchurch Lane, London EC4A 3DF
Tel: 01-591 1355 Telex: 27347 FTCONF G
Cables: FINCONF LONDON



Please send me further details on the conference "Portugal - A New Outlook".

Name _____

Company _____

Address _____

Tel: _____ Telex: _____

PORTUGAL III



Francisco Pinto Balsemao: a painful task

Negotiations in Brussels and Luxembourg face long wrangles over several sticky dossiers

Farming and fishing hold up EEC entry

IN A RECENT international radio debate, Sr Alvaro Barreto, the former Minister for European integration, put Portugal's dilemma succinctly: "What are our alternatives? Without the spur that EEC membership will bring to our development, we are unlikely to try to modernise on our own."

The notion that foreigners can achieve what the Portuguese cannot is written into Portugal's economic history. In the past foreign enterprise ran the telephone, Lisbon's transport system, and the gas and electricity company.

There has never been a greater challenge to Portuguese initiative than EEC membership. The application to join was made in 1977, and quickly accepted in principle by the Nine who were as anxious as Portugal to see the little country sheltered from totalitarian temptations.

The final stretch of negotiations has now begun. Yet the country as a whole appears to be waiting a little sluggishly for consummation of the marriage to enrich and embellish the bride, without putting her through too many ordeals first.

The date of a consummation devoutly wished by most moderate politicians, and devoutly dreaded by many businessmen and farmers, is still uncertain. The original target for full membership was 1983, but 1984 now seems to be more feasible — provided the Community's budget and agriculture crisis is resolved, and Spain's competitive challenge to future EEC partners does not turn into a stumbling block for poor, neighbouring Portugal.

Insistence on separate but equal negotiations with Spain, and on not being penalised if Spain's accession slows down, are the keystone of Portugal's approach to the EEC. A few dossiers have now been closed after years of getting nowhere: The Euratom, coal and steel, regional, transport and economic and financial portfolios were the least problematic, and were rather sketchily dealt with. But it has helped the Portuguese Government's image to be able to say that some dossiers are complete and others will soon follow.

Main problems

But the stickiest dossiers—textiles, labour movement, right of establishment, fishing and agriculture—face long wrangles. The Community insists on restrictive transition periods for textiles and labour; Portugal wants a transition period, including a system of prior authorisation for foreign concerns wishing to set up in Portugal.

The main problems in agriculture and fishing are what to do about 800,000 small, old-fashioned Portuguese farmers, and a fishing fleet that is antiquated, under-capitalised and unable to withstand competition in home waters. These are Portugal's endemic disasters, and will provide a chance for EEC producers to sell more here.

No-one expected negotiations in Brussels and Luxembourg to go smoothly, but some people expected Portugal to start sooner preparing itself for accession. There are worrying signs that too little is being done, too slowly.

Discounting visits by EEC personalities or specialised seminars, there are few signs that the population is being steered briskly towards its new, European destination. There are some exceptions. The insurance industry, whose

leaders quickly perceived the demands of accession, is churning out documents on the Community rules for the sector, and trying to modernise its structures and techniques as fast as possible.

At management level, Portugal's nationalised banks are becoming increasingly eager to penetrate the Euromarket.

Of the 275m European Units of Account that the Community has allocated to Portugal in pre-accession aid, some is for small and medium-sized businesses. But it has been a struggle to get loans flowing from the European Investment Bank or direct grants moving from the Community. In theory, Portugal is in a particularly privileged position: no other candidate has been granted a comprehensive package of aid, loans and technical assistance to get it ready for membership. But a year and a half after the package was agreed, few funds have trickled through, apart from the first tranche of the small-business loans and aid.

Meanwhile, Portugal as a side-door into the EEC is a possibility being assiduously cultivated by Japan, South Korea and Brazil, whose direct access to community markets is highly controversial. South Korea's Samsung is going into association soon with Emacet, a Portuguese electronics company, to manufacture low-priced colour television sets, 80 per cent of which are for export to EEC outlets.

The Japanese, with characteristic caution, are closely scrutinising Portugal's progress towards membership. If they are satisfied, they will invest more, particularly to get more products into Europe.

Diana Smith

The gap Balsemao must close

NOT A Portuguese politician alive could have succeeded the late Sr Francisco Sa Carneiro to everyone's satisfaction. The brilliant 42-year-old Social Democrat leader and Premier, who died in Wagnerian flames in a burning aircraft in December 1980, was a ferocious tactician who drew respect from even his enemies for his single-minded pursuit of a modernised and reformed Portugal.

Physically small but with immense ambition and a need for recognition, he could tackle several problems at once and drive others to find solutions. His passion for efficient government briefly energised Portugal. His sudden loss sent his party, the coalition partners and much of the populace into shock.

To follow Sa Carneiro's outstanding performance has been a painful task for Sr Francisco Pinto Balsemao, a quiet affable 44-year-old with the instincts of a gentleman rather than a tough politician.

With more dignity and grace under pressure than grieving antagonists in his own party expected, Sr Balsemao spent more time last year than was good for him, his Cabinet or the country in trying to put down a party rebellion led by Sa Carneiro's chief mourners. Having succeeded in doing this by smart footwork—reigning abruptly and stunning his adversaries into silence—they apparently wanted to see him crumble publicly, not leave before they were ready to deliver the coup de grace—he then came back as Premier to mounting and increasingly organised opposition from the Socialist and Communist Parties, the former sitting demagogically, the latter through relentless industrial unrest aimed at bringing down his Government.

Sr Balsemao has not been helped in his struggle for survival by an odd gap between his facility for communication in small gatherings and the stiff, edgy public persona that the TV cameras register.

Some people perceive him as indifferent to their financial or welfare problems—unfair judgment on a man often accused of being too kind—or suspect him of talking down to them. Yet he lives in fear of seeming pompous and has been much exercised by difficulties in conveying his genuine compassion and his anxiety to be an efficient head of Government.

The open-mindedness that made him a popular editor of the independent weekly Expresso has served Sr Balsemao less well in Government, sometimes leaving an impression that the Cabinet is running him, or that Ministers are singly pursuing personal policies or interests without firm management from above. Portugal is a difficult country to govern. Its 10m inhabitants are individualists, rarely inclined to consider the common good unless it is spelled out to them in terms to which they can respond emotionally or practically. Otherwise they muddle along well enough for their family needs but with sometimes chaotic effects on the economy. There is a risk of such muddle unless the Balsemao Cabinet comes across more clearly.

D. S.

Awareness of need for Iberian co-operation

FOR MANY YEARS Portugal and Spain have been like two people standing with their backs to each other looking in opposite directions. Despite having many points in common the Salazar and Franco regimes made only occasional pronouncements on Iberian solidarity and largely ignored each other.

The Portuguese have traditionally felt slightly awed by the larger neighbour and the Spaniards for their part have tended to look down their noses at the Portuguese. But in the past five years an important change in the relationship has been initiated by a mutual realisation of the need for closer co-operation. The two will be partners shortly in the North Atlantic Treaty Organisation and both are applicants for the EEC, thus placing their defence, general foreign policy and economic development in the same framework.

This new sense of awareness has undoubtedly been influenced by the fact that King Juan Carlos of Spain spent part of his youth in Portugal where his father, Don Juan, was in the exile and still keeps his principal home. Latterly, it has also been stimulated by the emergence of the AD alliance in Portugal, espousing a political philosophy similar to that of Spain's ruling UCD, and aided by the close ties that the present Portuguese Premier, Francisco Pinto Balsemao enjoys with many leading Spaniards, including the king. These personal ties have merely accelerated what would seem to be a natural process, given the fact that both Portugal and Spain have opted for the same strategic path.

By May the Atlantic Alliance is expected to have fully endorsed Spain's admission, although formal military integration will obviously take

much longer. The two countries are now obliged to view the Iberian peninsula for the first time in a new joint strategic light. Some friction is inevitable.

The Alliance for instance operates part of its Atlantic command from near Lisbon (Iberiant). This Atlantic command will have to accommodate Spanish territory south down to the Canaries and north to the Bay of Biscay. The Portuguese do not wish to be absorbed, subordinate to Spain, in a new Iberian command.

Nato is fully aware of these sensitivities and without minimising them prefers to point to the positive feature of the Portuguese and Spanish armies, forces getting to know each other better. This new strategic tie-up, as a result of Nato membership, is already paralleled at the security level where the two countries are showing increasing evidence of a desire for closer contact.

Terrorism fear

This is especially the case in combating terrorism. On the one hand the Spanish are concerned lest any of the Spanish terrorist groups, particularly the Basque organisation ETA, be given support and have access to weapons in Portugal. On the other, the Portuguese are concerned lest the prevalence of terrorism in Spain spill over into Portugal, which in the past five years has had a tranquil record.

The biggest catalyst in changing Hispano-Portuguese relations has been, and will continue to be, the issue of Community membership. Portugal applied before Spain to join the EEC; but latterly the EEC has sought to treat the two Iberian applications simultaneously, applications simultaneously, Portuguese admission to the

EEC presents infinitely fewer difficulties to Brussels than that of Spain, thus it is already proving hard to keep Portuguese and Spanish negotiations in tandem.

The Portuguese view is that it does not wish to be treated separately from Spain, but, as Sr Pinto Balsemao underlined in an interview: "We do not want to be penalised because Spain has its own problems." In other words, there is a limit to Portuguese patience. The target date for both countries' accession is now 1984.

Bilateral trade has risen sharply in the past five years and now totals almost \$600m. The balance is heavily in Spain's favour, Spain also being the country which practices a much higher degree of tariff protection.

Spain is Portugal's 11th largest customer, accounting for 3.6 per cent of exports; while Portugal is Spain's sixth biggest supplier, providing 5 per cent of the country's import needs. Portugal relies on Spain as an important source of chemical and plastic products, as well as cement, construction materials and steel goods. Spain also supplies foodstuffs, depending on the performance by Portugal's agricultural industry. On the foodstuffs side Portugal sells fish and seafood, an item which has increased significantly as the Spanish catch in Portuguese waters has been cut back. Portugal mainly exports minerals, some textiles and a sizeable quantity of pulp. Because of the differing tariffs, no one yet looks on a common Iberian market, but the possibility is clearly there.

A limiting factor on closer economic collaboration continues to be the poor road and rail communications. There is no first-rate road link between the two countries and the rail tracks are all single, often poorly maintained. In addition, industry and agribusiness in western Spain has never been encouraged to use Portuguese ports. The hope here is that Community funds will be forthcoming to improve the infrastructure between Portugal and Spain.

One other area of co-operation which could have an important impact is worth mentioning: energy. The Portuguese have viewed with some unease the evolution of the Spanish nuclear programme, fearing that the waters of the main rivers flowing from Spain will be contaminated. The Spanish Government has made considerable efforts to allay these fears, and as a means of getting the Portuguese on board have offered participation in a projected plant at Sayago just inside the Spanish border.

Robert Graham

INES refinery

- ten million tons of crude capacity
- updated process performances
- processing flexibility and availability

PETROGAL
PETROLEOS DE PORTUGAL, EP

GALP

- FUELS • LUBRICANTS (base oils and finished products) • BUNKERING •
- AIR SERVICE • SPECIAL PRODUCTS AND AROMATICS

Portuguese Foundry Association

Representing the most important Portuguese Foundries:

- CAST STEEL
- CAST IRON
- MALLEABLE + GREY IRON
- S.G. IRON + GREY IRON
- S.G. IRON + GREY IRON
- S.G. IRON + GREY IRON + NON FERROUS

FRA-Fundicoes do Rossio de Abrantes, SARRL
Apartado 32—2201 ABRANTES Codex—Tele: 16289 FRA P

MDF—Metalurgica Duarte Ferreira, SARRL
Apartado 1, Transgali—2200 ABRANTES—Tele: 18218 DUFERR P

EUROFER—Fabrica Europeia do Ferro Maleavel, SARRL
Apartado 2, Vermoia—4470 MAIA—Tele: 22481 EUJFER P

FERUNI—Sociedade de Fundicao, SARRL
Apartado 35, Trofa—4785 SANTO TIHO Codex—Tele: 22594 FERUNI F

FERUNI (OVERSEAS) LTD.
Knightsford House, Church Street
Wombourne, Wolverhampton WV0 6X/ENGLAND
Tele: 05 89 22 FERUNI G

IRONFER—Sociedade Luso-Americana de Fundicao, SARRL
Caldas de Montebom—Apartado 18
Chorogado—Tele: 18227 FRECOX P

FUNDICAO DE CEIRAS
Apartado 18—2781 CEIRAS Codex
Tele: 16333 FCMO P

For any information on Exports of Castings please contact:
Associação Portuguesa de Fundição
R. Campo Alegre, 672-2.º E.
4100 Porto-Portugal
Tele: 660625

ANYWHERE YOU MAY BE AROUND THE WORLD DO USE OUR EXPERIENCE ANYWHERE IN PORTUGAL

Banco Borges & Irmão
ESTABLISHED—1834

PORTO—HEAD OFFICE
Rua da Bandeira, 20

LISBOA—MAIN OFFICE
Praça do Municipio, 31

PARIS—BRANCH
31, Rue de l'Opera

REPRESENTATIVE OFFICES:
JOHANNESBURG
SOUTH AFRICA

CARACAS
VENEZUELA

PORTUGAL IV

Renault woos with £109m investment

IN BETWEEN assembling material brought from Valladolid in Spain workers at the small old Renault plant high in the north-eastern mountains of Portugal would often take time off to till their fields or harvest their grapes. What Renault is now doing in Portugal is less cosy: a FF 1,200 (£109m) investment in new units at Setúbal in the south and Cacia near the port of Aveiro in the north will in time, and at full throttle, turn out annually 80,000 vehicles. Setúbal has a target of 40,000 by 1984 and 220,000 engines and the target for Cacia is 140,000 engines for export.

As well as its 33 Portuguese suppliers it now has 19 licensed local suppliers some of which are joint ventures between foreign and Portuguese concerns and some, like BBA Portuguesa, the new wholly foreign owned brakes unit of BBA group, the UK automotive industrial products group which furnish two-thirds of purchases. Arranging marriages is not always easy, however, in a country not generally renowned for its rush to diversify and modernise industry.

Renault's expanding market share of 28.6 per cent last year out of total sales of 68,000 in car-mad Portugal and a target of 34.6 per cent for 1987 have inevitably rattled the competition. Because of its giant investment by Portuguese standards and commitment to export much of the output to France its import quota of cars or parts is more generous than that permitted to American or European rivals with smaller Portuguese set ups. This often troubles the parent company concerned.

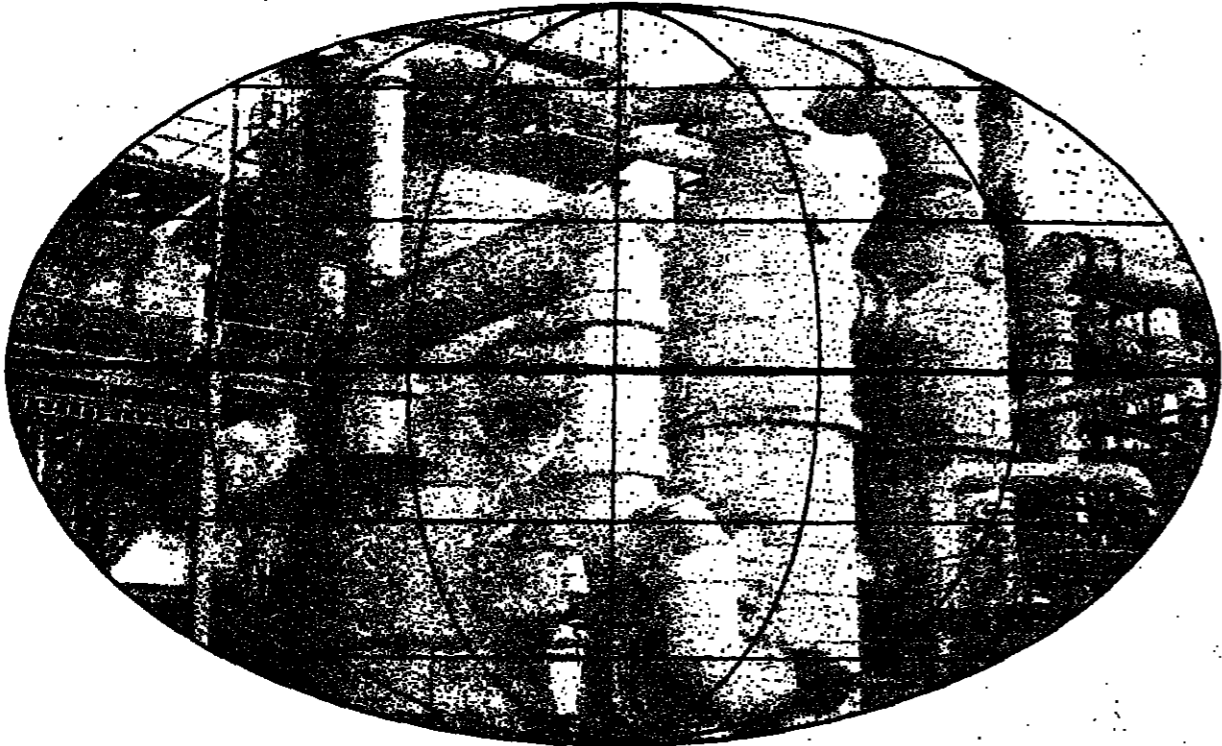
Government was eager to attract the hundreds of millions of dollars that the Renault investment represented, it offered Renault a market reserve of more than 40 per cent. Other European and U.S. manufacturers with assembly lines in Portugal (on a far more modest scale than the plants proposed by Renault) objected and the Government backed down. But since that time, the competition has been very suspicious of Renault and touchy about the high sales figures it is already reaching and about its long-range output forecasts.

Diana Smith

OUR QUALITY IS PRESENT THROUGHOUT THE WORLD

QUIMIGAL
An Enterprise Internationally prestigious. Our products dignify Portugal's industry and contribute substantially to her economic expansion. We offer quality through long experience and advanced technology in all the goods and services provided.

Fertilizers, Pesticides and Seeds.
Inorganic Chemicals, Industrial Gases, Non-Ferrous and Precious Metals, Iron Oxide Pellets and Non-Metals.
Organic Chemicals.
Processed Plastic Products, Processed Fibre Products, Glass Fibre and Chemical Specialties.
Margarines, Edible Oils, Soaps and Glycerines.
Products for Livestock.
Home Textiles.



QUIMIGAL QUÍMICA DE PORTUGAL, L.P.
Av. Infanta Santo, 2 - 1399 LISBOA CODEX

Anxiety over role in Nato when Spain joins alliance

FEW ITALIANS would mind boasting about the national origins of Americans like the tenor Mario Lanza, or a successful writer like Mario Puzo, author of *The Godfather*. But you are unlikely to hear the Portuguese brag about John Philip Souza, the king of the march, or the novelist John Dos Passos, who made their name in the U.S. and came from Portuguese emigrant stock.

Few Americans realise that there are over a million Portuguese living in the U.S., largely in the east or west coast states. Most migrated from the mid-Atlantic archipelago of the Azores, a cluster of beautiful, volcanic and windswept islands, whose current population of about 200,000 is but a third of the Azorean population living in the U.S.

Perhaps because the Portuguese adapt so discreetly to new locations and circumstances, they have not imposed themselves on their U.S. surroundings like the Italians.

They have no powerful lobby in the U.S. to promote their ethnic image or group interests, or to promote Portugal itself. Portugal has only a modest place in the U.S. context, but the U.S. means a great deal in financial terms to Portugal.

The country's geographical location, including the unique situation of the Azores, which have their own semi-autonomous Government, but need considerable financial support—cannot be discounted in U.S. security

contingency plans. The U.S. has leased a military air base at Lajes, on the Azorean island of Sao Miguel, for many years. Under the last agreement, which is now about to expire, the islands received payment of \$80m (\$30m a year over four years) not in rent, but in aid programmes. That sort of counterpoint for being used as a refuelling point for U.S. military aircraft in times of trouble is of vital importance to the islanders.

Whether the Azoreans can get the U.S. to put more money where the muscle is when the Lajes lease comes up for renewal is debatable. The Reagan Administration and Congress are in a cheeseparing mood about foreign aid and mainland Portugal, where Nato has naval facilities, and Nato aircraft are repaired, also has some strategic interest to the U.S.

Portugal has not done badly out of the Americans, since the 1974 military coup and ensuing political upheavals turned Portugal briefly into a potential security risk for Nato and the U.S.

While the country strained to hold its fabric together in 1975, the year of anarchy that hit rural and urban areas alike, a comprehensive and imaginative U.S. economic co-operation programme was stitched together. This helped to patch up many cracks, and eased the trauma of resettling more than 700,000 refugees from the former

African colonies in 1975-76. The programme still soldiers on despite Portugal's infuriating bureaucratic delays.

Hefty imports

In 1981, Portugal imported some \$650m of grain and animal feeds from the U.S., a hefty sum for a country of just under 10m inhabitants.

Between 1976 and 1980, part of its U.S. grain purchases (\$200m in 1980) could be financed under U.S. Public Law (PL) 480, which provided for 18-year terms at concessionary interest rates.

Then President Carter decided that Portugal was developed enough not to qualify for PL-480 concessions. It can still, however, call on the Commodity Credit Corporation for financing of part of its grain purchases, at market interest rates but with three years to pay.

After a crippling drought last year, which cost perhaps \$600m in lost crops, and additional energy and foodstuff imports, Portugal re-applied for PL-480 facilities, arguing that it was a special case. The request has not yet been granted.

The huge volume of U.S. grain imports is likely to slacken off when Portugal joins the EEC and can buy more European grains. Meanwhile,

they put a strain on the balance of trade with the U.S. There is a four-to-one ratio between imports from the U.S. and sales to the American market.

Portugal has been importing about half of its food requirements for years, but Portuguese agriculture is in such a parlous state that this year 74 per cent of foodstuffs and animal feeds must be imported, at a cost of \$1.5bn. Of this total, over \$700m will be accounted for by grain, mainly from the U.S.

Portugal may be able to feed its own chickens in time, thanks to a \$10m U.S. aid project designed to neutralise acid soil in the north by helping with the mining and transport of limestone to the farm belt, and teaching farmers to apply limestone and fertiliser.

When Spain joins Nato in May, Portuguese officials are anxious to ensure that their smaller, less self-assertive country is not relegated to periphery of an alliance to which it has belonged for so many years. Some polite but firm conversations with the Spanish seem to have ensured that this does not happen.

Portugal will have its proper say in the joint Iberian command. Geography is a crucial factor in this. As a European nation with an Atlantic coast line and Atlantic islands, Portugal is a logical Nato partner, where all contributions are gratefully, if not always speedily, received.

D.S.

20% of the tankers and combined carriers supplying crude oil to Western Europe, North America and Canada, are repaired at Lisnave



LISNAVE
the largest and the most experienced

VICC and ULCC repair yard in the world
handling over 25 million tons every year

LISNAVE
ESTALEIROS NAVAIS DE LISBOA, S.A.R.L.

P.O. BOX 2139 - TELEX 13619 LISNAV P - LISBOA - PORTUGAL

Old ties, new quests in Africa

FOR CENTURIES, Portugal turned its back on Europe and even neighbouring Spain and looked to an overseas empire for trade and survival. Seven years after giving up its last colonies, Portugal is again turning to Africa to secure its place in the world.

Lisbon's attempt to forge closer links with its former African colonies—Angola, Mozambique, Guinea-Bissau, Cape Verde and Sao Tome and Principe—runs parallel to the other cornerstone of its foreign policy, Portugal's application to join the European Economic Community.

In many ways the two issues are linked. Without a privileged relationship with Portuguese-speaking Africa, all Portugal could hope to bring to the Common Market would be the problems of just another backward region of the Iberian peninsula, poorer than any other part of the EEC and with the added headaches of cheap textiles and a large force of emigrants seeking work in an increasingly jobless Europe.

But Portugal's new African quest is not just a case of historical necessity for a country that was forced to discover the world in order to save its national identity from being absorbed by a much larger neighbour.

"It is a case of their needing us and our needing them," commented an Angolan diplomat in Lisbon. The way a senior Portuguese official put it was different, but the idea was the same: "It is inevitable that our relations with our former African colonies should be good."

The fact that it is the ex-colonies who are trying to persuade their former masters to return in a new guise is the most important aspect of Portugal's new African adventure. At least in Mozambique and Angola, the two richest and largest former Portuguese colonies, the new scapegoat is South Africa and Lisbon actually supports the positions of the black African lobby whenever there is a vote against Pretoria at the United Nations. This means that two adversaries that fought each other in a long and bloody

colonial war are now on the same side of the barricade. Many factors have contributed to this reconciliation. Seven years have given both sides time to get over the traumatic consequences of the break-up of the Portuguese empire.

The emotional ties linking the rulers of Angola, Mozambique and Guinea-Bissau to a Soviet bloc that helped them win a war of national liberation are still very strong, but the gratitude is nevertheless beginning to wear thin.

Seven years have given President Samora Machel of Mozambique and President Jose Eduardo Dos Santos of Angola, for instance, the time to realise that only western finance and technology can help develop their economies.

Disillusioned

Such problems as hundreds of Hungarian buses rusting in Luanda because of a lack of spare parts only a few years after being bought and the nightmare of Mozambicans trying to get treated in hospitals staffed by North Korean doctors without any knowledge of Portuguese have helped Lisbon's former colonies grow rapidly disillusioned with Soviet bloc aid.

The need for Soviet bloc arms and, therefore, for Soviet East German, North Korean,

Romanian and Cuban instructors will continue as long as Angola and Mozambique need to keep their armies in the field against South African guerrillas backed by Pretoria.

It is a view shared by France and Britain, but one which Portugal is having trouble in convincing its U.S. allies.

The ex-colonies most pressing need is for the return of Portuguese civilians. They have the advantage over other nationalities of knowing the language and very often the country itself. They seem to have a rare gift for getting on with other races and they happen to be much cheaper to hire than their French, British, West German or American equivalents.

Picking up where the East bloc left off is Ferbritas, a partly-owned subsidiary of the Portuguese state railways (CP) which is busy repairing loading and unloading equipment at Luanda in an attempt to end the port's chronic congestion. It is also setting up maintenance workshops for all three Angolan railways, including that favoured Unita target, the British-owned Benguela railway.

The Angolans have given no publicity to these achievements or even mentioned these contracts in their press, but it is this kind of success which secures Portugal a share of the

pie when Angola and Mozambique start improving their ports and communications in the name of Southern Africa's economic independence from Pretoria.

This is one of the reasons why Portugal has for the last seven months been negotiating with a number of western countries the possibility of securing Western finance for development projects to be built with Portuguese know-how in Lisbon's ex-colonies, mainly in Mozambique. Foreign minister Andre Goncalves Pereira recently said Britain, France, West Germany and Sweden were interested in the scheme.

The idea of trilateral co-operation is part of an effort by Portugal to act in the West as a kind of advocate on behalf of its former colonies explaining why they sometimes act the way they do. The Bank of Portugal makes parallel efforts among Western banks. The fact that one-seventh of South Africa's white population is of Portuguese origin could one day give Portugal a diplomatic leverage of another kind.

It is far too early to speak of hopes for some sort of Portuguese commonwealth, but it is clear that the Portuguese have not yet had their last say in Africa.

A Special Correspondent

SESIMBRA: a new life style 30km from Lisbon

Completion of a small, high-quality tourist-residential complex at Sesimbra, near Lisbon, is scheduled for 1984. The project is currently at the development stage. Sesimbra Vilas are a magnificent example of how the functionality of a permanent residence at the amenities and zoning normally expected of a weekend or holiday home. Sesimbra is a fishing village and its harbour is its lifeline. It is part of the renowned surfing triangle of Sesimbra-Palmela-Setúbal, with its dazzling white sandy beaches, its medieval castles, thickly wooded mountain ranges and its magnificent Mediterranean-like climate.

Spontaneously clean, Sesimbra has its own shops and boutiques, meat, fish, fruit and vegetable markets and seafood restaurants. It is linked to Lisbon and other towns by an efficient bus service. In the vicinity of Sesimbra Vilas, a magnificent example of how the functionality of a permanent residence at the amenities and zoning normally expected of a weekend or holiday home. This is the site of Sesimbra Vilas, an integral part of the scenery. Total area of some 12,000 m². Each flat enjoys a magnificent view of the sea and surrounding hills. The flats are of some 140 m². Duplex-type flats will be offered, with an average area of some 140 m². A large living room with floor-to-ceiling glassing, an integral part of the scenery. Colourful anodised aluminium and double glazing on all windows are essential features which give each flat an extraordinary touch of beauty and individuality. Oceanic open-hearth, heated swimming pool, tennis courts, sauna, extensive lawns and leafy landscaping harmoniously with the surrounding landscape. For water-sports enthusiasts and those who enjoy sunbathing, the development has large garages for cars and boats, as well as areas for washing and servicing them. It is a unique development, indeed, and its simplicity helps to enhance its personality.

MONTANTE - EMPRESA DE PROJECTO E CONSTRUÇÃO, LDA.
Rua General Resende Gamito, 2-7º Dto.
1500 Lisboa - Portugal
Telephone: 74 46 53 Telex: 42774 EMBRSP P

PORTUGAL VI

Agriculture resists changes Army privileges come under fire

WHEN A THIRD of a country's active population is engaged in agriculture, and the Ministry of Agriculture employs 18,000 people, it would be reasonable to expect that nation to produce most of its food.

Not Portugal, however, for in a good year it has to import more than half of its food and animal feeds. As a result of a particularly bad year like 1981, when drought and frost played havoc with farming, the food and animal feeds import requirements this year will amount to \$1.8bn, 74 per cent of consumption.

The soil, of very uneven quality, or the rocky, hilly terrain of the North cannot be fully blamed for average yields that are only half those of Spain, where climate and soil conditions are similar, and a fifth of those of Europe.

Portugal's 800,000 small subsistence farmers and some owners of larger spreads are resistant, if not allergic to modernisation, and until they change attitudes, little can be done.

One might say that the cherished principle of one man, one cow, or one man one hectare of corn triumphs over strenuous efforts by Portuguese authorities and foreign technicians to persuade relatives to remove stone dividers from adjoining spreads so as to turn four or five little farms into a larger, more profitable one.

Insistence on staying small

means that prices to the producer are incompatible with the quantity and quality he offers: producer prices of dairy products and corn, for instance, are way above U.S. or EEC averages. A tonne of Portuguese corn fetches Es 16,000 or \$225; you can buy high-grade U.S. corn for \$130 a tonne.

Unrealistic prices

The rationale of these unrealistic prices is that Portugal's agriculture is dominated by the small operator. He must receive a sum that brings him a profit, even if his methods are more suitable to the 15th century and his one cow is milked dozens of kilometres away from the nearest co-op dairy.

Inefficient dairy farming and erratic climate mean that annually, Portuguese housewives go half-berserk in October trying to buy milk. Large queues start at 6 am outside supermarkets and dairies, and small shopkeepers hide a few litres for their best customers.

Portugal is fortunate to have its Azores islands to come to the rescue during the annual milk crisis: the archipelago's peculiar weather makes pasturage more lush and reliable than on the mainland.

There is greater technology and larger enterprises in the poultry and pig-farming business: particularly important to

pig-breeding, where African swine fever is almost endemic, and the strictest isolation of the animals has had to supersede free-range methods dear to the heart of old farmers.

But the grain sector—apart from a U.S.-sponsored soil conservation programme in the northern North, and more rational use of uneven central Alentejo soil for wheat production, leaves room for improvement, to put it mildly.

In 1980, considered a very good year, 430,000 tonnes of wheat and 489,000 tonnes of corn were grown. Portugal imported 620,000 tonnes of wheat and 2.5m tonnes of corn from the U.S. in the same year. Last year, which experienced the worst drought in 130 years, wheat production dropped to 310,000 tonnes and corn to 387,000 tonnes. Imports rose to 620,000 tonnes of wheat and 2.7m tonnes of corn.

In money terms, that meant that Portugal paid \$600m to the U.S. in 1980 for agricultural imports, including oilseeds and rice, and \$750m in 1981.

In 1982, agricultural imports from the U.S.—with prices there dropping through the floor—are forecast at \$700m. Half of this can be financed through the Commodity Credit Corporation (CCC) at market interest rates on three-year terms: in 1981, the CCC facility was only available for \$175m worth of agricultural imports.

Portugal's total grain consumption is about 5m tonnes a year. Corn accounts for 3m tonnes and wheat for 1.7m tonnes. Experts estimate that even if Portuguese farmers suddenly acquired a taste for efficiency, big thinking and mechanisation and worked all-out to increase grain production there is no way that the country could ever be self-sufficient in grain but it could certainly do better.

At present, the huge grain imports are handled by an official purchasing body with 2,000 employees. Some experts reckon 100 could do the job faster and better. The body, EPAC, had a reputation for buying the wrong amounts at the wrong prices at the wrong time but in 1982 it would be difficult to find prices that are lower and thus, more suitable, to a hard-pressed country like Portugal.

But the combination of small mindedness and a passive fatalism by most farmers about the weather, lack and the government, and the appalling excesses of bureaucracy in official agricultural bodies puts Portugal more at risk than it may realise. With more efficient, dynamic Spanish farming all along the frontier, when EEC membership brings in both countries, Portuguese farmers may receive a rude awakening from their ambitious neighbours.

HOW MANY people realise that Portugal actually has two governments? There is an elected civilian one and there is a self-appointed military one, the Council of the Revolution.

The Council not only runs everything connected with the power to veto whatever the civilian government or parliament decides.

Just how little power the Government has over the military was made clear by a witty Portuguese defence minister who once said all he had under his control were the country's ambulances. "Not even the ambulances," immediately quipped an official for the Council of the Revolution.

This strange state of affairs is partly the result of the coup the armed forces staged on April 25, 1974 to topple the former dictatorship. Portugal is after all, formally only in a state of "transition to democracy" and the country's political parties are still bound by what is known as the second pact with the Movement of the Armed Forces (MFA), signed in 1976.

The period of military tutelage is due to end this year when the 1976 constitution is revised and if there is one point that the ruling Democratic Alliance and the socialist opposition are in complete agreement about, it is that the Council of the Revolution must be abolished.

But the extraordinary weight of the Portuguese military in politics is not just the result of the revolution. It is something that has far deeper historical roots. With a population of 10m, this country is too small to avoid being dominated by that well-known Latin couple, the Church and the Army.

It is no coincidence, for instance, that Portugal is the only member of the North Atlantic Treaty Organisation except Turkey whose head of state is a serving general.

Article 273 of the 1976 constitution says that it is the duty of armed forces to "secure the continuation of the revolution" and "ensure the conditions

under which Portuguese society may effect a peaceful and pluralist transition to democracy and socialism."

No one has paid much attention to that kind of talk during the last six years and few would miss these phrases if they were quietly dropped from the new constitution.

But what the Democratic Alliance and the Socialists are determined to push through is a much more far-reaching clause that would give the government of the day control over military appointments.

Main motive

The idea of losing the privileges of independence must be as repulsive to Portuguese officers as the Government's efforts to make them pay income tax for the first time in the country's history.

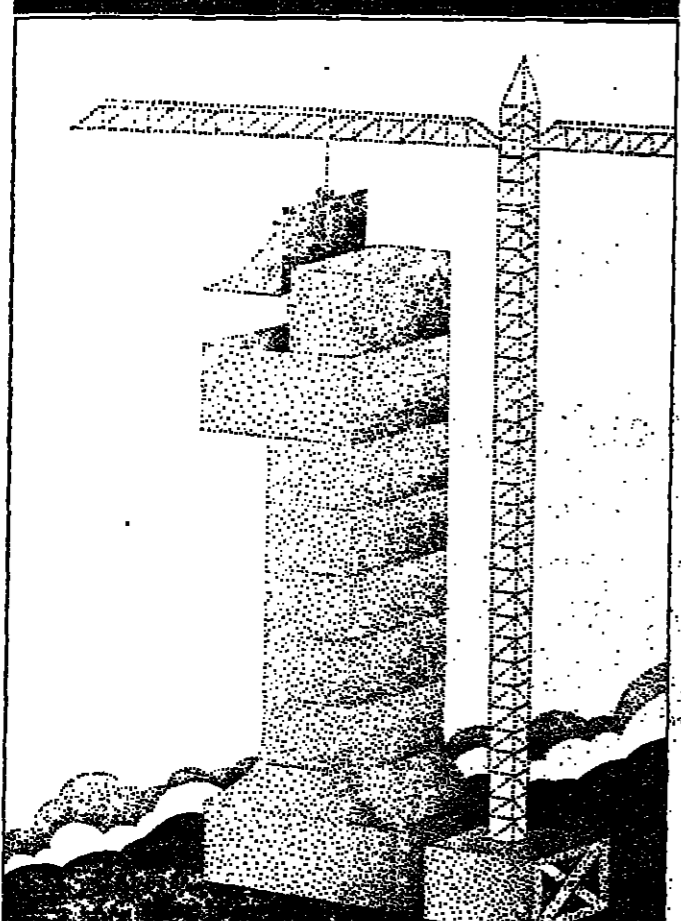
The Government's main motivation in tampering with the armed forces seems to be that it wants to undercut the position of the President, General Antonio Ramalho Eanes, who is commander-in-chief as well as chairman of the Council of the Revolution.

It is true that President Eanes, nominees in key positions perpetuate his power base in the armed forces, but to be fair, it was due to the soldier-President that the Portuguese military ever started returning to barracks.

What is remarkable is that the Portuguese armed forces have been cut from nearly half a million men at the time of the colonial war to only about 70,000 today without too many upsets.

The troops are obedient. The bulk of the officer corps just wants to carry out orders and has had far too traumatic an experience after the revolution to ever dream of getting involved in politics again.

In many ways the Government might be well advised to let sleeping dogs lie and let the armed forces remain a state within a state.



NUMBER ONE CONTRACTORS IN PORTUGAL.

By expanding its international services, SOARES DA COSTA has become a leading contractor in many countries.

SOARES DA COSTA S.A.R.L.

ARTUR NOGUEIRA

Export Specialists in all types of Clothing

Close co-operation with our clients has been the reason for our reliability and success.

Our organisation is presently expanding and diversifying — we are open for joint-ventures in other fields.

P.O. Box 34, 4002 Porto Codex, Portugal
Telex 22433 RUTRA P Tel. 694158

Energy faces the nuclear plunge

THE DIAGNOSIS of Portugal's energy dilemma appears at first sight to be simple. It shoulders an appalling dependence on imported energy and a persistent reluctance to use the country's one major untapped domestic energy source, uranium.

The indecision on the nuclear issue has now lasted for more than a decade but the signs are becoming clearer that the Government is prepared to grasp the nuclear nettle—but not yet. "We cannot go on talking about nuclear energy and being afraid of taking a decision on it," Portugal's first and present energy minister, Joao Carvalho Carreira, told the country early this year.

But Carreira's statement is

being seen more as a confession that he, too, has caught the indecisive disease rather than an indication of the Government taking an imminent nuclear plunge. Carreira promises a "neutral position"—whatever that is—this year with a decision sometime in 1983.

If nothing else, the worsening over the past two years of the already acute reliance on energy imports will have focused the Government's thinking.

Importing all its oil (8.1m tonnes in 1980) and 83 per cent of its power (0.8m tonnes of oil equivalent (toe) in 1980), the past two years have also seen hydroelectricity reservoirs reach record low levels. This has forced state-owned Electricidade de Portugal (EdP) into substantial electricity imports from Spain and France. The country is already 92 per cent dependent on imports for energy supplies in 1980, and the industry and energy ministry is still counting the cost of a dry 1981.

for state investment in the energy sector.

Some of this will go towards expanding the country's already substantial hydro capacity, expanding coal-fired generation and intensifying the search for domestic coal oil and gas. But the only safe bet, argue many observers in Lisbon, and the only one to make economic sense, is to utilise the country's 8,000 tonnes of proven uranium reserves.

Sr Carreira is known to believe that, if presented as part of a broader package, nuclear energy is the only way to the Portuguese; piecemeal, it runs the risk of being rejected.

Certainly, other issues confront Sr Carreira, not least where to site a second major coal-fired station as well as how to bring coal ashore to the one already under construction at Sines. But Portugal's first energy minister will be judged on how he tackles the nuclear issue.

Electricity

Although electricity demand fell 1.3 per cent to 15,606 Gwh in 1981 it had risen three times as fast as overall energy demand up to 1980 and is gearing itself to a further annual 7.5 per cent increase up to 1985.

This rapidly expanding demand has caused electricity investment to more than triple from 1976 to 1980, with projection of a further tripling to more than Es 85m in 1985. In 1981, Es 40m was spent, with Es 60m committed for 1982. This programme will see generating capacity expand from 3.6 Gw in 1980 to 5.92 Gw in 1985 and 8.56 Gw in 1990.

As part of its inheritance from the pre-1974 dictatorship EdP found itself committed to compensation for hydro's unreliability with a 2,300 Mw series of oil-fired power stations of increasing size culminating in the 1,400 Mw Setubal unit south of Lisbon. While the decision to build Setubal was taken as long ago as 1969, completion of its fourth 250Mw unit is not now expected before 1983.

The Government and EdP have both agreed that Setubal will be Portugal's last oil-fired station.

Until a decision is made on nuclear power, EdP is looking to coal to provide cheap power to back up, and eventually overtake, hydro output. With only the elderly 150 Mw Tapada do Oitavo station being coal-fired at present, EdP is hoping to add a further 2,000 Mw-plus of capacity over the next 10 years, based on two sites.

Work on the first of these, at Sines, south of Setubal, is already far advanced with two 300 Mw units due in operation

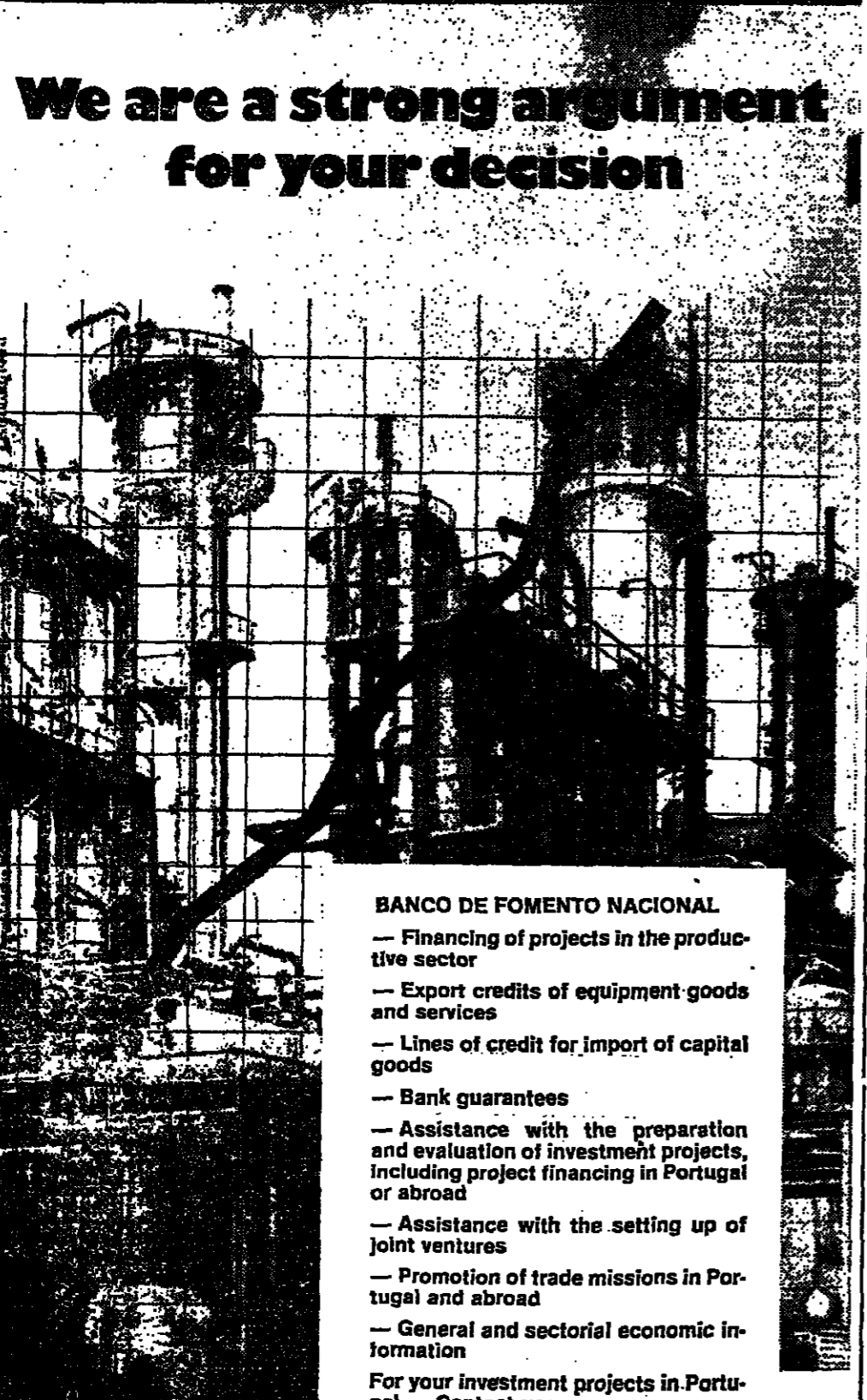
in 1984 and 1985 respectively. Although no decision on Sines III and IV has yet been made, it is now thought that they will both be bigger than the first units and will be in operation at the end of the decade.

The search is still on for a second large coal-fired power station site. Originally one had been chosen at Viana do Castelo, north of Oporto, but the local opposition forced the Government to reconsider. The Government is now undertaking a study for alternative sites,

Gerard McClosky

A Special Correspondent

We are a strong argument for your decision



BANCO DE FOMENTO NACIONAL

- Financing of projects in the productive sector
- Export credits of equipment goods and services
- Lines of credit for import of capital goods
- Bank guarantees
- Assistance with the preparation and evaluation of investment projects, including project financing in Portugal or abroad
- Assistance with the setting up of joint ventures
- Promotion of trade missions in Portugal and abroad
- General and sectorial economic information

For your investment projects in Portugal — Contact us:

Rua Mouzinho da Silveira, 26 1200 LISBOA
Telex: 12381 FOBAN P — Telef.: 56 20 21

Banco de Fomento Nacional
THE NATIONAL INVESTMENT BANK OF PORTUGAL

FOR YOUR BUSINESS IN PORTUGAL

146 branches over the country

LISBON (Head Office) - Rua Augusta, 24
Tel. 36 99 91/9 - 36 99 91/8 - Telex 12 187 - 12 188 - 13 565/7
REPRESENTATIVE OFFICE IN UNITED KINGDOM
55/61 Moorgate - London EC2R 6 SH
Tel. 588 9855/6

MACAO
Av. Almeida Ribeiro, 2 - Tel. 3904-3821 Telex 0202

AFFILIATED BANKS
BANQUE FRANCO-PORTUGAISE - 8, Rue du Helder - 75428 Paris Cedex 09
Tel. 523-30-40 Telex 65 558
BANQUE INTERATLANTIQUE - 8, Rue de la Grève - Luxembourg
Tel. 2 29 22 - Telex 2398 - 2898
THE BANK OF LISBON AND SOUTH AFRICA, LTD. 1st Floor, Bank of Lisbon Building
37, Saave-Street, Johannesburg - South Africa
Tel. 836-7091/3 telex 43-0076

BANCO NACIONAL ULTRAMARINO
since 1964

PORTUGAL

BETTER IN THE AIR, QUICKER ON THE GROUND.

Executive means separate check-ins and first class service for slightly more than Economy Fare.

Available on daily flights Heathrow to Lisbon and twice weekly, direct to Oporto.

Contact your Travel Agency or ring London 01-828 0262, Birmingham 021-643 5264, Manchester 061-499 2161, Glasgow 041-332 6767, Prestel 3442602.

TECHNOLOGY

EDITED BY ALAN CANE



For full details phone: Tom Allison on 0904 53851 Stonebow House, York YO1 2NP

Then, a very large number of closely packed very short light pulses, coded to represent real-world information such as speech, television and data can be sent over many miles without...

Inspection Extensive inspection follows manufacture using both conventional microscopes and also automatic equipment that will trace out the profile of the fibre's cross section.

Has the industry the skill to seize its opportunities?

BY JOHN CHITTOCK

IF 1981 was the year when the video revolution finally arrived, the first quarter of 1982 was the period in which the established order started to be overthrown.



There is an illusion among many sponsors that video production is cheaper than film when in truth the main distinction arises from differences in time scales and attitudes.

Revolution

Earlier this month, some of the blood in this revolution was being spilled. The largest sponsored film company in Europe, with important historical links going back to the '30s, called in the receiver.

But there are other valid points of view. Myron Brown of SB Modules stresses that the real-time production methods of video in the studio allow the client to be present and check for accuracy without the fragmented time-scale problems of film.

A difficulty facing the conventional film-based production companies is, of course, the challenge of video and how to present it and cost it alongside film when dealing with clients.

venience; cost is not usually a factor.

Unfortunately, it is easy to overlook how much money need be conceded in a film. One very well-made sponsored documentary which I saw last week from Film Communications, costing £40,000, involved expensive filming in Brazil and Norway as well as the UK.

Perhaps recognising that straight film or video production is not a licence to make money, some companies are emerging with a broader base of activity in the audio-visual media.

Production costs

With so much opportunity in the field, yet perennial difficulties in raising or justifying the costs of production, it is not surprising to see a new company set up to fill the middle ground.

Since advertising agencies have played an insignificant role in bringing sponsors and producers together (and some would say have been the cause of TV commercials costing so much—£100,000 for 30 seconds is not unusual), Videoscope sees a need for providing a service which links together advertiser, producer and new distribution outlets such as video and cable TV.

There is, undoubtedly, a lot of money waiting to be made with these new media opportunities. But greater opportunity—and risks—may demand a higher level of financial skill than this industry can readily demonstrate.

Geoffrey Charlish discusses GEC's plans for monomode fibre optics Preparing for the long haul

AT THE old London Electric Wire factory at Leyton in East London, GEC Optical Fibres is preparing for the expected surge in sales of the new "monomode" optical fibres—the long-haul telecoms transmission medium of the future.

Dr Steven Cundy, managing director, recently transposed from GEC's Hirst Research Centre at Wembley, believes that as soon as the problems of the transmit and receive systems are solved on a commercial basis, sizeable markets will open up with FTTs and other cable network operators.

Expenditure at Leyton on the necessary production equipment is not disclosed, but is believed to be more than £0.5m. GEC says it is ready with the fibre production capacity and plans soon to make the cable as well as Leyton.

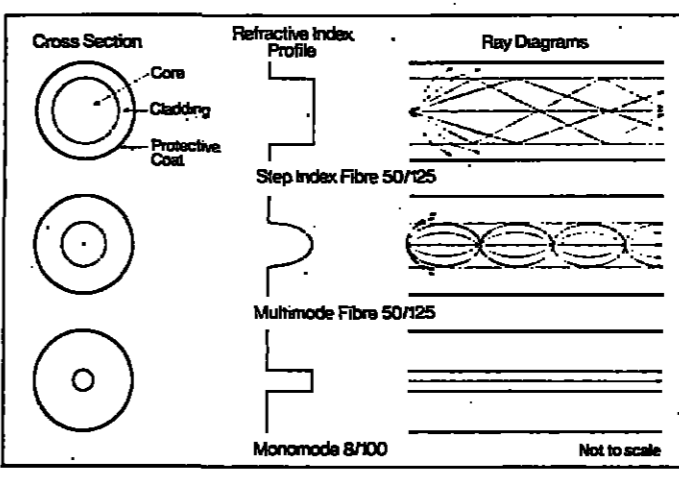
U.S. market research company, Creative Strategies International puts last year's world sales of fibre optic cable at 107,000 km, worth \$65m and predicts it will rise to \$500m by 1985.

However, although monomode sales will increase at 61 per cent per annum, the amount sold will still only be about a tenth of the shipments of the lower performance types (step and graded index), reflecting the smaller needs of the short haul and local applications at lower data rates.

GEC is able to make most of the types. Technically, however, interest centres on monomode because of its enormous information carrying capacity. It is also less lossy—Leyton is making fibre with a claimed 0.6 dB/km—inferring very few repeaters (en-route amplifiers) for long links. Data rates of 20 gigabits/sec (billions of bits per second) are feasible which, in theory at any rate, allow several million telephone channels.



This special-purpose glass lathe at the GEC optical fibres plant at Leyton is traversing high temperature gas jets along the length of a glass tube "pre-form" while a mix of vapours is passed along its length. This builds up the fibre core material; later, the tube is collapsed in on itself by heat to make a rod which can then be pulled out into fibre. Diagram shows how light rays move down the various fibre types. In the monomode variety, the core is so small that only one high bandwidth mode can be propagated.



Why the disabled shop in Gateshead public library

THE FIRST computer-aided shopping service designed to help the elderly and disabled is now operating in a local library in Gateshead, Tyne and Wear. The service is run by Tesco, in cooperation with the social services and library department of Gateshead Borough Council.

Can you profit tax-free from commodities? You bet.

The Futures Index. The complete commodity markets betting service. Now you can bet on a greater number of commodity futures and spot indices than ever before. You simply say whether a price will go up or down. No need to go to the trouble and expense of dealing in the market itself. And all winnings are tax-free.

Curtain sided cold truck

WHAT is claimed to be the first refrigerated curtain-sided trailer is now being produced by Boalby, the Congleton, Cheshire-based manufacturer which first designed and patented conventional curtain-sided units.

Fork lift with a difference

A MATERIALS handler from Princeton, Equipment of Duxford, Cambridgeshire, is said to carry 4,500 lb weight while weighing only 3,500 lb itself.

Almeria test

In a recent test run, a temperature of plus two degrees C was maintained throughout a three-day journey from Almeria in southern Spain.

PERIPHERALS 82 SUPPLIERS EXHIBITION. Terminals, VDUs, printers, plotters, memory products, graphic displays, tape and disc drives—25% more exhibitors giving you, the computer peripherals purchaser, greater choice in selecting the correct equipment and services for your computing requirements.

THE SPECIALIST EVENT FOR SPECIALIST COMPUTER PURCHASERS. MARCH 31 - APRIL 2 (10.00 - 17.30 - closing 16.00 Friday) West Centre Hotel, SW6

MINISTRY OF THE INTERIOR COMPANHIA DO DESENVOLVIMENTO DO VALE DO SAO FRANCISCO - CODEVASF - NOTICE. The Bids Division of CODEVASF hereby announces that it will receive bids for the supply of equipment for the PA-1 area of the Salsipuey Project...

Spend a night in the 4-star Central Hotel, Glasgow. And enjoy a bottle of Crawford's Whisky. Between now and 30th June 1982, simply book a single or twin room with bath for one night or more* between Monday and Thursday (inclusive) in the Central Hotel, Glasgow, paying the full tariff (single room - £34 per night) which includes bed, breakfast, VAT and service, and you will be entitled to one 75 cl bottle of Crawford's excellent Scotch Whisky on departure.

Can you profit tax-free from commodities? You bet. The Futures Index. The complete commodity markets betting service. Now you can bet on a greater number of commodity futures and spot indices than ever before. You simply say whether a price will go up or down. No need to go to the trouble and expense of dealing in the market itself. And all winnings are tax-free.

TWA to and through the USA Why don't TWA fly Gatwick-USA? WE DO. From 26 April. Daily to New York at 11.00 - in addition to our daily services from Heathrow. Only TWA does it. And nobody has lower bookable fares. You're going to like us TWA

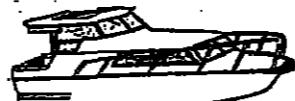
INTEREST ONLY COMMERCIAL and INDUSTRIAL PROPERTY LOANS

10-15 year Capital Holiday—advances £100,000-£1 million to 65-70% of valuation available to sound and profitable commercial and industrial trading companies on specially attractive terms.

REMOVE THE BURDEN OF CORPORATION TAX

Our successful and profitable corporate clients now arrange their affairs, with our assistance, so that they pay little or no corporation tax.

BOAT INVESTMENTS



Management contracts or leases available immediately with zero deposit and 100% capital allowance.

20% p.a. TAX FREE

Do your investments attain this yield? If not, think NOW about Container Fleet ownership. From £2,000 to £2,000,000. Full details from the Investment Specialists:

BUYERS/AGENTS REQUIRED IN EUROPE AND SOUTH AFRICA. Multinational Company with global export and importing network.

DEVELOPING AND PRINTING. A one-hour service invest in the growing and lucrative photo processing market.

Continuous Crystallisation Plant. Complete with fully equipped laboratory, offices and storage facilities available.

OFFICE FURNITURE 40% OFF LIST PRICE EX STOCK. In rosewood, walnut, light oak and other finishes.

TUBE BENDING. Engineering Group disposing of Tube Division. Manipulation, swaging, welding, fabrication of all tube profiles.

UNIQUE COMMERCIAL OPPORTUNITY MASS MARKET PRODUCT. AUTOMOTIVE - D.I.Y. HOUSEHOLD - INDUSTRIAL.

CAPITAL FOR EXPANSION REQUIRED. Electronic instrument manufacturer with high growth prospects at present expanding 20% p.a.

Complete Documentary Credit Assistance Provided. L/Cs & Docs. checked in confidence by experienced and qualified persons.

PROPERTY SECURED FINANCE. Facilities can be negotiated on your behalf specialists in the field of MORTGAGE & BRIDGING ADVANCES.

Industrial Investments For Sale with 100% industrial buildings allowance ready now for financial year 1981/82.

EIGHT NEW I.B.A.s 2,475 SQ FT BUILDINGS. Built to very high specification Superb Location.

Consider Container Leasing. ISO Containers qualify for full Capital Allowances for Companies.

DO YOU WANT TO EXPORT? Two of our executives will be travelling extensively in South Africa this year.

U.S. FIRM IN ELECTRONICS SECURITY FIELD. Desires association with foreign firm to assist in expanding.

LIMITED COMPANIES FORMED BY EXPERTS FOR £77 INCLUSIVE. READY MADE £105 COMPANY SEARCHES LTD.

SCOTTISH BUILDERS & PLUMBERS MERCHANT. (part of an International Group) SEEKS SOLE AGENCY FOR RELATED PRODUCTS.

CAPITAL REQUIRED UNOPOSED PATENTED LEISURE PRODUCT. Extensively tested within the trade.

Individual acquiring MANUFACTURING RIGHTS. In U.K. and Europe of specialist fuel-injecting equipment.

I Can Help you SAVE MONEY AND REACH NEW MARKETS. With over 30 years experience in exporting and shipping.

Professional advice for the smaller company at a third of the cost of a full-time executive.

BUDGET ENCOURAGEMENT FOR IBA 100% TAX RELIEF. In Tax Year 1981/82. Last few remaining units available.

SWITZERLAND/GENEVA. Your Swiss contact for fiduciary transactions, foundations, management, constitution of Swiss and Foreign Companies.

CITY TYPESETTING. If you have good ECT to ECA are confidential overnight work for you.

NEW PRODUCTS INTERNATIONAL. A new monthly publication to keep you abreast with the very latest new product developments worldwide.

WHY LEASE YOUR NEXT CAR? You can buy on our Purchase Plan.

Investor owning UK MANUFACTURING RIGHTS. To new plastic product, requires large injection moulding production capacity.

ELECTRONICS COMPANY. In the South Coast requires FINANCIAL INVESTMENT AND EXPERT MANAGERIAL ASSISTANCE.

DISTRIBUTORS FOR EUROPE. Leading manufacturer of industrial chemicals and aerosols wish to appoint distributors in Europe.

COMPUTER SERVICE COMPANY. wishes to sell payroll processing division. Client list contains prestigious names.

GLASS PROCESSORS BEDS/HERTS. Receiver offers for sale assets and good will of well established specialist glass processors to the furniture and allied trades.

BUSINESSES FOR SALE

FURNACE AND BOILER MANUFACTURING BUSINESS based on fluidised bed technology. Occupying 20,000 sq. ft. Modern leasehold factory.

PVC FILM AND SHEET MANUFACTURERS AVL LIMITED (in Receivership). Offers are invited for this extremely modern custom-built plant which was recently established for the Calendering and Extrusion of PVC Film and Sheet.

TRAILER TENT, TENTS AND AWNINGS MANUFACTURER. Receivers offer for sale assets and business of company manufacturing a range of tents, awnings and trailer tents.

FOR SALE AS A GOING CONCERN. Manufacturers of piano actions and keyboards. Leasehold premises approx. 45,000 sq.ft. at Llanelli, South Wales.

POLYTHENE MANUFACTURING AND RE-CYCLING BUSINESS FOR SALE ON A GOING CONCERN BASIS. A substantial business, manufacturing plastic pellets and polythene film/sacks.

A. N. MARR LIMITED (IN RECEIVERSHIP) GLOBE ROAD, LEEDS. INDUSTRIAL OVEN, WASHING AND SHRINK WRAPPING MACHINE MANUFACTURER FOR HEAT TREATMENT, DRYING, CURING, STOVING, WOOD AND PLASTIC PROCESS APPLICATIONS.

STRUCTURAL STEELWORK. Company Based in a Prime Industrial Area in the North-West Home Counties occupying a prestige freehold of office and factory space of 19,500 sq ft.

TIME SHARING. A major growth area in the 80s. A unique opportunity to acquire a large partially developed leisure complex ideally suited for Time Sharing.

OLD ESTABLISHED FURNITURE AND UPHOLSTERY MANUFACTURERS AND CONTRACT FURNISHERS. Assets include two prime city centre sites in N.E. Scotland.

FOR SALE Warehousing Company. Thriving North of England warehousing company for sale as going concern or by disposal of individual buildings.

Small Lucrative Chain of Tyre and Exhaust Free fit centres. For Sale as going concern based in North and Midlands.

CASH RICH COMPANY WITH 3 RETAIL SHOPS IN OUTER LONDON SUBURBS FOR SALE. Valuable leases and well-stocked shops producing good profits.

PROFITABLE EXPANDING CATERING BUSINESS FOR SALE. Prime location in Esher High Street. Buildings on 2 floors with 15-20 seats.

FOR SALE. Company in South of England with excellent growth. Well established in distribution by Van Sales to garages and general industry of engineering requirements.

FOR SALE DYEING & FINISHING WORKS. Fully equipped Freshford Property 77,000 sq. ft. net c/s.

SELF-DRIVE RENTAL. Small car specialists for sale as a going concern. Also 3,000 sq ft freehold garage 14 miles from Victoria.

INSURANCE BROKERAGE (mainly general) for sale with commissions in 1980 £33,000, 1981 £50,000. Offices and staff based SW Birmingham can be included as preferred.

A WELL ESTABLISHED PRIVATE LIMITED COMPANY engaged in precision engineering, tool and mouldmaking for sale.

FRANCHISED MOTOR BUSINESS FOR SALE. Attractive recently modernised facilities with good display and parking areas.

FOR SALE DIY CENTRE. This profitable, High Street shop is for sale due to the owner wishing to retire.

PETROL STATION SELF DRIVE HIRE. Freehold site on main road in DRYSDALE 220,000 gallons approx. fuel sales.

FOR SALE. Rationalisation of diverse Multi-Media Ltd. Subsidiary engaged as subcontract to Auto Industry.

FOR SALE IATA/ATA TRAVEL AGENCY (Wholesale facilities). CITY LOCATION (LONDON). PRICE £180,000.

AUDIO-VISUAL TRAINING COMPANY. Own facilities and consultancy staff. £m turnover. Profitable business. Good order book.

BUSINESS FOR SALE POLYTHENE FILM BLOWING CO. IN LONDON. Please apply to: Box G7823, Financial Times 10 Cannon Street, EC4P 4BY.

TRAVEL AGENT FOR SALE. Prime central London location. Gross turnover £400,000. AITA IATA ATOL with own tour programme to Far East.

FOR SALE SMALL SHEET METAL & LIGHT ENGINEERING COMPANY. PAINTING FACTORY. OWN PRODUCTS - Hotel, Bar & Catering Equipment Trade.

Life & Pensions connection for sale or merger. Long established London and South East.

FOR SALE SMALL SHEET METAL & LIGHT ENGINEERING COMPANY with strong facility and OWN PRODUCT.

FOR SALE STEEL STOCKHOLDING BUSINESS IN NORTH MERSEYSIDE £75,000. Including property.

PLANT HIRE COMPANY AS GOING CONCERN. freehold premises: tax losses in excess of 1 million pounds; situated North West, easy access motorways.

BUSINESSES FOR SALE MARINE LEISURE INDUSTRY. A manufacturing and a wholesale distribution company based in Scotland.

FOR SALE SMALL SHEET METAL & LIGHT ENGINEERING COMPANY. PAINTING FACTORY. OWN PRODUCTS - Hotel, Bar & Catering Equipment Trade.

MEDIUM Expanding Water based Leisure Centre. Lease on prime site close to M.E.C. and proposed Convention Centre.

Publishing Company. Dealing in remaindered titles. Turnover approx. £1.7m p.a. Stock in excess of 1 million books, covering 1200 titles.

BUSINESS ADVERTISING RATES. Per single column centimetre £29.00 per line. Premium positions available (minimum size 30 column cm) £35.00 per single column cm.

BRITISH GAS SERVICE

A 40-cigarette-a-day job . . .

By Ray Dafter, Energy Editor

TWO LONDON nurses could barely conceal their mirth when Mr David Calderwood of British Gas first called at their flat to fix the central heating system. For there, in the kitchen, two other fitters were already at work—installing a gas cooker.

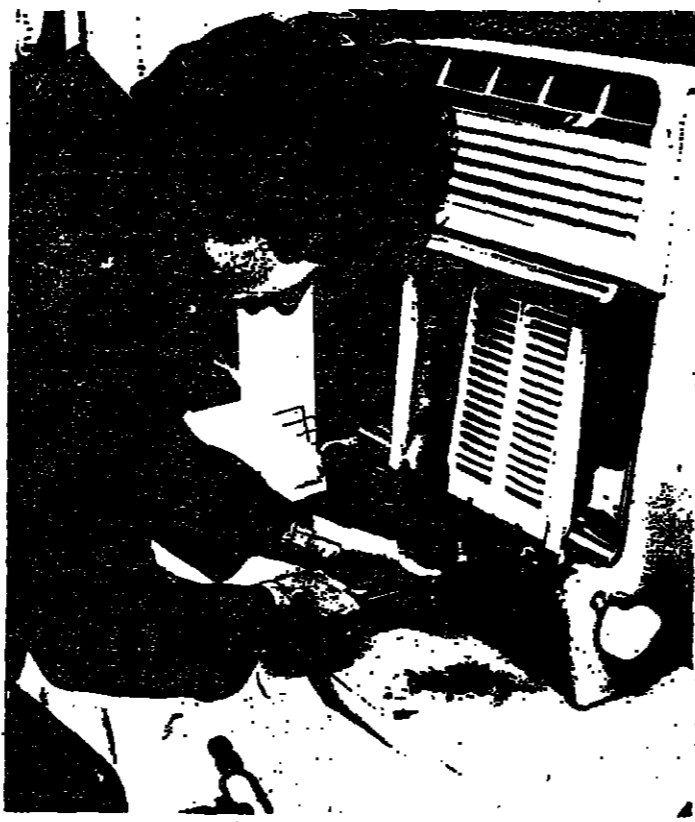
22 per cent will require at least two visits.

And Britain is still rife with the gasman cometh again stories. "There are too many consumer complaints that turn into 'sagas' and we would like to see adequate procedures introduced to prevent badly handled cases from getting worse," concludes a new report from the National Gas Consumers' Council, now circulating within the Government and the gas industry, although it adds that "on the whole, British Gas can be seen to be a highly efficient, well organised industry."

visits from a fitter, usually because a spare part is not immediately available. At least 61,500 customers can expect three or more visits. There appear to be fewer problems with the 8m other service calls the corporation deals with each year: requests for regular servicing, appliance installations, and reported gas escapes. Over 90 per cent of these are dealt with on the first visit.

These are British Gas statistics. Surveys conducted by the National Gas Consumers Council by Research Surveys of Great Britain paint a blacker picture. Of some 2,000 people questioned about service calls within the past year, only 64 per cent reported that their jobs had been completed in one visit. Sixteen per cent said that fitters had called twice and 10 per cent counted three, four and even more visits. (Some of those sampled were still waiting for jobs to be finished.)

The same survey indicated that 12 per cent of those sampled were not satisfied with the work done. On the face of it that is 1.8m dissatisfied people out of around 15m domestic customers. "People from the good addresses are the worst. They want someone there yesterday," says Mrs Rose Houghton, one of the North Thames service clerks who deals patiently with service requests and complaints. "Most people won't listen. I let them get it out of their system and do the best I can." Her colleague, Mrs Margaret Allen added: "This is a 40-cigarette-a-day job. At times it can be quite soul destroying—you can't win."



House call: social service or commercial service? Trevor Humphries

service clerks and fitters revealed that British Gas could do a lot more to reduce the tension between its customers and service departments and to forestall the numerous sagas which receive so much attention in newspapers and broadcast consumer affairs programmes. Among the problems: The telephone answering system of the one at a North Thames service centre in Westminster is typical. It can take quite a time to get through to a service clerk. Customers can then be left holding on in limbo for several minutes while the clerk checks records, service rosters and so forth. A way should be found for letting the customer know what is going on.

much about standards of service and the public's confusion about the responsibilities of various departments. It remains a bizarre fact that the Gas Corporation's showrooms have extension telephone numbers. The appointments system is too inflexible for many customers and for the National Gas Consumers' Council. In the North Thames area customers are offered only morning or afternoon appointments. Mr Hill maintains that following agreements with trade unions British Gas is able to offer evening appointments provided customers pay an overtime surcharge. But this service is not promoted. And when an office colleague recently asked North Thames for an evening call she was told such a service was not available.

Even when the parts are delivered gas users will find themselves paying a hefty surcharge on the manufacturer's wholesale price. On items costing more than £25, British Gas adds a third to cover its costs. As the items become cheaper, so the "mark-up" percentage increases. Given that the corporation is not making money on its servicing and spare parts operations there would appear to be some scope for improved efficiency. In some ways British Gas makes life difficult for itself. It prides itself on meeting the demand for 400,000 different parts on 8,500 different models of various domestic gas appliances. It is a moot point whether the Corporation should be expected to carry parts for all of these units, particularly older models.

But this points to the fundamental problem with British Gas. It is not quite sure whether it is there to provide a public service or to act on strict commercial lines. The emphasis changes with each new Government. "We are walking along the top of a very narrow wall between commercial and social service considerations," says Mr Hill. Irrespective of the Government's now doubtful plans to sell off its 900 retail showrooms British Gas finds itself facing increasing competition. The corporation reckons that over half the service and installation jobs are done by competitors.

Comet deal in a limited range of popular appliances, he says. "We respond to a total demand of 10m spare parts a year." It is hard to measure the efficiency of the corporation's servicing operations. British Gas does operate a separate trading account for the installation of new appliances and regular service contracts. In 1980-81 the corporation made a current cost operating loss of £18.8m on this account. Mr Hill said that as a result of a "major concentration on cost cutting" that account should be in the black within three years. But its on-demand servicing, meter fixing and repairs, safety-related work and emergency facilities are lumped into the dominating oil and gas operating account. This showed a current cost operating profit of £468m in the 1980-81 financial year although the servicing made no contribution to this surplus.

Corporation will need to adopt new attitudes

full whether any single commercial undertaking would be willing to take over the entire operation as it now stands. So the man from the Gas Board will continue to call. Whether or not he calls at a convenient time, at the appointed hour and with the appropriate spare part will depend very much on new communication techniques, modern stock control systems and more flexible working conditions. If all this is to be achieved the corporation will need to demonstrate and adopt new attitudes to reinforce its technical competence. For the servicing activities tend to epitomise the apparent belief of British Gas, and its top echelon in particular: that God sent down people to be customers of the Corporation.

Lombard

No quick profit in biotechnology

By David Fishlock

I ASKE Da knowledgeable man about Whitehall the other day how he would set about making money from biotechnology. Biotechnology is the factory-farming of microbes, given a flip by discoverers—which promise that microbes can be tailored to a man's needs by "genetic engineering."

His advice was brief and to the point. Put your money into index-linked National Savings Certificates until about 1986. Then help refinance one or two of the many biotechnology research companies—they now number at least 150—which will be going bust about then. Biotechnology, like microelectronics, has taken the industrialised world by storm. Both are developments founded on exciting scientific advances. Both have the potential for permeating vast tracts of industry. Both have attracted the well-educated entrepreneur and spawned a rash of small science-based companies largely peopled by PhDs.

is a "cash flywheel" that will sustain the momentum through the lean years of developing and proving a product and a novel manufacturing route. The scientific excitement which have hogged the headlines are only the first steps on a long road through the hungry 80s for biotechnology.

New foods have similar safety problems. Besides, the food industry—unlike pharmaceuticals, which sees biotechnology as the solution to some real disease problems—has no great enthusiasm for genetic engineering. Its impact on food is more likely to be behind the scenes, in shortening the chain between harvest and table. For new feedstocks and fuels, biotechnology suffers a further handicap. The ratio of liquid carrier to chemical product is very high. This has the effect of requiring a very large size and cost of plant per unit of output—at a time when the chemical industry is taking advantage of advances in electronic controls to reduce the size and cost of plant. To this extent, genetic engineering represents a step backwards for the chemical industry. One is forced to the conclusion that the fruits of genetic engineering likely to be earning profits in the 1980s are relatively unsexy products, such as the medical kits for quick diagnosis of diseases. Such kits present few toxicity problems. Here, the key questions are whether the idea for a kit works, and whether it is accepted by the two big markets for medicine—the U.S. and Japan.

Letters to the Editor

Rounding-down interest payments on indexed stock

From Mr K. Ayers: Sir,—Mr P. T. Jenkins March 24 is correct. The rounding down of interest payments to two decimal places per £100 nominal stock on index-linked issues means that the investor is not fully compensated for the rate of inflation experienced, even if the eight month time lag used for the calculation is ignored. This has been something that the Society of Pension Consultants and I, and probably a number of other people have taken up with the Bank of England, and we welcome the use of four decimal places instead of two (while still rounding down) in the recent 1982 issue.

Looked at another way if the average error due to rounding down on every payment on the 2 1/2 per cent index-linked 2011 stock is discounted at around current rates of interest, the present value is of the order of 10p per £100 stock, that is between 1/4 and 1/2 in the price. While accepting the injustice of this, which was the point of my earlier protest to the Bank, I do not believe that it signifies anything of a considerable attraction of these stocks at their current levels of real yield. Ken Ayers, Laurie Millbank and Co. Portland House, 72/73 Basinghall Street, EC2

The receivership system

From the Managing Director, Farfield Marketing Consultants: Sir,—Many of your readers will sympathise with "the feelings of sadness and injustice at the receivership system" as expressed by Mr Leslie Pincott, chairman of Stone-Plant Industries (in receivership) in his letter of March 23. By a quirk of typesetting his first sentence in column four: "There must be a better way" is alongside the same heading in large letters in a major feature article by Peter Riddell, as if to highlight that sentiment with which I entirely agree.

There is, I suspect, considerable misunderstanding and ignorance in business circles generally about the circumstances and procedures leading to receivership in insolvency and the duties, responsibilities and options available to the receiver once appointed. A receiver is invariably appointed by the debenture holder, usually the company's banker, often without the intermediate stage of appointing an investigating accountant, who can sometimes provide an acceptable alternative solution to receivership. This is the first check. After appointment, however, the receiver, whose primary task is to obtain the best result for the debenture holder, may well be able to sell all or part of the business as a going concern and certainly should be allowed reasonable time to trade to enable this aspect to be explored. This is check 2. Even if closure is the only ultimate course, the receiver has the right to decide whether to close the business immediately or manage a phased run-down during which, at such an "11th hour," a buyer may appear to salvage the business. This is check 3.

English hop outlook favourable

From the Chairman, Hops Marketing Board: Sir,—Your article on the English hop industry (March 23) correctly stated that the Hops Marketing Board is losing its statutory powers. The new co-operative which takes its place on April 1 will start with the support of a poll of producers which voted by 354 to 1 for the transfer of the Board's assets to the new co-operative. With forward sales for 1982 and 1983 which compare favourably with other hop producing areas, the English grower is well placed to survive the present recession in the international hop market. The export of English hops in the last three years has been a story of success, earning one of the Queen's Award for Export and making England a net exporter of hops. Growers have every reason to believe that the long term future

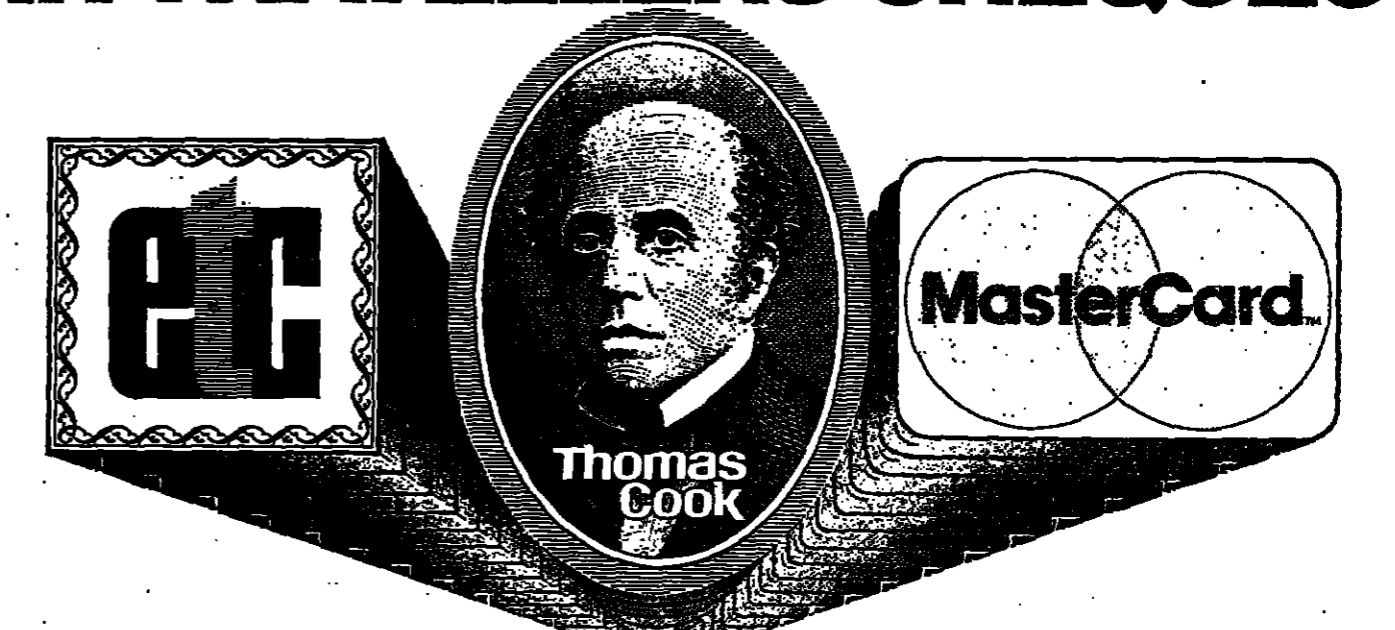
of the English hop industry is secure. Seborne Hop Pocket Lane, Paddock Wood, Tonbridge, Kent

Opec and the Saudis

From Mr A. Yasamee: Sir,—I read your admirably balanced leader "Opec (the Organisation of Petroleum Exporting Countries) moves to curb output" (March 24) with benefit. Those who have been busy getting their obituary notices ready for the expected demise of the Opec any day seem more concerned with atmospherics than substance. The Saudis, as you observe, believe that "an approximate balance may be reached by the end of the year." To pronounce therefore the end of the Opec is no more than wishful thinking, however blinding the exercise. The Saudi prediction gains in credence when, as a forceful reminder, you say that they "have proved rather more accurate than most in predicting market trends."

As to stability in the Middle East, Saudi money is of course "regularly used to postpone or alleviate crises in the Arab world." It does render both these sterling services; without it the stability of this vital and sensitive area would be jeopardised. This might well be seen as vicarious work—the Kingdom does for world peace. One does not need to gaze into the crystal ball to realise that demand on the Saudi purse is most likely to increase, not diminish, in the foreseeable future. The question of Saudi surplus revenues therefore turns on whether the Kingdom will possess financial power relevant to its role in the Middle East. Regarding the present soft oil market, past experience, if that is anything to go by, cautions realism. The oil market could easily turn into the short-sage of 1984, as you so significantly put. Who then will be victors and losers? Abdullah Yasamee, 49 Queens Road, SW19

THE NEW ALLIANCE IN TRAVELLERS CHEQUES



Three powerful endorsements.

Since 1975, worldwide sales of Thomas Cook Travellers Cheques, in U.S. Dollars and seven other currencies, have increased by 400%. Thomas Cook are now Europe's No. 1 issuer of travellers cheques. With the most currencies. An unbeatable refund system. And a wealth of experience in travel money no competitor can match. This is what makes possible today's announcement. Thomas Cook are joining forces with many of Europe's foremost banks and with MasterCard... An alliance that will mean unsurpassed customer service for Thomas Cook Travellers Cheques. ETC is the symbol of Euro Travellers Cheques—endorsing Thomas Cook Travellers Cheques with the mark of confidence of most of Europe's leading banks... including banks in Austria, Belgium, Denmark, France, Germany, Greece, Holland, Ireland, Italy, Luxembourg, Norway, Portugal, Spain, Sweden, Switzerland and the United Kingdom. Adding strength to strength is MasterCard. One of the great names in international money: A name recognised and respected throughout the world. And now to appear on the Thomas Cook Travellers Cheque. Thomas Cook, ETC. MasterCard. From today a great travellers cheque becomes even greater. Thomas Cook Travellers Cheques The accepted name for money. Worldwide.

Thomas Cook A member of Midland Bank Group.

Companies and Markets

UK COMPANY NEWS

Home Video sees £0.35m for year

Producing the tape of an Adam and the Ants concert has helped Home Video Holdings to sharply increase its profit forecast for the year ending June 1982.

Freemans 23% ahead at £13m

TAXABLE profits of the mail order business Freemans rose by 23 per cent to £13.08m for the year to January 30 1982 but failed to reach the record of £15.7m achieved three years ago.

Glynwed expands to £19.23m

WITH AN advance in second half taxable profits from £7.04m to £12.26m Glynwed finished the 52 weeks to December 26 1981 ahead at £19.23m, compared with £16.13m.

Horizon Travel surges 80% to £13m

SHARPLY HIGHER profits are reported by Horizon Travel for the year to November 30, 1981, the pre-tax figure emerging 50 per cent ahead at a record £13.33m, compared with £7.38m previously.

CCA adjustments reduce the pre-tax profit to £13.08m and on the same basis earnings per share were 30.6p.

DIVIDENDS ANNOUNCED

Table with columns: Company Name, Current payment, Date of payment, etc. Includes Appleyard Group, Bridport-Gundry, etc.

ever, load factors are not likely to be so good pointing to a slower expansion. Yesterdays shares rose 3p to 389p

Bridport-Gundry shows evidence of recovery

THE MOVEMENT from a significant loss to small profit in the first half at Bridport-Gundry (Holdings) is evidence of a recovery which the directors expect to continue in the second half.

Habitat ahead at £3.6m

DURING THE 28 weeks to January 10 1982 prior to the merger with Mothercare, pre-tax profits of Habitat rose by £1.2m to £3.6m while trading profit increased from £2.96m to £3.93m.

Barclays Bank's interest margins decline

BY WILLIAM HALL, BANKING CORRESPONDENT

INTEREST MARGINS of Barclays Bank fell last year to their lowest level for seven years, although the group as a whole reported record profits of £566.6m.

HIGHLIGHTS

Lex looks at the results from two retail companies reporting yesterday. Freemans has maintained its first-half momentum through the closing six months to leave profits 23 per cent higher at £13.1m.

"Bradford & Bingley achieved an expansion rate of 19.95%, the highest amongst the ten largest Societies."

Highlights from the speech delivered by the President Mr J. Peter Knight, T.D., LL.B. at the Annual General Meeting of Bradford & Bingley Building Society, held in Bingley on 29th March 1982.



depositors and increased the number of investment accounts by 176,059 to 1.38 Million."

Investment Products "Our success lies in our ability to react to changing market demands and through our policy of continually improving our wide range of products and services."

Our Extra Interest Account introduced in 1980 meets the need for flexible investment

combining easy access with a high return. Bradford & Bingley was the first Society to introduce this type of account.

Another market leader is the very attractive package called Prosperity Plan. This is a tax free Friendly Society Bond which provides Life Assurance and an extremely high return.

We were the first to introduce a guaranteed mortgage scheme, called Homebuilder, which other Societies and Banks have sought to follow. This continues to be one of the most attractive schemes available."

Copies of the Report and Accounts can be obtained from The Secretary.



Bradford & Bingley

Chief Office: Bingley, West Yorkshire BD16 2JW. A Member of the Building Societies Association. Over 500 Branches and Agencies.

Outstanding Growth Record

"The Society's total assets during 1981 increased by 19.95%. This represents an increase of £.292 Million to £1755 Million. The Society over the past 5 years has achieved the highest growth rate of the ten largest Societies. This achievement means that Bradford & Bingley is now the tenth largest Society in the UK."

Reserves and Liquidity

"Not only has a high rate of expansion been attained, the Society has also been able to increase its reserve ratio from 3.79% at the end of 1980 to 3.87% at the end of last year. Total reserves now stand at £679 Million. Liquid funds increased by £7.3 Million to £322.5 Million."

Mortgage Lending

"The Society broke new ground during 1981 by lending a record £419 Million compared with £279 Million in 1980, an increase of 50%. The number of new mortgages granted rose by 36%, to 26,329 of which 40% were made to first time buyers."

Investment Income

"During the year the Society received £852 Million from investing shareholders and

M. J. H. Nightingale & Co. Limited

27/28 Lovat Lane London EC3R 8EB Telephone 01-621 1212

Table with columns: 1981-82 High/Low, Company, Price Change, Gross Yield, P/E, Fully Paid. Lists various companies like Airtop, Armitage & Rhodes, etc.

THE TRING HALL USM INDEX

120.5 (-0.1) close of business 29/3/82 BASE DATE 10/11/80 100 Tel: 01-638 1581

LADBROKE INDEX

Close 533-358 (+1)

COMFORT HOTELS

Comfort Hotels International has sold its Heathrow Ambassador Hotel in London for £1.33m to the Verani Group, and plans to enter into a management contract with the purchaser.

Commonwealth of Australia

Twenty Year 5 1/2% Bonds due May 1, 1985

To the Holders of the above-described Bonds: NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Bonds of the above-described issue, Morgan Guaranty Trust Company of New York, as Sinking Fund Agent, has drawn by lot for Sinking Fund, \$1,150,000 principal amount of said Bonds as follows:

Table with columns: Bond Number, Principal Amount, Amount Selected for Redemption. Lists bond numbers and amounts.

The Bonds bearing the numbers above specified will be redeemed and paid on and after May 1, 1982, at the principal amount thereof, upon presentation and surrender of such Bonds at the option of the holder either (a) at the Corporate Trust Office of Morgan Guaranty Trust Company of New York, 30 West Broadway, New York, N. Y., or (b) subject to applicable laws and regulations, at the main offices of Morgan Guaranty Trust Company of New York in Antwerp, Brussels, Frankfurt (Main), London or Paris, or the Reserve Bank of Australia in London, or Amsterdam, Frankfurt (Main), N.Y. in The Netherlands or Banque d'Alsace et de Lorraine S.A. in Luxembourg, Rotterdam or by a transfer to a United States dollar account maintained with a bank in New York City.

From and after such redemption date no interest shall accrue upon, or in respect of any such Bonds called for redemption as aforesaid.

"Quality of life. That's what Provincial is about."

IN MY PREVIOUS STATEMENTS to the Annual General Meeting of Members, I have provided a comprehensive report on the Society's recent performance. Whilst the Board's responsibility in this respect is a fundamental one, I believe we also have a duty to relate our financial achievements to our customer services and to indicate how the Society will respond to the opportunities and problems with which it is confronted. In order to provide a constructive appraisal of past performance I have extended the content of the Directors' Report in the Society's Financial Statement for 1981. You may conclude from an examination of this document and other statistical analyses that the Society has very considerable financial strength and is therefore able to plan for the future with confidence.

I now intend to concentrate my remarks on those external factors which affect our market place and their impact on the services which we provide.

The role of Building Societies within the economy

The influence of the Societies within the economy has been the subject of much debate in recent years. Whilst their role is already a diverse one embracing many of the services within the domestic financial sector the effect of competition has led us to consider how far further diversification is necessary.

OWNER OCCUPATION AND THE QUALITY OF LIFE

The purpose for which Building Societies exist has never been in doubt. Their activities relate to a fundamental belief in the principle of extending home ownership which each year enables an increasing number of families to enhance the quality of their living standards. The desirable social consequences are as much in evidence today as they ever have been, both in the scale of the actual and latent demand for funds from those who wish to buy their homes for the first time and in the responsible actions which purchasers take to protect their homes when their incomes are threatened. Our objectives of encouraging and sustaining an increasing demand for owner occupation remain intact. Funding it, however, is an increasingly complex task.

THE EFFECTS OF COMPETITION

The actions of the Banks have created something of a dilemma. Their belief that to gain a greater share of personal investment they must first increase their share of home mortgages has led to aggressive interest rate competition within the mortgage market. Accordingly, each competitive response which Building Societies now make in favour of the borrower must be balanced against the need to retain competitive investment interest rates and market share in the personal investment sector in order to fund the future mortgage demand.

Our Industry begins this latest phase in the struggle for market share with the enormous collective advantage of having built up a dominant position for itself. Its concern now is to take whatever steps are necessary to retain it.

Intervention from the Government in the personal investment sector through National Savings has created strong pressures on individual Societies to respond. Since the ability to raise and lend funds competitively is not equally shared by each

Society this has further fuelled the degree of competition within the Industry.

Provincial's Customer Service Objectives

THE DEVELOPMENT OF NEW SERVICES

The rapid expansion of Building Society accounts in the 70's has been the result of some beneficial innovations. Competition has had the less desirable effect of encouraging Societies to seek a 'marketing edge' by introducing minor variations on basic products. The major innovations on the investment side have included the large scale development of Term Shares, the provision of a monthly income from interest and, more recently, the combination of high interest and immediate access for investors who prefer to keep their money permanently available.

On the mortgage side of our business the development of the low cost endowment mortgage and the provision for combining mortgage payments and all of the related insurance and assurance premiums into one monthly payment, recalculated annually, were perhaps the most significant.

The fact that Provincial has been instrumental in developing these new services has rightly earned the Society a reputation for innovation within its Industry and our members have had the benefit of new services well ahead of other organisations.

THE CURRENT REQUIREMENT FOR INVESTMENT SERVICES

The products to which I have already referred, namely, Term Shares, Monthly Income Shares and Special Shares were designed to meet the three major investment needs of growth, income and accessibility. These services naturally attract the majority of their support from middle-aged and elderly investors and our continuing success remains firmly dependent upon our ability to retain and reward their loyalty. In this respect our offers are regularly reviewed to ensure that they remain well to the fore.

We must not forget, however, the services which we provide for the younger end of our market. The schemes designed to attract the saver and in particular those which are linked to saving and eventual house purchase are also under review to ensure their continuing competitiveness.

There is one further major area where I believe new initiatives are required. I refer to the Ordinary Share account which, these days, is often promoted as 'a current account with interest'. A more automated form of cash management is necessary if we are to compete successfully for the younger customer.

THE EFFECTS OF PROLONGED PERIODS OF HIGH INTEREST RATES ON MORTGAGE DEMAND

The effects of the Government's monetary strategy and the resultant higher cost of borrowing, in coinciding with static or declining living standards have led to discernible trends affecting house purchase demand. More first-time purchasers are finding that their incomes in relation to house prices limit their horizons. The effect on new house builders is evidenced by the escalation in the inducements which they feel compelled to offer to attract sufficient purchasers.

The recent period of house price stability has helped but it is unlikely that prices will remain static for much longer.

There is therefore an urgent need for a fresh approach to the effects which fluctuations in interest rates, prices and incomes can have on aspiring house purchasers. We are aware of the economic realities of the market place which prevent these factors remaining out of phase in the longer term but we cannot ignore the difficulties which can and do occur in the shorter term. I believe we must do all that we can to solve the problems which first-time purchasers face, whether it is with help in finding the deposit, help in affording the price of better quality housing or help in meeting the front end costs of setting up house for the first time.

NEW INTEREST RATES

You will already know from announcements in the press that mortgage and investment rates will be reduced from April 1st.

Whilst we are always pleased to be able to implement reductions in outgoings for borrowers, we are equally conscious of our duty to our investors.

On this occasion we are reducing the lending rate by 1½% and investment rates by only 1%.

In addition we have announced improvements to our Monthly Income Accounts which in particular will help our retired customers.

Housing Policy and the Mortgage Services

My earlier remarks concerning the evidence of the benefits which our nation enjoys from the continuing expansion of home ownership reflects a view which is shared by all the major political parties. In this respect Provincial is already playing its part and will continue to seek new ways of making it possible for people to fulfill their housing needs.

I am always impressed by the progress which is made each year not just by the volume of our lending and the number of first-time purchasers whom we are able to help but also by the improvements and innovation in our facilities and schemes. I would therefore like to comment on several aspects which are relevant to the Society's policy at this time.

EXISTING BORROWERS

The Society is currently helping 166,000 families to buy their own homes and already this year we have taken the step of abolishing or substantially reducing the scale of differential interest rates which hitherto applied to the larger advances. This will assist the 'upward mobility' in the housing market which is essential to the stability of the structure of house prices at every level.

The relationship which we seek with our existing borrowers is a long term one and our lending service is designed to enable customers to remain with us through the normal series of house purchase transactions which occur during a lifetime. We therefore intend to see whether we can further simplify the legal and administrative processes involved in buying and selling houses.

The facilities and finance which we are able to provide for home improvements is extremely competitive by comparison with the interest rates imposed by Finance Companies. Our message to existing borrowers must be "Ask us first."

Our recent decision to provide house purchasers with a copy of the Society's Valuation Report, free of charge is being implemented. The clarity and comprehensive nature of the new form of Report will, I am sure, be well received.

SUPPORT FOR GOVERNMENT AND LOCAL AUTHORITY HOUSING POLICY

I am pleased to be able to report Provincial's strong support for the housing initiatives made possible through the actions of Government and Local Authorities. The Society has set aside over £13m for the Local Authority Support Scheme and amongst those which we have already helped this year I am particularly pleased to record our financial involvement in the scheme set up by the Northern Ireland Housing Executive.

Finance is also being provided for a growing number of Housing Associations including self and direct build groups and those specialising in the provision of finance for first-time purchasers.

The Need for Change

Whilst I share the view that competition will accelerate the pace at which change takes place there is an overwhelming need at this stage to avoid the undesirable consequences of responding in haste with ill considered strategies. More than ever before the Industry needs far-sighted leadership.

It is essential to understand fully the factors which give us the ability to achieve investment asset growth. Although, traditionally, we are under more pressure when interest rates are high we continued to achieve a very acceptable rate of growth in 1981 despite the maintenance of high rates and acute competition. Already, in 1982, as interest rates have eased, our inflow of deposits has markedly increased.

Historically the Building Societies have charged a mortgage rate below the market clearing rate so that in the post-war period there has almost always been an excess demand for mortgages. Because of the Building Societies' virtual monopoly of the mortgage lending market this has not led to diversification of the lending service but has produced the familiar pattern of queues for mortgages. We must now market our traditional services more prominently particularly in the field of finance for home improvements. In addition Building Societies will I believe need to develop their own technology in response to the trend towards 'self-service' in handling everyday deposit and withdrawal transactions.

I believe that our Industry will consolidate its position of strength within the domestic financial sector and that Provincial has considerable resources to continue to improve the efficiency and sophistication of the full range of Building Society services which it provides. I do not make these predictions with any sense of complacency or failure to recognise the enormity of the changes that lie before us. Our tasks are challenging but they offer the prospect of opportunity, hard work and personal satisfaction.

Dennis Howroyd
DENNISHOWROYD, CHAIRMAN.
Address given at Provincial Building Society's 132nd Annual General Meeting, Provincial House, Bradford, on Monday 29th March 1982.

**PROVINCIAL
BUILDING SOCIETY**

V
Z
D
O
JP
TC
IO
TC
NG
VC
TE
N.V.

Companies and Markets

UK COMPANY NEWS

James Halstead advances 50%

DESPITE continuing difficult trading conditions and keen competition, James Halstead Group increased taxable profits by 50 per cent from £408,107 to £612,572 in the six months to December 31 1981, on turnover marginally lower at £9.49m compared with £10m.

Pifco first six months 'difficult'

REDUCED CONSUMER spending on small appliances made first half trading difficult at Pifco Holdings. Pre-tax profits were held back to £825,000, compared with £992,000, for the six months to October 31 1981.

Appleyard trims losses but omits final again

TRADING CONDITIONS in 1981, particularly in the last quarter, were even more difficult for the Appleyard Group of Companies than in the previous year, but by very stringent controls on resources and costs the company substantially reduced its loss for the 12 months ended December 31 from £1.88m to £1.44m at the pre-tax level.

were lower at £1.2m (£1.86m) and share of profits of associates advanced from £176,000 to £282,000.

small Rotis-Royce franchise, while the Ford dealership remains profitable. Appleyard has been reducing its dependence on BL over the past two years, but it still represents over 60 per cent of sales, and the company believes it will "come good" by 1983.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange.



Itec Technology public limited company

(Incorporated in England under the Companies Acts 1948 to 1976 - No. 1521535)

Share Capital

Table with 2 columns: Issued, Fully paid. Rows: Authorised £50,000, £40,000, £100,000. Issued: £20,000, £20,000, £40,000. Fully paid: £20,000, £20,000, £40,000.

A total of 200,000 ordinary shares are being issued by way of placing and subscription for cash at 250p per share. Shares have been offered to and are available in the Market.

Application has been made for grant of permission to deal in the Unlisted Securities Market of The Stock Exchange in all the ordinary shares of 5p each of the Company. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Extel Unlisted Securities Market Service and copies of such particulars may be obtained during normal business hours up to and including Tuesday 13th April, 1982 from:

Henry Cooke, Lumsden & Co.

Arkwright House, Parsonage Gardens, Manchester M80 3AH. City Wall House, 84/90 Chiswell Street, London EC2Y 4TX.

ACORN SECS.

The Inland Revenue has agreed the investment trust status of Acorn Securities up to January 13 1982, and winding-up can now be completed.

On prospects the directors say the exceptionally bad weather in January seriously affected both vehicle sales and service throughout the UK, although they add that there are now signs of a slight improvement in market conditions.

On a CCA basis the pre-tax loss emerges at £1.94m (£2.94m). At mid-year historical taxable losses were £111,000 (£845,000).

JOHN BRIGHT

The BL franchise continues to be Appleyard's biggest headache. All of the £1.5m loss from the car division came from the BL and

Floyd Oil midway decline

TAXABLE PROFITS of Floyd Oil Participations declined from £203,000 to £13,000 for the six months ended December 31 1981 on turnover of £31,000, compared with an adjusted £30,000.

(£157,000) and was after interest. Tax took £37,500 (£50,000) leaving the net balance at £75,500 (£182,000).

The company, whose shares have been traded in on the Unlisted Securities Market since May 1981, is not paying an interim dividend for the year to end-June 1981 its profits before tax were £687,139 (£68,417 loss).

Molynx swings back

AFTER reporting first half losses of £23,400 against £65,333, Molynx Holdings, formerly M. Mole and Son, has swung back into profit with pre-tax figures of £24,883 for 1981, as a whole.

£821,000, did not reach the anticipated level, but in the face of continuing recessionary conditions the resulting profit for the year can be deemed as "satisfactory".

The directors say that, within its limited resources, the company continues to invest in research and development, which is vital to the future. Current conditions continue uncertain, but the company's costs remain under tight control, and they anticipate a modest improvement in profitability in 1982.

Pre-tax profits for the year were struck after interest charges of £30,845 compared with £39,574. There was again no tax charge and stated earnings per 20p share were 2.51p (5.88p loss).

IF YOU'RE LOOKING FOR HIGH PERFORMANCE, LOOK JUST OUTSIDE THE TOP 15.

Advertisement for Bank of Boston featuring a newspaper clipping titled 'A Roundup of Bank Results for 1981' with handwritten annotations: 'BANK OF BOSTON \$0.74', 'BANK OF BOSTON +15%', 'BANK OF BOSTON \$15.26', and 'BANK OF BOSTON 4.86%'.

NOTICE OF REDEMPTION To the Holders of The Industrial Bank of Japan Finance Company N.V. Guaranteed Floating Rate Notes Due November 1, 1982

MOSP ARGENTINE REPUBLIC PARANA MEDIO International Public Invitation to Tender N° 108/81 NOTICE AGUA Y ENERGIA ELECTRICA Sociedad del Estado

Although the asset size of Bank of Boston's holding company ranks us just beyond the 15 largest U.S. bank holding companies, year-end results placed us Number 1 in return on assets and Number 1 in equity-to-assets.



WORLD HEADQUARTERS: Boston, Massachusetts. BANK OF BOSTON INTERNATIONAL: Dallas, Chicago, New York, Miami, Los Angeles. OVERSEAS FACILITIES IN ARGENTINA: Avellaneda, Buenos Aires, Cordoba, La Plata, Mar del Plata, Mendoza, Quilmes, Resistencia, Rosario, San Justo, Tucuman.

Companies and Markets

UK COMPANY NEWS

Low and Bonar falls to £5.1m

SECOND HALF taxable profits of Low and Bonar fell from £3.7m to £3.4m and year-end profits to November 31 1981 were down at £5.1m against £7.6m which included associate profits of £13,000 against £578,000. Group sales rose from £182m to £187.9m last time.

The directors say the joint venture company in Malaysia incurred losses as a result of an inadequate level of orders and the Australian companies were affected by high interest charges. Tax took £2.6m (£1.83m) leaving profits after tax of £2.84m (£2.51m). There were extraordinary credits of £171,000 against debits of £555,000 and minorities took £531,000 (£547,000).

Charterhouse Grp. £6.5m higher at £22.6m pre-tax

AN IMPROVEMENT by the development capital division of almost £9.4m at the trading level, meant that Charterhouse Group was able to increase 1981 pre-tax profits from £16.12m to £22.6m. This more than maintains the progress made at halfway, when an advance from £3.76m to £10.53m was reported, but the directors say that although the second half showed some improvement in the various sectors in which the group is invested, the continuing effects of the recession make it difficult to forecast for the current year.

Comment: A 40 per cent increase in Charterhouse's pre-tax profit over last year is a sign of recovery. The group's EPS has slipped by more than a fourth under the heavy weight of all those shares issued to buy Keyser Ullmann. This group was fully consolidated with Charterhouse's share in the second half of the year and better returns are expected in the current year.

The directors say the improved trading in the UK in the second half compared with the first has not continued in the current year. They say the major problem has been and continues to be in the UK operations and in particular the engineering companies. The UK/EEC taxable profits fell from £3.4m to £1.5m.

Two companies in the UK engineering division - Bonar Layley Alloys and Bonar High Smith - incurred losses of £1.4m. This resulted in the engineering division making losses of £356,000 compared with profits of £278,000 last time.

Trading profits of £38.73m (£20.85m) consisted of development capital £13.31m (£3.95m), oil exploration and production £4.89m (£4.03m), manufacturing £4.59m (£4.92m) and services £4.59m (£4.92m). Banking, after a transfer to inner reserve contributed £5.96m (£4.22m), while unallocated central costs took £1.5m (£1.03m) and interest payable £3.6m (£7.72m).

Below the line, minority profits amounted to £319,000 (£31,000), there were currency translation profits of £15.5m (£11.2m losses) and extraordinary debits of £4.43m (£5.83m credits). These arose principally from the sale of Alenco last December but also include the costs of closures, redundancies and provisions for discontinued activities.

They say that losses in these companies have continued this year and they have decided to close the foundry and ancillary activities at Bonar Layley Alloys and the manufacturing operations at Bonar High Smith. However, they add, both companies will continue marketing and other limited operations.

Closing down costs and losses, to be reflected as an extraordinary item in accounts for the year ending 1982, will amount to £1.6m before taking into account any tax relief which may be available, the directors say.

Profits earned in Africa increased from £4.1m to £4.7m while North American profits fell from £1.9m to £0.9m.

Comment: Low and Bonar look a hazardous business. This year the ACT problem looks like being worse still, with trading outside Africa deteriorating in the first quarter. Low and Bonar is moving out of UK mechanical engineering and into the travel business, but the damage has already been done.

Yorkshire Chemicals £1.66m in the red

A FALL in second half losses from last time's £1.7m to £75,000, brought the deficit incurred by Yorkshire Chemicals for 1981 to £1.66m against £359,000. Turnover for the year slipped from £21.5m to £18.9m.

The directors of this dye and materials manufacturer say that the improved performance during the second half resulted from some easing of de-stocking by customers, a more competitive sterling exchange rate and the preservation of a reasonable level of business for a return to five-day working in April.

They are confident that the measures already taken and in train to reduce costs, conserve cash and re-organise production and marketing resources are providing a firm basis for a fundamental recovery in the group's fortunes. It will take time, they say, however, for recent changes in policy and organisation to bear fruit and no significant profit can be assumed for 1982.

With losses per 25p share stated at 13p (7.3p), and despite adverse trading conditions, a final dividend of 0.5p net is to be paid—the last distribution was a Real of 2.45p in 1978. The preference dividends took £1.0m (sales) and the ordinary distribution absorbed £37,000 (net), leaving a retained deficit of £1.52m (£1.13m).

Electric and General ahead. Net income at Electric and General Investment Company improved from £276,035 to £424,375 in the nine months to February 28 1982. This figure was after interest charges and expenses up from £175,725 to £220,324, and a tax deduction of £77,723 compared with £252,439.

Stated earnings per 25p share were higher at 2.35p against 2.1p, and net asset value per share was up from 154.1p to 156.5p.

Comment: Electric and General is a strong performer. It has a good track record of steady growth and a strong management team. The company is well diversified and has a strong international presence.

Comment: Electric and General is a strong performer. It has a good track record of steady growth and a strong management team. The company is well diversified and has a strong international presence.

Extracts from the statement by the chairman of Anglo American Industrial Corporation Limited, Mr. G. W. H. Reilly.

"The increased size and diversity of the group has assured its ability to undertake further major capital projects and to finance these from a sound base."

After South Africa's very rapid rise in economic activity during 1980, when company profits rose sharply, the rate of growth diminished in 1981. Against this background, the 18 per cent increase in the Anglo group's earnings to R178.7 million can be considered satisfactory. Earnings per share rose by 35 per cent from 561.6 cents to 762.6 cents per share.

The final dividend was increased by 17.5 cents to 115 cents per share, giving an 18 per cent increase in the total dividend from 140 cents to 157.5 cents per share.

Amic's major operating subsidiaries generally achieved satisfactory profit increases although the very much higher interest rates had an inhibiting effect. Dividend income from the group's associated companies and investments improved by 52 per cent to R27.3 million reflecting the improved profit performance of this portfolio.

During 1981 Amic took several important steps to provide for its future growth and impetus. The most significant was the announcement in November 1981 that Amic was to merge with Debincor and was also to acquire certain additional industrial interests from the Anglo American Corporation and De Beers groups.

Amic also announced during 1981 that Mondri Paper Company was to undertake the construction of a new pulp mill complex at Richards Bay at an estimated cost of R520 million. The project will be funded from equity subscriptions by Mondri's shareholders, from Mondri's own cash resources and from committed borrowing facilities from banking institutions.

Labour and productivity. It is pleasing to record that almost 500 black apprenticeship contracts were registered in 1981, more than double the number registered in 1980. One significant problem

which continues to impede an adequate supply of skilled workers is the fact that technical training institutions continue to be racially segregated and, therefore, often under-utilised.

1981 saw a significant increase in industrial unrest, with 342 stoppages being recorded, involving almost 93,000 workers and causing the loss of 228,000 man days, almost as many as were lost in 1973.

Although these statistics give cause for concern, South Africa remains amongst the least strike-prone countries in the world. It is to be hoped that what we are witnessing at present is a transition phase, and that industrial unrest will decline as black workers become involved in established collective bargaining structures.

Included in the year's annual report is a statement of the philosophy which underlies industrial relations and employment practices being adopted by Amic's subsidiaries. These subsidiaries operate in widely divergent industrial sectors and specific management policies differ accordingly.

A system of industrial relations and employment practices audits has been instituted within the subsidiary companies, and a statement of progress achieved to date is also included in the annual report. Again, progress must vary depending upon the business and financial circumstances of the particular companies involved. This crucial aspect of our business continues, however, to enjoy maximum attention from management at all levels of the organisation.

It is clear that 1982 is likely to be a difficult year with the country facing lower export prices in contracting world markets. At the same time, although consumer demand is being dampened, inflation is continuing at a high rate and industrial companies are having difficulty in containing costs and are also paying record interest rates as domestic liquidity remains tight. Against this backdrop, it will be difficult for Amic's operating subsidiaries to achieve higher profits in real terms. However, the engagement of the group has resulted in a very sound spread of investments across the economic spectrum and these new investments will contribute to 1982 earnings. As forecast at the time of the merger with Debincor, there may be a small dilution in earnings per share but it is anticipated that the group will be able to increase the dividend by an amount at least equal to the rate of inflation.

The outlook for the future development and expansion of the group is encouraging with R1 500 million of capital expenditure budgeted over the next five years. All the major subsidiaries are engaged in ongoing capital projects of which the most significant is the establishment of the pulp mill complex at Richards Bay. This project will carry Mondri to the forefront of the world's major pulp and paper companies when it is commissioned in some three to four years time.

The 18th annual general meeting of Anglo American Industrial Corporation Limited will be held in Johannesburg on April 20, 1982. Copies of this review with the annual report are obtainable from the London office of the Company at 40 Holborn Viaduct, EC1A 1AJ, or from the transfer secretaries, Charter Consolidated P.L.C., P.O. Box 102, Charter House, Park Street, Ashford, Kent TN24 8AG.

Province of Manitoba Series 10B 9% Debentures Due April 30, 1985

NOTICE IS HEREBY GIVEN that pursuant to the terms and conditions of the above mentioned debentures the following debentures are called for redemption on the 30th day of April 1982 at 100% of the principal amount together with accrued interest to the Redemption date.

Table with columns for debenture numbers and amounts. Includes sub-headers: FULLY REGISTERED DEBENTURES CALLED FOR PARTIAL REDEMPTION BEARING THE PREFIX LETTERS 10B.

The Redemption Price for the debentures specified above will become due and payable upon presentation and surrender of the Debenture with all coupons pertaining thereto maturing after the Redemption Date will be paid on and after the Redemption Date at the following offices of the Province's paying agents. The Royal Bank and Trust Company in the City of New York, New York, United States, The Royal Bank of Canada, Montreal, Toronto and Winnipeg in Canada, The Royal Bank of Canada, London, England and Paris, France, Kredietbank N.V., Brussels, Westdeutsche Landesbank - Dusseldorf and Kresco, S.A., Luxembourg, respectively, Luxembourg, Org. and after the Redemption Date interest on the debentures to be redeemed will cease to accrue.

Coupons due on April 30, 1982 should be detached and presented for payment in the usual manner. Province of Manitoba, by Neil E. Benzeditz, Assistant Deputy Minister of Finance, Treasury Division, March 30, 1982.

Spain

Table with columns for company names, prices, and percentages for various Spanish companies like Banco Bilbao, Banco Central, Banco Hispano, etc.

A resource for resources

Efficient use of known resources and exploration for new ones are more important today than ever before. The Bank of Tokyo itself is an excellent resource for such activities. It offers clients a wide range of international finance functions. You are assured of reliable services to meet your specific needs by the priceless assets of experience, diversified activities and tested resources of the Bank of Tokyo. Knowledgeable bankers, investors and businessmen know that the Bank of Tokyo is the proven Japanese specialist in international finance. With its own extensive world-wide network, the Bank of Tokyo is an important part of the international network that determines the direction of today's global economy. We invite you to use our resources for your own purposes.

Active on all five continents

Leaders in international banking since 1880
BANK OF TOKYO

UNIT TRUST INFORMATION SERVICE

AUTHORISED TRUSTS

Table listing various authorized trusts, their managers, and financial details. Columns include trust names, managers, and various financial metrics.

CURRENCIES, MONEY and GOLD

Dollar firm

The dollar was firmer yesterday as Euro-dollar rates rose in response to a rise in U.S. money supply figures. Sterling lost ground against the dollar but improved against European currencies.

THE POUND SPOT AND FORWARD

Table showing pound spot and forward rates for various currencies. Columns include currency, spot rate, and forward rates for different periods.

THE DOLLAR SPOT AND FORWARD

Table showing dollar spot and forward rates for various currencies. Columns include currency, spot rate, and forward rates for different periods.

CURRENCY MOVEMENTS CURRENCY RATES

Table showing currency movements and rates for various currencies. Columns include currency, rate, and percentage change.

OTHER CURRENCIES

Table showing other currencies and their rates. Columns include currency, rate, and note rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various currencies. Columns include currency, ECU rate, and percentage change.

EXCHANGE CROSS RATES

Table showing exchange cross rates for various currencies. Columns include currency, rate, and percentage change.

FT LONDON INTERBANK FIXING (11.00 a.m. MARCH 29)

Table showing FT London interbank fixing rates for various currencies. Columns include currency, rate, and percentage change.

EURO-CURRENCY INTEREST RATES (Market closing rates)

Table showing Euro-currency interest rates for various currencies. Columns include currency, rate, and percentage change.

MONEY MARKETS

London clearing bank base lending rate 13 per cent (since March 13). Interest rates showed little change in the London money market yesterday.

GOLD Weaker trend

Gold closed \$4 an ounce lower than Friday's close in the London bullion market yesterday. In Paris the 12 1/2 kilo bar was fixed at DM 24,800 per kilo.

LONDON MONEY RATES

Table showing London money rates for various currencies. Columns include currency, rate, and percentage change.

Table showing gold bullion and gold coin rates. Columns include currency, rate, and percentage change.

Companies and Markets

BIDS AND DEALS

Green buying sauce maker

E. J. Green, the Brighton-based subsidiary of Pillsbury, the U.S. food and restaurant group, is acquiring the capital of Hammonds Sauce in a deal worth £2.4m.

Hammond of Shipley, West Yorkshire, produce a range of bottled and specialty sauces. Turnover in the last financial year was £5.56m with pre-tax profits of £256,000. The company has 229 employees and sales are concentrated mainly in the North.

Green's annual turnover this year is expected to be about £15m and it is one of the main UK manufacturers of cheese, dessert and cheesecake mixes. Its factory is at Thurcroft, South Yorkshire and employs 240. Green reported a £13.19m turnover for the last financial year ending March 1981 with pre-tax profits of £755,000.

Both companies have discussed the takeover for the past six months. Mr Bruce Noble, the chairman and managing director of Green, is to become chairman of Hammond in succession to Mr Horace Hawley, whose father founded the business.

Mr Noble said the aim of the merger was to secure greater growth for both companies than could be achieved separately. The company was not looking for immediate rationalisation.

Green claims half of the UK cake mix market and 48 per cent of the cheesecake mix market, although most of the turnover is accounted for by dessert mix sales.

ELECTRA RISK VENTURES

Electra Risk Capital has made three further investments amounting to £425,000 under the Government's Business Start Up Scheme.

It has agreed in principle to subscribe up to £250,000 for 40 per cent of the equity of Venture Out, operator of business centres, £100,000 for 37 1/2 per cent of Data Processing Installation, a software marketing and distribution company, and £50,000 for 30 per cent of specialist medical equipment supplier, D.J. Colgate Medical of Windsor. Electra will be appointing its nominee to the boards of these companies.

SKETCHLEY EXTENDS

Sketchley has extended its S33 share bid for Means Services Inc until April 4.

The anti-trust division of the U.S. Justice Department is investigating a rival \$37 offer for Means from Ara Services Inc.

Pegler expands U.S. presence

Pegler Hattersley, the Doncaster-based building products and engineering group, has acquired PVC, a U.S. pipe, valve and fittings distribution company based in Louisiana for £3.7m.

The takeover also involves some additional payments to the shareholders of PVC up to March 1982, although these payments are not likely to exceed several hundred thousand pounds.

PVC's pre-tax profit for 1980/1981 was £700,000 on a turnover of £20m. Net assets, including a surplus on property revaluation, amounted to £3.4m.

Although in terms of Pegler Hattersley's overall size, the deal is relatively small, it represents a substantial increase in the group's U.S. presence.

Pegler's pre-tax profit last year was £10.9m on sales of £112.4m. The group has a U.S. subsidiary in California, but this is much smaller than PVC, with an annual turnover of £3.1m. Pegler Hattersley is one of the largest valve manufacturers in Europe and believes that it must look outside the UK for further expansion of its distribution network.

SIG moves into the red at halftime

CHANGES IN defence and public sector programmes were behind a turnaround at Standard Industrial Group from taxable profits of £10,000 to losses of £72,000 for the six months to December 31 1981.

The overall group, the directors say, is trading profitably and the year as a whole should show a small profit.

There is no interim dividend. The last payment was an interim of 0.9p for 1981. In the last full year taxable losses amounted to £240,000 on sales of £7.84m.

The group is involved in importing watches and clocks, and is making precision instruments.

The directors say that arbitrary changes in defence and public sector programmes resulted in deliveries being delayed beyond the first six months. This resulted in an unusually high inventory.

This has distorted profitability from the first half into the second, they say. The order book, however, has grown considerably.

The trading climate for horological products and electronic components has worsened, say the directors. Further cost cutting measures have been taken in these divisions.

Sales for the six months slipped from £4.13m to £3.41m. Trading profits were lower at £111,000, against £161,000. Interest rose from £151,000 to £183,000.

There was no charge for taxation (£5,000). Extraordinary debits were much lower at £88,000 (£304,000).

BOARD MEETINGS

The following companies have notified dates for board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are in fact to be paid and the subdivisions shown below are based mainly on last year's timetable.

TODAY

Interims—C. H. Beazer, Emese Lighting, Ferry Pickering.

Finals—APV, American Trust, Barnbar Stores, Booker McConnell, British Aerospace, Cape Industries, Desouter Brothers, Drummond Electrical Appliances, Grafton Holdings, Home Counties Newspapers, House Property Co. of London, Kleinwort Benson, Lambton, Newark, H. and J. Quick, Reckitt and Colman, Sprax-Sarco Engineering, Standard Chartered Bank, Sterling Credit, Wolstenholme Bank.

FUTURE DATES

Interims—
Adecon Apr 27
Australia and NZ Banking May 19
New Central Wine Apr 8
Tyson (W.) & Turner Mar 3
Wankie Colliery Apr 2

Finals—
Anglo American Invest. Trust Apr 15
Bredon and Cloud Hill Lime Apr 2
Christus International Apr 8
Fothergill and Harvey Apr 7
Gibbs and Dandy Apr 2
Harris Queensway Apr 21
Markheath Securities Apr 1
Muller (F.) Textiles Apr 23
Muller (Stanley) Apr 2
Northern Engineering Inds. Apr 13
Reed (Austin) Apr 7
Thuragar Sardax Apr 1
Trust Securities Apr 30
Witka (James) Apr 30
Wilkinson Warburton Mar 31
† Amended.

HILL SAMUEL MERGER OFF

The proposed merger between Hill Samuel's 71.5 per cent-owned South African subsidiary and the unquoted trust company, Board of Executors and Fidelity Bank, has been called off, reports Thomas Sparks from Johannesburg.

The management of Hill Samuel's subsidiary declined to give specific reasons why the merger had been cancelled but said that technical and operating problems became apparent during the negotiations and "proved insurmountable."

The merger would have resulted in a financial services group managing assets of R750m, and would have given Hill Samuel an entry into the leasing field.

ESTABLISHMENT PLAMBUIT REFUSAL

Establishment Plambuit, a Liechtenstein-registered company, has indicated that it does not intend to accept the £130 offer made by Societe Generale Holdings SA for the preference shares in Tanks Consolidated Investments.

The Liechtenstein company owns 19.97 per cent of the 1.48m 9 per cent cumulative preference shares. Societe Generale Company yesterday sent a letter on Plambuit's behalf explaining to other holders—in the language of a formal rejection document—why the company believes £130 to be an inadequate offer. The letter suggests "that it may be in your interests also" to reject the offer.

SHARE STAKES

David Scott Group—C. W. Bament and Sons has acquired 250,000 ordinary, making its total holding 960,000 (20.77 per cent).

W. H. Smith and Son (Holdings)—Director Mr S. M. Hornby is now a non-beneficial holder of 48,511 "B" ordinary shares.

Arthur Guinness and Sons—Director Simon Lennox-Boyd has increased his non-beneficial interest by 82,970 units.

Braid Group—BRP Securities, a subsidiary of Bajau, has acquired a further £2,500 ordinary, taking its holding to 660,000 (11.0 per cent).

Hollywood Rubber—Pegi (Singapore) holds 17,155 ordinary shares (19.9123 per cent).

Marks and Spencer—Michael M. Sacher, director, has ceased to be interested in 592,192 ordinary shares previously held as trustee. Simon J. Sacher, director, has ceased to be inter-

ested in 204,494 ordinary shares previously held as trustee.

Laing Properties—J. J. Beavis, director, sold 2,000 ordinary shares. He has a remaining holding of 16,334 shares.

Vectis Stone Group—Temple Bar Investment Trust's interest is now below 5 per cent, following a disposal of 250,000 ordinary shares.

London and Stratheclyde Trust—Imperial Life Assurance Company of Canada has purchased 100,000 ordinary units. This increases holding to 3.33m units (23.11 per cent).

Loekers—Mrs Isabel Elliott, a member holding more than 5 per cent of the issue share capital has recently sold a total of 70,000 shares. With the sales she now holds 226,000 ordinary shares (less than 5 per cent).

Drake and Scall Holdings—Scottish American Investment has sold 75,000 shares, reducing

holding to 1m shares (5.5 per cent).

Stoethert & Pitt—St. Georges Pension Fund holds 141,000 ordinary shares (5.48 per cent).

Stock Conversion and Investment Trust—J. Levy, director, as trustee of a charitable trust acquired 100,000 shares by way of gift on March 17. Total interest 4m shares as trustee except 2.7m.

Burton Group—On March 24 1982 36,000 ordinary shares were sold from a trust of which Mr Arnold J. Burton and Mr Raymond M. Burton are non-beneficial trustees.

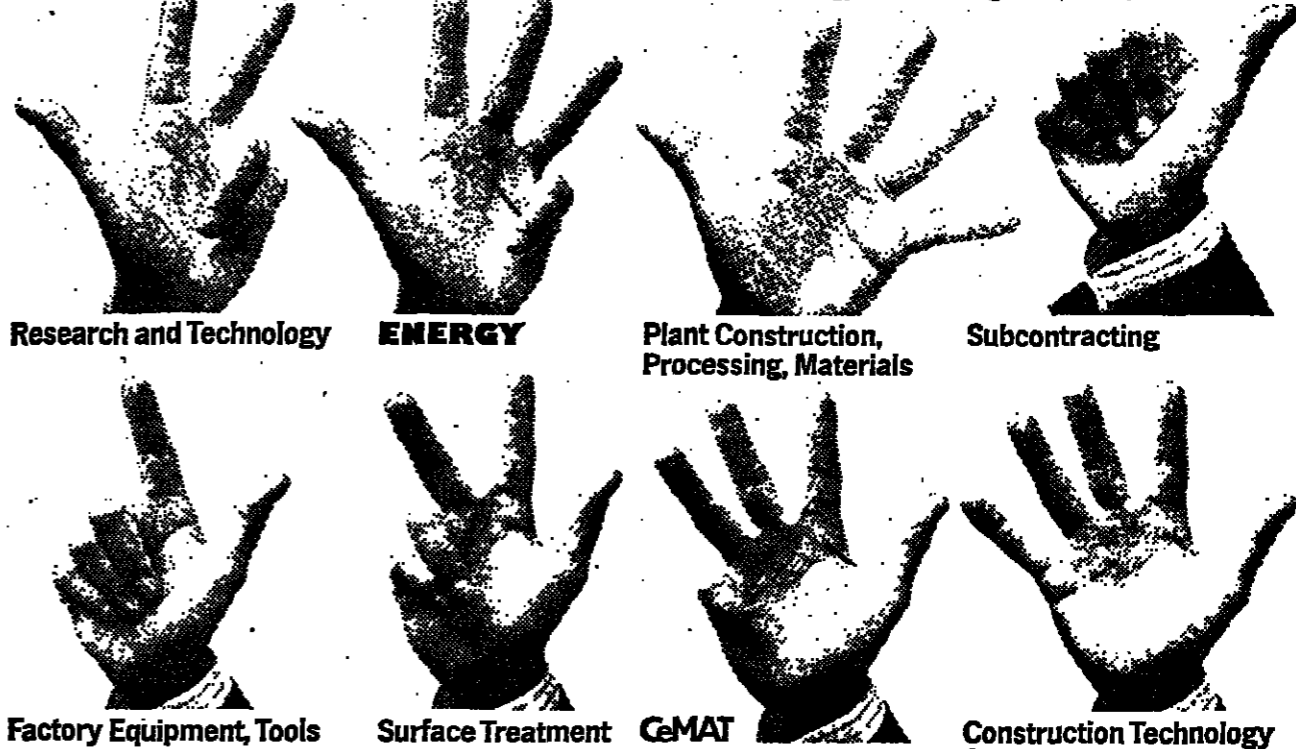
Dewhurst Dent—Anglo-African Finance has acquired a further 25,000 ordinary shares at 81p.

Standard Fineworks—Following transfer by deed of gift of 20,000 ordinary shares, the share holding (including beneficiaries) of Mr M. B. Greenhalgh, director, now stands at 201,282 shares (8.05 per cent).

10 good reasons for one business trip

G&BT
World centre for office and data technology

World Market
for Electrical Engineering and Electronics with the World Light Show—Lights and Lamps



Research and Technology **ENERGY** Plant Construction, Processing, Materials Subcontracting

Factory Equipment, Tools Surface Treatment **G&MAT** Construction Technology

World centre for materials handling and transport

10 Fairs at one time in one place

Travelling from one exhibition to another costs time and money. Just a single trip to Hanover/West Germany can save you the effort. Because the Hanover Fair is the world's no.1 market for technology.

10 fairs in one will present the entire range of international technology—solutions for all types of industrial problems.

A unique chance to obtain comprehensive and useful information, to ensure optimal investment decisions, to initiate international projects. The Hanover Fair offers all this—and

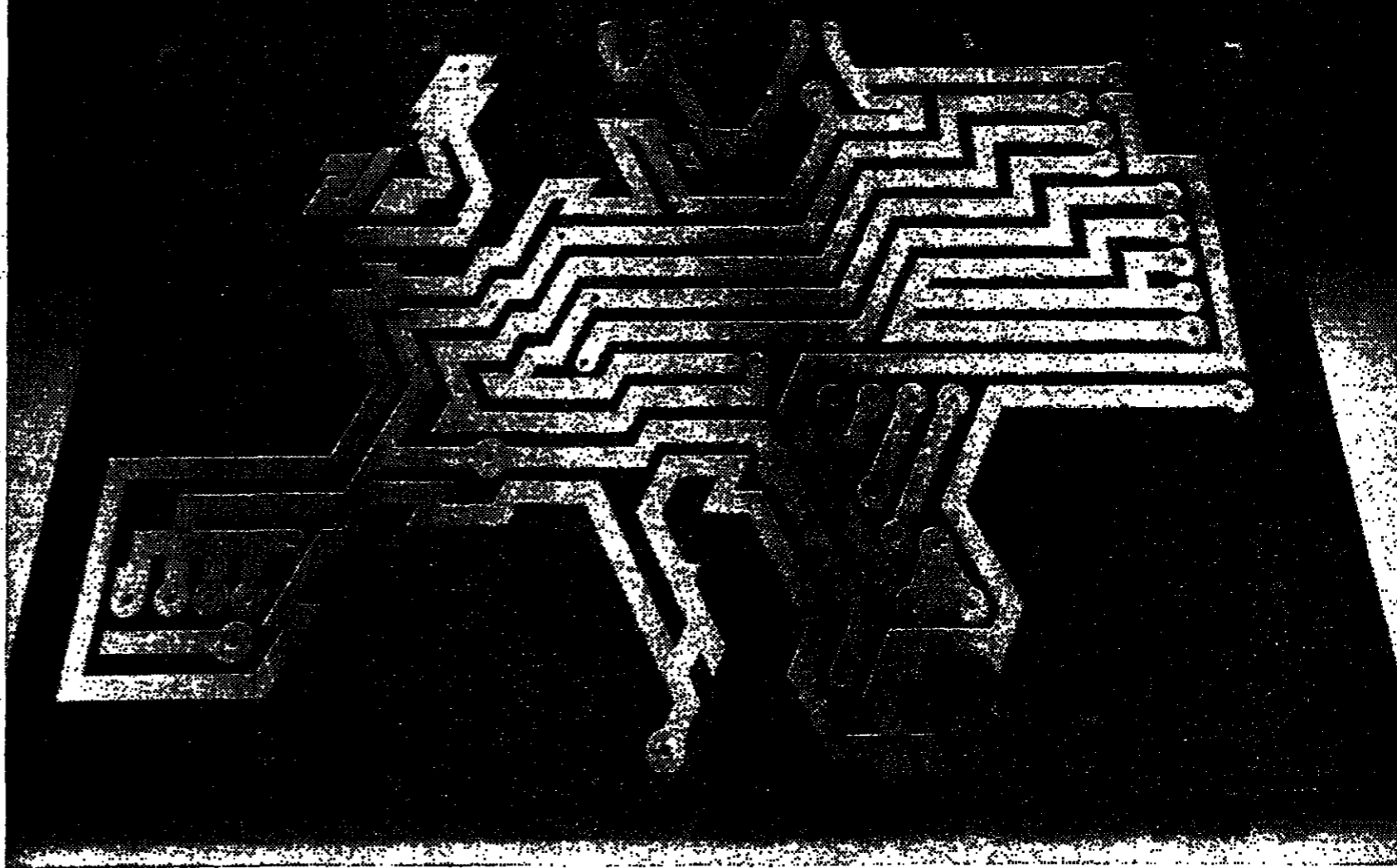
more. In short, an ideal opportunity to meet the world's top technology, as well as the men who matter in the worlds of business, science and politics.

Kuoni Travel Ltd., 33, Maddox Street
London, W1R9LD
Tel.: 01-499-8636, Telex: 263804

Wednesday, 21st – Wednesday, 28th April



GOULD'S MAP FOR GROWTH



Electronics is one of Europe's fastest growing industries, and few electronics companies are growing faster than Gould.

In just a little over a decade, Gould has become a \$2 billion force in the American electronics industry. And now we are committed to the same kind of dynamic growth in Europe.

With 14 manufacturing plants already in Europe, we are making a whole range of high-technology products for use here and export world-wide. It's all part of our strategy.

It's a strategy that means Gould is focusing on the electronic products where our proven technological capabilities give us the strongest competitive advantage. We're concentrating in six market segments where this technology shows substantial growth opportunities.

These six key areas are high performance 32-bit minicomputers, factory automation, test and measurement, medical instrumentation, defence systems and electronic components and materials.

To learn more about our company, our strategy and our activities, write to Gould, Department A1, Raynham Road, Bishop's Cleeve, Herefordshire CM23 5PF, England.

GOULD
Electronics & Electrical Products

Mail Order
freemans

Preliminary results for the 52 weeks ended 30th January 1982

	52 weeks ended 30th January 1982	53 weeks ended 31st January 1981
Turnover	291,362	260,127
VAT	33,938	30,693
	257,424	229,434
Profit before taxation	13,081	10,644
Profit after taxation	8,466	7,817

- * Sales up 12%.
- * Profit before taxation up 23%.
- * Proposed final dividend 2.25p per share making total dividends for year 4.15p per share – up 12%.
- * Active agents now 600,000 – up 13%.

Copies of the Annual Report and Accounts, when published, will be available from the Company Secretary (01-735 7644)
Freemans PLC 139 Clapham Road London SW9 0HR

Mexico confident of keeping foreign borrowing on target

BY PETER MONTAGNON IN CARTAGENA, COLUMBIA
MEXICO has managed to keep its massive 1982 foreign borrowing programme on target during the first quarter of this year, despite the traumatic devaluation of the peso in February.

Banamex profits surge

MEXICO's second largest private bank, Banco Nacional de Mexico (Banamex), has reported a 4.1bn peso (\$157.6m) net profit for 1981 — a 36.6 per cent increase, writes William Chislett.

declined slightly to 23.39 per cent, but its brokerage house maintained its number one position, with 22.8 per cent of share trading.

Schlitz attracts new bid of \$470m

By David Lascelles in New York

SCHLITZ, the large U.S. brewer, has received another takeover bid — its third in nine months.

Stroh Brewing, a large regional brewer based in Detroit, yesterday announced a deal that places a value of about \$470m on Schlitz.

The main question raised by Stroh's bid is whether it will encounter the same anti-trust problems that prevented Schlitz merging last year.

Why Coca-Cola chose motion pictures

COKE IS IT! These three words are the Coca-Cola company's latest carefully wrought message in its remarkably successful dialogue with the American consumer.

Health care, when examined more closely, fell foul of the technology stipulation, and Coke simply could not find food companies it felt had profit margin potential as good as its own drinks business.

This however, does not answer the equally important question of what Coca-Cola will bring to Columbia, other than one of the strongest blue-chip balance sheets in corporate America.



Mr Roberto Goizueta with workers at Coca-Cola's Peking plant opened last year.

lifestyles. Mr Goizueta said, clearly enjoying the sense of understatement. He also thought that Coke's unrivaled global network of bottlers—all of them independent, locally-owned businesses—would, allied to Coke's positive image, help Columbia to sell its wares outside the U.S.

But in general, he makes the point that films are expensive to make (Columbia's average cost is \$10m to \$12m), but are "under promoted and under merchandised."

Mr Goizueta said that Coke's biggest challenge with Columbia would be to maintain a level of quality in production comparable with its efforts in the soft drinks business.

He agreed that in the next four years it would be difficult to rearg which way the video revolution was heading. During that time, a software producer like Columbia would have to be sharp and to keep its options open.

Ecuador in talks for \$500m credit

By Our Euromarkets Staff

ECUADOR is sounding out the Eurocredit market for a least \$500m of short-term money. Bankers report that no official mandate has been awarded, but discussions have been held with Ecuadorian Government officials.

\$110m Eurobonds launched as prices fall

BY ALAN FRIEDMAN

A TOTAL of \$110m of fixed-interest Eurodollar bonds were launched yesterday as prices of new and seasoned bonds fell on average by 1 to 2 points.

In the sterling sector there are strong rumours that a bulldog bond is about to be launched for Credit Foncier de France, the French state property finance group.

Of the two new issues yesterday, the first seemed to meet with a fairly enthusiastic reception despite the poor market.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which will be published next on Thursday April 15.

Table with columns: U.S. DOLLAR STRAIGHTS, OTHER STRAIGHTS, CONVERTIBLE, DEUTSCHE MARK STRAIGHTS, SWISS FRANC STRAIGHTS. Each section lists bond names, issued dates, bid prices, and yields.

Lower opening period seen at 3M

By Our Financial Staff

LOWER FIRST quarter earnings are expected from Minnesota, Mining and Manufacturing (3M), the highly diversified U.S. group, according to Mr Lewis W. Lehr, the chairman.

He blames the decline on a combination of economic conditions and currency effects. Earnings in the first quarter of 1981 totalled \$168.9m or \$1.44 a share.

MORGAN STANLEY & CO. ALEX. BROWN & SONS HAMBRECHT & QUIST. 1,250,000 Shares. Paradyne Corporation. Common Stock (\$20 Par Value).

NEWISSUE

All these securities having been sold, this announcement appears as a matter of record only.

March 1982



BEST DENKI CO., LTD.

(Kabushiki Kaisha Best Denki) (Incorporated under the laws of Japan)

U.S. \$15,000,000

5% PER CENT. CONVERTIBLE BONDS DUE 1997 ISSUE PRICE 100 PER CENT.

- List of underwriters: The Nikko Securities Co. (Asia) Limited, Indosuez Asia Limited, Daiwa Securities (H.K.) Limited, Kleinwort, Benson (Hong Kong) Limited, United Chase Merchant Bankers Limited, Tokai Asia Limited, Jardine Fleming & Company Limited, Sarwa International Finance Limited, Schroders & Chartered Limited, Warley Limited, Dai-ichi Securities Co., Ltd., Kyowa Finance (Hong Kong) Limited, Mitsubishi International Finance Limited, Gulf Finance Company Limited, LICB Asia Limited, Mitsui Finance Asia Limited, Yamaichi International (H.K.) Ltd., Kinki Securities Co. Ltd., Lung Yuen Finance Co. Ltd., Tokyo Finance (Asia) Ltd.

This advertisement appears as a matter of record only.



Banco de Fomento Nacional

U.S. \$120,000,000 Medium Term Loan

managed and provided by

- List of banks: Manufacturers Hanover Limited, Banco Espirito Santo e Comercial de Lisboa London Branch, The Bank of Tokyo, Ltd., IBI International Limited, The Long-Term Credit Bank of Japan, Limited, State Bank of India, Arab Bank Limited, The Chuo Trust and Banking Company Limited, Agent Bank: Manufacturers Hanover Limited

February, 1982



All of these Securities having been sold, this announcement appears as a matter of record only.

New Issue / March, 1982

\$150,000,000

Canadian National Railway Company

(Wholly owned by the Government of Canada)

16 3/4% Sinking Fund Debentures Due 2007

Interest payable March 1 and September 1

Principal and interest payable in The City of New York in lawful money of the United States of America.

- List of underwriters: Salomon Brothers Inc, McLeod Young Weir Incorporated, Greenshields & Co Inc, Goldman, Sachs & Co., Merrill Lynch White Weld Capital Markets Group, Bear, Stearns & Co., Dillon, Read & Co. Inc., Dominion Securities Ames Inc., E. F. Hutton & Company Inc., Kidder, Peabody & Co., Shearson/American Express Inc., Warburg Paribas Becker, Wood Gundy Incorporated, N Nesbitt Thomson Securities, Inc., Richardson Securities, Inc., A. G. Edwards & Sons, Inc., Kleinwort, Benson, Moseley, Hallgarten, Estabrook & Weeden Inc., Oppenheimer & Co., Inc., Yamaichi International (America), Inc., Tucker, Anthony & R. L. Day, Inc., Nomura Securities International, Inc., Lévesque, Beaubien Inc., Robert Fleming, Hudson Securities, Inc., Lazard Frères & Co., L. F. Rothschild, Unterberg, Towbin, UBS Securities Inc., Dean Witter Reynolds Inc., Midland Doherty Inc., Daiwa Securities America Inc., Alex. Brown & Sons, EuroPartners Securities Corporation, Ladenburg, Thalmann & Co. Inc., The Nikko Securities Co., Thomson McKinnon Securities Inc., Blyth Eastman Paine Webber, Donaldson, Lufkin & Jenrette, The First Boston Corporation, Lehman Brothers Kuhn Loeb, Atlantic Capital, Bache Halsey Stuart Shields, Burns Fry and Timmins Inc., Drexel Burnham Lambert, E. F. Hutton & Company Inc., K. F. Rothschild, Unterberg, Towbin, UBS Securities Inc., Dean Witter Reynolds Inc., Midland Doherty Inc., Daiwa Securities America Inc., Alex. Brown & Sons, EuroPartners Securities Corporation, Ladenburg, Thalmann & Co. Inc., The Nikko Securities Co., Thomson McKinnon Securities Inc.

Companies and Markets

INTL. COMPANIES & FINANCE

Danish shipping line lifts earnings

By Hilary Barnes in Copenhagen LAURITZEN, the Danish shipping and oil exploration group reports an increase in comparable earnings before tax from Dkr 190m to Dkr 292m (\$35m) for 1981, attributing the satisfactory result to its reefer and off-shore operations. The group operates six off drilling rigs and is a partner with P & O in Lauritzen Petroleum Reeters which has a combined fleet of about 50 refrigerated vessels. High interest payments had had a negative influence on earnings, but this was 'more than offset' by foreign exchange gains. The company's gross operating profit was up from Dkr 24m to Dkr 51m and earnings before depreciation increased from Dkr 24m to Dkr 37m. Shipping earnings are expected to increase again in 1982 despite heavy capital spending. Last year the fleet increased by nine units at a purchase price aggregating close to Dkr 1.9bn, marking a new phase of expansion. The accounts for the full Lauritzen group including shipbuilding and manufacturing interests, are due to be published on Thursday.

Banks deal for Wienerwald

By John Wicks in Zurich WIENERWALD, the Swiss-based restaurant and hotel concern, has reached agreement with its banks over debt totalling about DM 290m (\$109m). The banks, which are understood to have held talks in Zurich at the invitation of Swiss Bank Corporation, are to continue to put existing lines of credit at Wienerwald's disposal. An unspecified amount of additional liquid aid—'held over' not to exceed DM 30m—has been granted to the company from the personal funds of the owner and founder, Mr Friedrich Jahn, and by the banks. Wienerwald's debt, about one-third of which short term, is being used mainly to finance the re-organisation of the two U.S. restaurant chains, International House of Pancakes and Louisa, and the launching of the West German travel agency, Jahn-Reisen.

Polish crisis hampers trading at Kloeckner

By Jonathan Carr in Bonn

PRE-TAX PROFITS of industrial plant business with Kloeckner and Co, the West German trading concern, fell by 11 per cent last year to DM 40m (\$16.6m) from DM 45m in 1980, with nearly all sectors of activity involved in that setback. However, the company said yesterday that barring unforeseen political difficulties, it hoped to hold its profits this year at around the 1981 level. Among those parts of Kloeckner's international trading subject to political disturbance are coal and industrial plant. Kloeckner takes coal from Poland and has a large

fearing shortages. But Kloeckner said Poland was now delivering normally again, indeed there had been a temporary coal surplus—intensified by the depressed state of the steel industry and the consequent lack of demand for coking coal. The main bright spot in Kloeckner's results remains its industrial plant business, notably with Iraq and south-east Asia as well as Eastern Europe. Orders in hand at the end of 1981 totalled DM 3.4bn. A further DM 770m worth of orders had been gained in the first quarter of 1982.

Price controls hit French Esso

By David White in Paris

ESXON'S French subsidiary, Esso SAF, has joined the chorus of oil companies clamouring for a more favourable pricing system after announcing a drop in its profits for last year. Net earnings fell to FFf 242m (\$39m) from FFf 266m and the company would have broken even if it were not for its profitable exploration and production offshoot. Own refining and distribution showed an operating loss of FFf 1.14bn, compared with a surplus of FFf 125m in 1980. Maximum prices set by the French Government reflected the increase in the cost of dollar-denominated crude purchases inadequately and too late, Esso said. Its refineries lost money despite the fact that a large proportion of the incoming crude was bought from Saudi Arabia at relatively low prices during the first nine months of the year. The Government is due to launch a new price calculation

system next month for oil products. Esso said that a more 'realistic' system was imperative if the industry was to face up to the cost of adapting refining and distribution facilities to the current lower demand. Final accounts on refining and distribution showed neither profit nor loss. An inventory gain of FFf 2.2bn was offset by the operating loss and a FFf 1.06bn provision for currency fluctuations. The company decided to pay the same dividend of FFf 20 per share.

Strong liquidity boosts HAL profit at net level

By Charles Batchelor in Amsterdam

A DOWNTURN in the cruise activities of Holland America Line Trust (HAL), the Dutch shipping and trading company, reduced its operating earnings in 1981, but higher interest earnings, drawings on provisions, and currency movements led to a sharp improvement at the net level. Operating profits fell to only \$3.6m from \$13.2m on turnover 5 per cent lower at \$317m. The economic recession and increased competition put pressure on HAL's cruise activities. Net profit increased by 70 per cent to \$18.2m, excluding the \$29.5m insurance payment of Prinsendam. Net profit per share rose \$2, excluding the insurance payment, from \$25 the year before. HAL proposes increasing its dividend to \$15 per share from \$10. HAL said it will be difficult to match last year's result in 1982, excluding the book profit of around \$19m expected from the sale of another of its vessels, the Statendam, to a group of investors. The tourism division faces growing competition while the economic recession in Europe will make it difficult for the trading division to improve last year's result to any great extent. The company's strong liquidity position will however mean it will profit from high rates of interest. HAL, an old-established Dutch cruise line, moved its managing board headquarters to Stamford, Connecticut in 1977.

Extraordinary losses depress Elsevier result

By Our Amsterdam Correspondent

ELSEVIER-NDU, the Dutch publishing group, slightly increased its operating profit in 1981, but losses sustained on the liquidation of some parts of its business and the sale of subsidiaries led to a marginally lower net result. Operating profit rose by 5 per cent to Fl 73.6m (\$28m) on turnover 1 per cent higher at Fl 1.33bn (\$503m). Despite a slightly lower tax charge of Fl 5.7m and a reduction in the net interest charge, net profit was Fl 206,000 lower at Fl 40.4m. This was largely the result of extraordinary losses of Fl 7.8m (compared with the previous year's profit of Fl 300,000 resulting from liquidations and disposals.

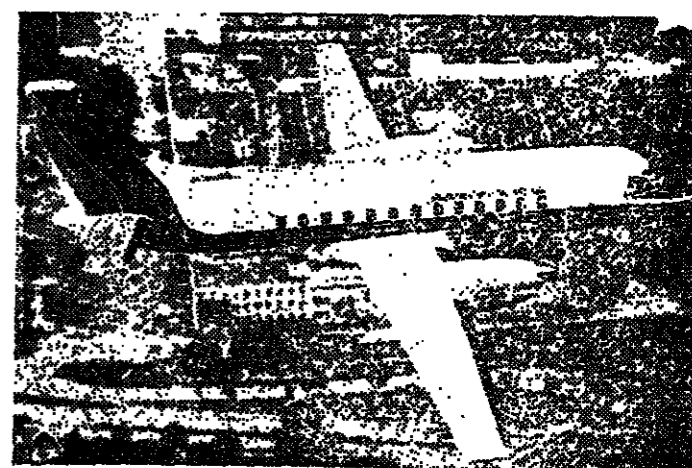
Michael Donne on the Saab-Fairchild project Swedish-U.S. push for slice of the commuter jet market

THE FIRST parts of a major new joint Swedish-American airliner are now beginning to come together in a new assembly hall alongside the airfield at Linköping in Sweden. The first aircraft is on schedule for roll-out next November.

This is the Saab-Fairchild 340, a twin-engine, 34-seat pressurised airliner, designed and built jointly by Saab-Scania of Sweden and Fairchild Industries of the U.S. in a \$1bn attempt to capture a major share of the world's growing markets for short-haul, outlet and regional 'commuter' or 'feeder' airliners. Although Saab-Scania has undertaken much of the initial development work, and will undertake the final assembly and test flying at Linköping, it is broadly a 50-50 effort, with the production and marketing being shared. Saab-Scania is building the fuselage, the flight deck and the central systems, while Fairchild Industries is building the wings, engine nacelles and tail unit.

The two turbo-prop engines will be U.S. General Electric CT7-6s, chosen for quietness and fuel efficiency, but other companies are also participants. Dowty Group of the UK, for example, is providing the propellers, while other UK companies may supply parts and items of equipment. The market for this type of airliner is already substantial, and is growing, despite the recession which has damped down sales in recent months. In the U.S., there has already emerged a substantial interest in small, economical, noise-feeder airliners, linking remote communities together and with bigger, nearby cities and airports.

Outside the U.S., interest in this type of aircraft—broadly in the 20-to-40-seat category—has also been expanding in Western Europe and the UK. It is now estimated that there are more than 20 different manufacturers involved worldwide in designing or building aircraft of varying sizes to meet the likely demand. The estimates of the eventual market vary, but 2,000 aircraft only by the mid-1990s, worth some \$10bn, is not regarded as unreasonable by the manufacturers. The big advantage in this type of aircraft is that they are comparatively cheap—a price of about \$5m per aircraft is the



The SF340: due for November roll-out.

top end of the market, and Saab-Fairchild expects to sell the 340 at about \$4.75m in November 1981 prices. The Saab-Fairchild 340's major competition comes from four other manufacturers. They include the Havilland Aircraft of Canada with the Dash Eight, of about 36 seats; the Brasília from Embraer of Brazil, a 30-plus seater; and the new joint Aerospaciale (France) and Aeritalia (Italy) ATR-42, of 42-plus seats, of which are still under development.

The fourth manufacturer is Short Brothers of Belfast, which has followed up its highly successful wide-bodied 330 with the new, bigger, 360, which is already flying and which therefore has a distinct advantage over its rivals. Nevertheless, the competition is fierce, and Shorts is maintaining a high level of marketing to ensure that it retains its advantage.

But the market ought to be big enough for all of them. Saab-Fairchild, the company set up to run the 340 venture, itself believes that it can win at least 20 per cent of it, or at least 400 aircraft, and it is setting its sights on a break-even of about 200 aircraft delivered.

Orders and options already held for the 340 cover 111 aircraft, of which about three-quarters are said to be firm, with about half the total order book coming from the U.S. Since most of the other manufacturers also claim a substantial volume of orders and options, it is clear that there is some measure of duplication of prospective operators in making their choices, and some shake-out of these order books is likely to take place over the next year or two.

But despite this, the feeling nevertheless is that there will be plenty of scope for all the commuter-liner builders, once the recession is over and air transport expansion is resumed, even if at a much lower annual growth rate than prevailed in the mid to late 1970s—say, 5 to 6 per cent against 10 per cent originally.

The overall market estimate only cover the commercial sector, and take no account of potential military procurement. This, it is believed, could also be substantial. Every air force in the world, both in the mature and the developing countries, requires light transport aircraft for communications and other duties, such as air ambulances, and it would be surprising if through the 1980s several hundred such aircraft were not ordered worldwide.

So far, however, most manufacturers, including Saab-Fairchild, are not counting on such military sales, but measure the likely success of their ventures solely upon what they can win in the civil market—any military sales coming as a bonus. Already about 1,400 workers are involved in the Saab-Fairchild 340 development programme on both sides of the Atlantic. After November's roll-out, the first flight will be early in 1983, followed by an extensive flight test programme and first deliveries to customers in early 1984.

By then, the other aircraft also now on the stocks will be emerging, and all the signs are that a major sales battle is getting under way for what could become one of the biggest single airliner markets of the 1980s.

Companies and Markets INTL: COMPANIES & FINANCE

Marui just ahead despite weak consumer spending

BY YOKO SHIBATA IN TOKYO

MARUI, the Japanese retailer specialising in credit sales, has lifted its consolidated net earnings for the year ended January...

efficiency at its stores, the company said. It also benefited from a personal loan business it started during the year...

Y14,590bn a year earlier, but it is expected to rise to Y19bn this year with the opening of two new stores and the expansion of others.

Promet exceeds profits forecast

By Wong Sui-ong in Kuala Lumpur

PROMET, the oil rig builder and construction group operating in Malaysia and Singapore has reported pre-tax profits of 42m ringgit (US\$18m) for the year ended December...

First Pacific assets reshuffled

BY ROBERT COTTELL IN HONG KONG

THE FIRST PACIFIC group, which is controlled by a group of Indonesian investors, is to take over Shanghai Land, a quoted Hong Kong company...

a major shareholding in Overseas Union Finance, a Hong Kong registered deposit-taker with total assets of more than HK\$800m (US\$138m).

Pacific incorporated a new company First Pacific Investments. FPI will inject HK\$10.3m of quoted securities into Shanghai Land in exchange for 1.9m SL shares.

Government loan for Air New Zealand

By Dal Hayward in Wellington

AIR NEW ZEALAND, the national flag carrier, is to receive a NZ\$50m loan from the Government to improve its financial position.

The government-owned airline expects to report a loss of between NZ\$60m and NZ\$100m (US\$77.5m) for fiscal 1981-82 against a loss of NZ\$30.8m on revenues of NZ\$557.2m a year earlier.

The subordinated loan will carry an interest rate of 14 per cent but may be converted into shares when details of the airline's recovery programme are worked out, Mr Robert Muldoon, the Prime Minister, said.

A firm of U.S. management consultants has been retained to investigate the airline's problems. Last year's results were hard hit by soaring fuel costs and a sharp fall in charter revenues.

Foreign currency deposits rise at Bank Hapoalim

BY L. DANIEL IN TEL AVIV

CONSOLIDATED net profits of Bank Hapoalim, the Israel banking group controlled by the Federation of Labour, exceeded the U.S.\$100m mark for the first time in 1981, with an 18.7 per cent rise to \$102.1m, calculated at the December 31 rate of 15.604 shekels to the dollar.

The consolidated balance sheet at \$19.1bn was up 12.1 per cent. Of the bank's deposits, both in Israel and abroad, 48 per cent were in foreign currency last year, compared with 45 per cent in 1980, as more local residents opened foreign currency accounts, and operations abroad expanded.

The group expanded its capital base by two public offerings on the Tel Aviv Stock Exchange last year, as well as by a \$50m offering on the Eurodollar market.

The board is to recommend a 100 per cent scrip issue (compared with a 65 per cent issue in 1980), and unchanged cash dividends of 12.5 per cent on ordinary shares and 15.5 per cent on ordinary preference shares.

Mr Giora Gazit, the chairman said the bank had not been hit by the recession in the local diamond industry, and its substantial commitments in the construction field were fully covered by liquid collateral on all loans.

He said the extent of Government control over provident funds and savings schemes enables the authorities to limit not only short-term credit but also medium- and long-term credit. This required the banks to charge a real interest rate of 30 per cent (not taking into account inflation) and this might lead to a recession, Mr Gazit warned.

Kirsh to reorganise insurance side

By Thomas Sparks in Johannesburg

EXTREMELY poor conditions in the South African short-term insurance industry have led Kirsh Industries to accelerate the merger of its Constantia Insurance and AA Mutual subsidiaries and to plan the complete reorganisation of its entire insurance activities.

Constantia beat other insurance companies last July in a R12m (\$12.5m) bid for AA Mutual. A merger of the two companies was expected by the management to result in an improvement in Constantia's operations, particularly as the year ended March 31 1981 had resulted in a pre-tax loss of R174,000.

Following the acquisition of AA Mutual, Constantia ceased to be quoted directly on the Johannesburg Stock Exchange last November and became a wholly-owned subsidiary of a newly-quoted company, Consure Insurance Holdings. The management of Consure now reports that the underwriting and investment income of Constantia will be inadequate to ensure a profit for the year to March 31, 1982. To protect Consure's shareholders' interests, Constantia is to sell the goodwill arising from its insurance business to AA Mutual with effect from May 1 for R558,000.

It is also proposed that Consure sell its interest in Constantia to unquoted Kirsh Industries for R2.33m. Once these transactions are completed Consure will be a cash shell with assets of 55.3 cents a share.

Novo Industri A/S

The Annual General Meeting of the Company will be held on Thursday 22nd April, 1982 at 4 p.m. at Børsbygningen, Børsallen, Copenhagen.

Agenda

- 1. The Board of Directors' Report on the Company's activities in the year ended 31st December 1981. 2. Presentation of the financial statement, auditors' report and consolidated group accounts. 3. Resolution concerning adoption of the profit and loss account and balance sheet, including the discharge of management and directors from their obligations in this respect. 4. Resolution concerning the application of profit in accordance with the adopted accounts. 5. Election of members to the Board of Directors. 6. Appointment of auditors. 7. Proposals, if any, from the Board of Directors or from shareholders.

Admission cards and voting papers are available for collection or by postal application at the Company's office, Novo Allé, 2880 Bagsvaerd, Denmark, on all business days from 5th April to 15th April, 1982 both days inclusive between 10 a.m. and 3 p.m.

Where shares are registered under the holder's name admission cards and voting papers will on application be issued directly to a shareholder (stating the serial numbers and nominal value of his shares). In respect of other shares, admission cards and voting papers are issued against production of the share certificates or any other documentation considered in the opinion of the Company to be satisfactory, e.g. a written statement from a bank approved by the Company to the effect that the shareholder has deposited share certificates identified by serial numbers and nominal value, in the bank; that the shares bear no endorsement to the effect that they have been registered under the holder's name, and that the shares will remain deposited in the bank until the day after the General Meeting for which the shareholder requests an admission card. Unless the shareholder specifies an address where the admission card shall be sent to, the admission card must be collected at the Company's office not later than 21st April, 1982.

The agenda, the complete proposals and the financial statement, auditors' report and the consolidated group accounts will be available for inspection by shareholders at the Company's office on Wednesday, 14th April, 1982. The financial statement etc. are available from the Company or Morgan Grenfell & Co. Limited, Registrars Department, 21 Austin Friars, London EC2A 2DF as from 5th April, 1982. However, the financial statement will be sent to the shareholders whose shares are registered under the holder's name in the Company's register of shareholders.

The dividends declared at the Annual General Meeting will be paid (less 30 per cent dividend tax) from Friday 23rd April, 1982, against delivery of coupon number 6. Payment will take place at Copenhagen Handelsbank, 2, Holmens Kanal, DK-1091, Copenhagen K.

Information on the special taxation rules applicable to shareholders resident in the United Kingdom or the Republic of Ireland may be obtained from the Company or from Morgan Grenfell & Co. Limited.

Bagsvaerd, March 1982

Signed by the Board of Directors

KOREA FIRST BANK U.S. \$30,000,000 Floating Rate Notes Due 1989

Extension to NZ smelter proposed WELLINGTON—Sumitomo Aluminium Smelting Company and Showa Denko have told the New Zealand government...

European Coal and Steel Community U.S. \$50,000,000 14 3/4% Notes due 1987

INVEST IN 50,000 BETTER TOMORROWS! 50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.

Banco Union, C.A. U.S. \$35,000,000 NEGOTIABLE FLOATING RATE CERTIFICATES OF DEPOSIT MATURITY DATE 26 SEPTEMBER 1982/1984

U.S. \$300,000,000 Gulf Oil Finance N.V. Zero Coupon Guaranteed Notes Due March 2, 1992 Unconditionally Guaranteed by Gulf Oil Corporation

Companies and Markets

WORLD STOCK MARKETS

Easier early Wall Street bias

NEW YORK

Table of stock prices for various companies in New York, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Table of stock prices for various companies, including columns for Stock, Mar. 26, Mar. 25, and Mar. 24.

Indices

Table of market indices including Dow Jones, S&P 500, and other regional indices.

STANDARD AND POORS

Table of Standard and Poors indices and related data.

INDICES

Table of various international and regional indices.

NEW YORK

Table of New York market data and indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

INDICES

Table of various international and regional indices.

A SLIGHTLY easier tendency prevailed on Wall Street yesterday morning, with investors continuing to worry about large U.S. budget deficits, recession and high interest rates.

The Dow Jones Industrial Average, after last Friday's fall of 8.71, managed to edge up 0.57 to 318.59 at 1 p.m. but the NYSE All Common Index declined 13 cents more to 864.40.

Bankers' Trust raised its broker loan rate, which often signals a rise in the prime rate, to 15 1/2 per cent from 14 1/2.

On the active list, Upjohn receded 1 1/2 to \$42 1/2 and G. D. Searle 1 1/2 to \$32 1/2.

Bankamerica, Boeing, Deere and Sony surrendered fractions in brisk trading but Exxon pointed slightly higher.

Less active Tesoro Petroleum rose \$1 to \$21 1/2. Texas Instruments also added a point to \$78 1/2 while Teletype put up 1 1/2 to \$7 1/2.

Banking, which plans to re-purchase up to 1.25m shares, firmed 1 1/2 to \$25 1/2.

Chrysler dipped 1/2 to \$41. It has extended its \$200 to \$200,000 rebates on new cars to April 10 from March 31.

THE AMERICAN SE Market Value Index rose 0.54 to 329.55 at 1 p.m. on volume of 2.77m shares (2.41m).

Dome Petroleum, the volume leader, eased 1/2 to \$4 on about 160,000 shares.

Reports International "A" added 1 1/2 to \$18 1/2.

Canada Markets were easier-inclined in light early trading, with the Toronto Composite Index off 4.9 at 1,892.23 at noon.

Gold prices fell 0.9 to \$312.60 but Oil and Gas improved 13.8 to \$20.85 against the trend.

Closing prices for North America were not available for this edition.

Active BP Canada rose 2 1/2 to \$33 1/2 and Gulf Canada 1 1/2 to \$21 1/2.

London dealers backed away from the Australian market when the dealing account came to an end last week, and apparently will be reluctant to come back until the political picture clears.

The Australian All Ordinaries Index dipped 6.0 to 469.7, Oil and Gas 1.7 to \$68.2 and Metals and Minerals 6.0 to \$31.1.

The Cooper Basin Dullington No 22 well flowed at the rate of 1,994 barrels a day, while Merimela No 8 produced oil at the rate of 560 barrels a day.

Among the partners, Alliance Oil lost 12 cents to \$31.95, Santos 20 cents to \$49.30, Vazaga 30 cents to \$57.70, and CSR, which holds interests in both wells through Delhi Oil, was down 12 cents to \$33.15.

BEIP fell 16 cents to \$57.44, while MIM shed 3 cents to \$52.62, Western Mining 12 cents to \$55.40, Pancontinental 15 cents to \$41.75 and Central Newsman Gold 25 cents to \$43.50.

Bourse prices ended mixed to easier after slow trading, with investors discouraged by renewed U.S. dollar strength.

Ahead of results due shortly, Commerbank lost DM 1 to DM 146.

Engineering shares were weak, with Continental to DM 194 and Linde DM 2.80 to DM 302.20. In Motors, Daimler fell DM 4.30 to DM 267 and Volkswagen DM 1.50 to DM 142.50.

in very light trading, with the Hang Seng index receding 13.46 more to 1,174.72.

Turnover on the four exchanges amounted to only HK\$5.96m, against last Friday's total of HK\$162.58m.

Brokers said that continuing upward pressure on U.S. interest rates had dashed any hopes for a decline in local rates, and caused brokers to lower Hong Kong corporate earnings expectations for 1982.

Most investors were said to be sitting on the sidelines, with little selling as buying taking place.

Carrion Investments shed 7.5 cents to HK\$3.975 and Sun Hang to HK\$2.25, while 25 cents to HK\$5.95 following respective annual and half-year earnings reports. Brokers said that while the results from the two companies were only slightly below expectations, the prospects for both appear to have been dampened by the weakness in the property market and high interest rates.

Johannesburg The market closed generally easier in continued thin trading. Gold shares followed the market price lower, although some recovered part of their opening losses, as in Deontofin, down 5 cents to \$15.20, after \$15.00.

Singapore Shares generally declined in quiet trading, partly influenced by the lower Hong Kong trend. The Singapore Straits Times Industrial Index slipped 5.27 to 715.20.

Genting receded 5 cents to \$23.50. Par 10 cents to \$22.95, National Iron 10 cents to \$25.35, Hong Leong Finance 10 cents to \$27.60, Overseas Chinese Bank 40 cents to \$81.10 and United Overseas Bank 6 cents to \$24.02. Standard Chartered 5 cents to \$22.70 and Singapore Land 5 cents to \$27.20.

SWITZERLAND

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

A firmer dollar also kept many dealers on the sidelines, with the lack of buying interest evident in all sectors. The Swiss Bank Corporation Industrials index declined 2.5 to 283.6.

HONG KONG

Stocks mainly drifted easier

GERMANY

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

FRANCE

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

AUSTRALIA

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

JAPAN (continued)

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

NETHERLANDS

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

Share prices were easier in lacklustre trading as expectations that rates for Customer Time Deposits may be lowered yesterday were unfulfilled.

COMMODITIES AND AGRICULTURE

Common Fund delay

GENEVA—The United Nations Common Fund for stabilizing commodity prices, originally due to begin operations next week, will not start for at least another year, delegates to a preparatory meeting said here.

The delay could be even longer, they warned, since several key rules for operation of the Common Fund have yet to be discussed within the United Nations Conference for Trade and Development (UNCTAD).

UNCTAD plans to hold another preparatory meeting for the fund later this year, with a further meeting sometime in 1983.—Reuter

Wolff to trade gold bullion

LONDON METAL brokers, Rudolf Wolff, now 100 per cent owned by Noranda Mines of Canada, are to set up a department to trade in gold bullion prior to the opening of the London gold futures market on April 19.

Mr Christian Soerensen, who is the smaller holder leader, argues that whatever happens capital gains tax and inheri-

Tin Council adjourned

BY JOHN EDWARDS, COMMODITIES EDITOR

THE INTERNATIONAL Tin Council meeting, considering export controls and other means of bolstering its buffer stock, was adjourned yesterday with no decision being reached.

On the London Metal Exchange yesterday tin values closed virtually unchanged in quiet trading conditions, helped by the uncertainty about the Tin Council and—on a more practical note—the weaker trend in sterling against the dollar.

Danes split over land bank plan

BY HILARY BARNES IN COPENHAGEN

DANISH agriculture has been split down the middle by a Government plan to set up a state-owned land bank, which will provide cheap loans to the many thousand farmers currently threatened with bankruptcy against collateral in the land.

The Social Democratic Government's proposal is for a land bank which can lend up to Kr 100m at interest rates of under 5 per cent against security in the value of the property.

Gloomy report on cocoa

BY Our Commodities Editor

THE PROJECTED surplus of cocoa supplies in the 1981-82 season is reduced from 95,000 to 81,000 tonnes in the latest market report issued by London-based dealers, Gill and Duffus, today.

Moreover, the report adds, the buffer stock is beginning to sustain serious losses at least on paper. Purchases by the buffer stock have so far cost more than \$230m, but valued at today's daily price the highest level since 1965-1966.

Meat prices higher

BY RICHARD MOONEY

AVERAGE PRICES for beef and home-produced lamb were 29p a lb higher in February than in January, according to the Meat and Livestock Commission's retail prices survey.

Meat and lamb should be in good supply, however. The survey said an increase in the breeding herd last year should result in domestic production

Tea gardens seek aid for survival

BY RICHARD COWPER IN JAKARTA

INDIA, the world's largest producer and exporter of tea, broke a 25-year-old record last year when tea exports reached 245,000 tonnes.

The record export performance during 1981 was largely accounted for by an estimated 25 per cent increase in shipments to the USSR, from 64,000 tonnes in 1980 to 80,000 tonnes in 1981.

Feed mix use for lupins

BONN—A seed culture institute near the German town of Neubrandenburg has developed a new strain of lupin which is being hailed by the Press as the 'soya of the north'.

The lupin, tested in collaboration with sister institutes in Byelorussia and the Ukraine, shares with the soyabean a protein content of some 45 per cent of the new-
stock said.

1980 production of around 440,000 tonnes. The Indian tea industry has been going through an extremely difficult period in the last two years with many estates losing money and others barely managing to break even.

Both the central government and producing states have taken some measures to help the tea industry, and in the last few weeks the outlook for tea prices has improved, giving rise to the hope that 1982 will be a better year than the last.

Mr B. K. Goswami, the chairman of India's powerful government Tea Board admits that India has not taken full advantage of the new export opportunities, but he remains optimistic about the industry's future.

Scheme to expand Jamaican coffee output

BY CANUTE JAMES IN KINGSTON, JAMAICA

THE JAMAICAN Government and Japanese interests are to undertake a \$27.5m expansion in production of the island's prized high grown coffee, for which there is an under-supplied market.

The programme is expected to increase output to about 4.65m lbs per year, from the current 3.7m lbs.

The Japanese government is supporting the scheme with a \$5m loan through the Uesuma Company, while the company is putting up \$1m of its own money.

The expansion programme here is based on adding 6,000 new acres of coffee to farms on the slopes of the Blue Mountains in the hilly eastern section of the island.

BRITISH COMMODITY MARKETS

Table with multiple columns for various commodities like Lead, Zinc, Tin, Nickel, Silver, Copper, Aluminium, and Tin. Includes sub-sections for BASE METALS, COPPER, ZINC, TIN, NICKEL, SILVER, and COPPER.

MINERALS AND RESOURCES CORPORATION LIMITED

NOTICE TO HOLDERS OF SHARES: PAYMENT OF COUPON NO. 53. With reference to the notice of declaration of interim dividend...

Promotional Gifts: Key Rings, Paperweights, Cuff Links, Badges etc. Krugerrands Sovereigns: Other Gold Coins Bought & Sold. Venus Coins Limited.

PRICE CHANGES

Table showing price changes for Soyabean Meal, Sugar, Wheat, Barley, and Cotton. Includes columns for commodity name, price, and change.

COFFEE

Table showing coffee prices for various grades like Arabica and Robusta. Includes columns for grade, price, and change.

WHEAT

Table showing wheat prices for different types and origins. Includes columns for type, price, and change.

RUBBER

Table showing rubber prices for various grades. Includes columns for grade, price, and change.

GAS OIL FUTURES

Table showing gas oil futures prices for different months. Includes columns for month, price, and change.

TEA AUCTION

Table showing tea auction results for different grades. Includes columns for grade, quantity, and price.

EUROPEAN MARKETS

Table showing European market prices for various commodities like Wheat, Sugar, and Coffee. Includes columns for commodity, price, and change.

INDICES

Table showing various indices like Dow Jones and Moody's. Includes columns for index name, price, and change.

MOODY'S

Table showing Moody's index data for different periods. Includes columns for date, price, and change.

REUTERS

Table showing Reuters index data for different periods. Includes columns for date, price, and change.

CLUBS

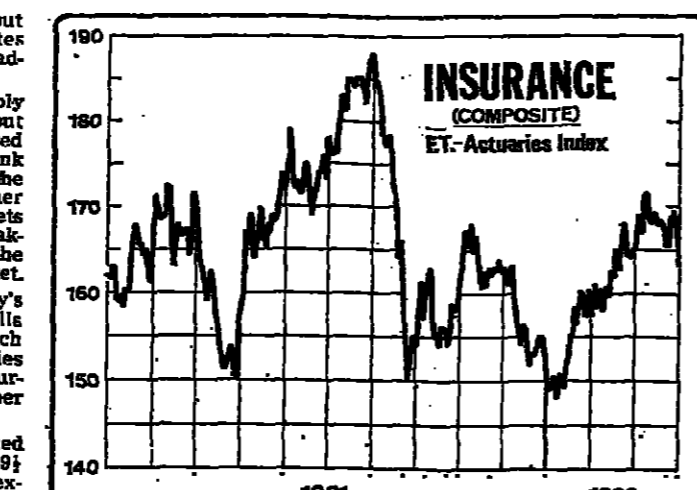
Text listing various clubs and their details. Includes names of clubs and their locations.

LONDON STOCK EXCHANGE

Gilts and equities down for fourth successive day on interest rate fears and reduced recovery hopes

Account Dealing Dates
Option
*First Declared Last Account Dealing
Mar 15 Mar 26 Apr 5
Mar 25 Apr 18 Apr 28
Apr 19 Apr 28 May 10

By heightened worries about international interest rates...
The latest U.S. money supply figures held no message, but concern was being expressed about the sharp rise in UK bank lending to industry in the quarter to mid-February. Higher rates in the money markets yesterday and renewed weakness in sterling against the dollar also unsettled the market.



53p on the announcement that the Brazilian Government has cancelled the Santa Cruz coal project order. Johnson and Frith Brown came on offer and shed 3 to 13p, but Glywedd moved up 3 to 117p in response to satisfactory results. Hopkinson rose 3 to 111p in response to Press comment and W.A. Tysack found support and rose 2 1/2 to 179p after 20p. Of the 21 quietly dealt, the market lost 4 at 30p, GRN 2 to 135p and John Brown 1 1/2 to 65p.

Metal Box down again
Still unsettled by the gloomy profits forecast and proposed factory closures, Metal Box fell 12 for a two-day relapse of 25 to 165p. Elsewhere in miscellaneous Industrials, Associated Communications Corporation "A" lost 4 to 96p on Heron Corporation's decision to withdraw its bid, while City Investments dropped 7 to 58p on profit-taking in the absence of the much-rumoured bid. Low and Bonar plummeted 5 1/2 to 130p on the lower profits and shock 5 1/2 per cent cut in the final dividend, while Cape Industries fell 7 to 163p on adverse comment. Sotheby's became an erratic market, rising to 370p in response to a takeover offer in the City of London, but falling to 340p on profit-taking and closing a net 10 cheaper at 345p. British Aerospace, on the other hand, rose 10 to 180p following comment ahead of today's preliminary results and Hawley reflected speculative interest with a rise of 4 to 82p. Up 2 1/2 last week after an optimistic trading statement, F. Austin (Leiston) improved 1 1/2 more to 69p, while Habitat matching market a net 10 cheaper at 345p. British Aerospace, on the other hand, rose 10 to 180p following comment ahead of today's preliminary results and Hawley reflected speculative interest with a rise of 4 to 82p.

Oils a shade lower
After the recent turn for the better, leading oils trended easier, but closing losses were modest following a light three-way. Up 2 1/2 last week on higher-than-expected results, LABMO gained 4 to 230p and BP edged similarly cheaper at 248p and Shell closed unchanged at 366p following the ad adjustment. Ultramar, also up, shed 3 to 235p. Long-term issues plotted an irregular course. Clyde Petroleum added 3 to 86p in response to Press comment, while April Petroleum hardened 2 to 100p following the interim results. ORE found support at 210p, up 13, while improvements of around 5 were seen in Eglington, 60p, Offshore, 15p, Orbit, 70p, and Eastland Resources, 100p. Tiber Energy cheaper 5 to 147p and Westford 5 to 55p.

Shippings plotted an irregular course in quiet trading. F. and O. DeLorain added a few pence more to 140p, but Common Brothers gave up 3 to 285p. Celtic Harves were again briskly traded with the help of option business and ended 1/2 lower at 32p.

Quiet Mines
Mining markets began the week in subdued form. The South African Golds lost ground at the outset, reflecting the downturn in the bullion price, but staged a minor recovery to close a fraction higher on balance in line with the strength of the Financial Rand.

London issues were again sharply higher at 335p before a net gain of 7 to 322p awaiting further developments in the bid situation with parent S. Pearson, unchanged at 255p.

Landing Properties edged lower, sentiment not helped by publicising given to a broker's adverse circular. Land Securities eased a couple of pence to 287p, while losses of 3 were seen in...

sector yesterday. Still reflecting the problems being experienced in the company's leading division, Mason Finance Trust rose 3 more for a two-day fall of 12 to 60p. Charterhouse hardened a penny to 80p following the results and Kleinwort Benson, annual figures scheduled for today, gained 4 to 330p. Hill Samuel, 153p, and Mercury Securities, 220p, rose 5 apiece, while Guinness Peat hardened a couple of pence to 78p.

Building issues hardened in places, but the leaders generally eased a few pence with Blue Circle, 464p, and London Brick, 55p, down 4 and 2 respectively.

Despite the increased loss of 50p, Chemicals featured with a rise of 5 to 44p on recovery hopes generated by the substantial improvement in the second half and the decision to pay a dividend. ICI were static at 312p. Elsewhere, Leigh Interest picked up 3 to 92p.

Eagle Star below best
Weekend Press comment sparked off a fresh bout of speculative buying in Eagle Star on hopes of a bid from the German Allianz group and the shares touched 355p before closing a net 5 better at 300p.

Equities could derive no incentive either from British Funds. Quotations here also went lower for the fourth day running. Buyers were deterred...

FINANCIAL TIMES STOCK INDICES
Table with columns for Government Secs, Fixed Interest, Industrial Ord, Ord. Div. Yield, Earnings Yld, P/E Ratio, Total bargains, and Equity turnover.

HIGHS AND LOWS S.E. ACTIVITY
Table with columns for 1982 High/Low and Since Completion High/Low for various stock categories.

WORLD VALUE OF THE POUND
Table with columns for PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, and VALUE OF \$ STERLING.

RECENT ISSUES
Table with columns for Issue No., Issue Price, and Stock.

FIXED INTEREST STOCKS
Table with columns for Issue No., Issue Price, and Stock.

"RIGHTS" OFFERS
Table with columns for Issue No., Issue Price, and Stock.

ACTIVE STOCKS
Table with columns for Stock, Closing price, and Day's price change.

FRIDAY'S ACTIVE STOCKS
Table with columns for Stock, Friday's closing price, and Friday's price change.

FT-ACTUARIES SHARE INDICES
Table with columns for EQUITY GROUPS, RISES AND FALLS YESTERDAY, and OPTIONS.

RECENT ISSUES

Table with columns for Issue No., Issue Price, and Stock.

FIXED INTEREST STOCKS
Table with columns for Issue No., Issue Price, and Stock.

"RIGHTS" OFFERS
Table with columns for Issue No., Issue Price, and Stock.

ACTIVE STOCKS
Table with columns for Stock, Closing price, and Day's price change.

FRIDAY'S ACTIVE STOCKS
Table with columns for Stock, Friday's closing price, and Friday's price change.

FT-ACTUARIES SHARE INDICES
Table with columns for EQUITY GROUPS, RISES AND FALLS YESTERDAY, and OPTIONS.

INSURANCE BONDS

Table listing various insurance bonds with columns for company name, policy number, and other details.

Table listing Crown Life insurance products, including Crown Life Insurance Co. Ltd. and Crown Life Insurance Co. Ltd. with various policy details.

Table listing Legal & General insurance products, including Legal & General (Unit Assur.) Ltd. and Legal & General Prop. Pl. Mgrs. Ltd.

Table listing Norwich Union insurance products, including Norwich Union Insurance Group and Norwich Union (Unit Assur.) Ltd.

Table listing Standard Life Assurance Company products, including Standard Life Assurance Company and Standard Life Assurance (Unit Funds) Ltd.

Table listing Sun Alliance insurance products, including Sun Alliance Insurance Group and Sun Alliance (Unit Funds) Ltd.

Table listing Sun Life of Canada insurance products, including Sun Life of Canada (UK) Ltd. and Sun Life of Canada (Unit Funds) Ltd.

Table listing various other insurance and financial services, including Sun Life of Canada (UK) Ltd. and Sun Life of Canada (Unit Funds) Ltd.

FT UNIT TRUST INFORMATION SERVICE

Large table providing detailed information on various unit trusts, including names, managers, and performance metrics.

OFFSHORE & OVERSEAS FUNDS

Table listing offshore and overseas funds, including various international investment vehicles.

NOTES: Additional information and disclaimers regarding the fund data and market conditions.

FT SHARE INFORMATION SERVICE

WOLSELEY-HUGHES Central to Britain's heating Heating and Plumbing Merchants, Farm and Garden Machinery, Engineering, Plastics.

LOANS—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like FFI 1400 93, FFI 1400 94, etc.

BANKS & H.P.—Cont.

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Charterhouse, Commercial Union, etc.

CHEMICALS, PLASTICS—Cont.

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Hoechst, ICI, etc.

ENGINEERING—Continued

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like BHP, GKN, etc.

FOOD, GROCERIES—Cont.

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Borden, Bunn, etc.

BRITISH FUNDS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Treasury, etc.

FOREIGN BONDS & RAILS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Antioch, etc.

BEERS, WINES AND SPIRITS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Anheuser, etc.

DRAPERY AND STORES

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Debenhams, etc.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like AEA, etc.

HOTELS AND CATERERS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like B&O, etc.

Shorts (Lives up to Five Years)

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Treasury, etc.

AMERICANS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Alcoa, etc.

BUILDING INDUSTRY, TIMBER AND ROADS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like ABC, etc.

ELECTRICALS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like A.B. & S., etc.

FOOD, GROCERIES, ETC.

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Anglo, etc.

INDUSTRIALS (Miscel.)

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like AEA, etc.

Over Fifteen Years

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Treasury, etc.

CANADIANS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Bank of Montreal, etc.

BANKS AND HIRE PURCHASE

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like ANZ, etc.

INDEX-LINKED & VARIABLE RATE

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Index-Linked, etc.

COMMONWEALTH AND AFRICAN LOANS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Int. Bank, etc.

LOANS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Public Board, etc.

Undated

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Consol, etc.

INDEX-LINKED & VARIABLE RATE

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Index-Linked, etc.

INT. BANK AND O'SEAS GOVT. STERLING ISSUES

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Finland, etc.

INDEX-LINKED & VARIABLE RATE

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Index-Linked, etc.

COMMONWEALTH AND AFRICAN LOANS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Int. Bank, etc.

LOANS

Table with columns: Stock, Price, % Chg, Div, Yield, etc. Includes entries like Public Board, etc.

A FINANCIAL TIMES SURVEY PERSONAL FINANCIAL PLANNING 17 APRIL 1982

The Financial Times is planning to publish a survey on Personal Financial Planning. The provisional date and editorial synopsis are set out below. INTRODUCTION Persistently high real returns have forced investors to change their habits. Growing attention paid to short-term instruments and specialised funds, such as currency and commodity syndicates. Investor protection—a look at the Department of Trade's new rules for licensed dealers and professor Gower's report. Editorial coverage will also include: REDUNDANCY INTERNATIONAL TRAVEL BUYING A HOUSE EXPATRIATES PLANNING FOR A LIFETIME INDEX-LINKED INVESTMENTS Copy date: 2nd April 1982 For further information and advertising rates please contact: Guy Mainwaring-Burton Financial Times, Bracken House, 10 Cannon Street, London EC4A 4BY Tel: 01-248 9000 Ext. 3606 Telex: 885033 FINTIM G

The size, contents and publication dates of surveys in the Financial Times are subject to change at the discretion of the Editor.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and various engineering firms. Columns include stock name, price, and other financial metrics.

LEISURE—Continued

Table of leisure and entertainment stocks including British Airways, British Telecom, and various media companies.

PROPERTY—Continued

Table of property and real estate stocks including various land and building companies.

INVESTMENT TRUSTS—Cont.

Table of investment trusts such as British Venture, British Venture Income, and others.

OIL AND GAS—Continued

Table of oil and gas stocks including British Petroleum, Shell, and other energy companies.

NOMURA The Nomura Securities Co. Ltd. logo and contact information for London and Tokyo offices.

MINES—Continued

Table of mining stocks categorized by region: Central African, Australian, and Tin.

Copper

Table of copper stocks including Anglo-American and other mining companies.

Miscellaneous

Table of miscellaneous stocks including various small companies.

NOTES

Notes section containing various financial notices, company announcements, and market news.

REGIONAL MARKETS

Table showing regional market data for various countries and regions.

3-month Call Rates

Table of 3-month call rates for various currencies and financial instruments.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including various automotive and aviation companies.

SHIPPING

Table of shipping stocks including various maritime and logistics companies.

SHOES AND LEATHERS

Table of shoes and leather goods stocks including various retail and manufacturing companies.

SOUTH AFRICANS

Table of South African stocks including various companies from that region.

TEXTILES

Table of textile stocks including various clothing and fabric companies.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publishing stocks including various media companies.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including various media and service companies.

TOBACCO

Table of tobacco stocks including various tobacco companies.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including various investment and real estate companies.

PROPERTY

Table of property stocks including various real estate and land companies.

INSURANCE

Table of insurance stocks including various insurance and financial services companies.

LEISURE

Table of leisure stocks including various entertainment and recreation companies.

OVERSEAS TRADERS

Table of overseas trader stocks including various international trade companies.

RUBBERS AND SISALS

Table of rubber and sisal stocks including various commodity companies.

TEAS

Table of tea stocks including various commodity companies.

India and Bangladesh

Table of stocks from India and Bangladesh.

Sri Lanka

Table of stocks from Sri Lanka.

MINES

Table of mining stocks from various regions.

Central Rand

Table of mining stocks from the Central Rand region.

Eastern Rand

Table of mining stocks from the Eastern Rand region.

Far West Rand

Table of mining stocks from the Far West Rand region.

O.F.S.

Table of stocks from Overseas Financial Services.

Finance

Table of finance stocks including various financial institutions.

OIL AND GAS

Table of oil and gas stocks including various energy companies.

Diamond and Platinum

Table of diamond and platinum stocks including various precious metal companies.

